

**LAVERTY AND KELLIHER NOMINATIONS**

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**HEARING**  
BEFORE THE  
**COMMITTEE ON**  
**ENERGY AND NATURAL RESOURCES**  
**UNITED STATES SENATE**  
**ONE HUNDRED TENTH CONGRESS**  
**FIRST SESSION**  
ON  
THE NOMINATIONS OF JOSEPH T. KELLIHER TO BE A MEMBER OF THE  
FEDERAL ENERGY REGULATORY COMMISSION AND R. LYLE LAVERTY  
TO BE THE ASSISTANT SECRETARY FOR FISH, WILDLIFE AND PARKS,  
DEPARTMENT OF THE INTERIOR

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MAY 10, 2007



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## LAVERTY AND KELLIHER NOMINATIONS

THURSDAY, MAY 10, 2007

U.S. SENATE,  
COMMITTEE ON ENERGY AND NATURAL RESOURCES,  
*Washington, DC.*

The committee met, pursuant to notice, at 9:33 a.m., in room SD-366, Dirksen Senate Office Building, Hon. Jeff Bingaman, chairman, presiding.

### STATEMENT OF HON. JEFF BINGAMAN, U.S. SENATOR FROM NEW MEXICO

The CHAIRMAN. All right, why don't we get started? Let me just alert everyone that we've been told there's a vote at 9:55. We would like to try to proceed with the hearing, and get everybody's statement in and at least some questions, and hopefully conclude things before we all have to go to the floor and vote.

The hearing today is on the nomination of Joseph T. Kelliher to a second term on the Federal Energy Regulatory Commission, and the nomination of R. Lyle Laverty to be the Assistant Secretary for Fish, Wildlife and Parks at the Department of the Interior.

Mr. Kelliher is currently the Chairman of the Federal Energy Regulatory Commission. The committee favorably reported and the Senate confirmed his previous nomination to the Commission in 2003. The President designated him as Chairman in July 2005.

Mr. Laverty is a professional forester who served as Regional Forester in the Rocky Mountain Region, and Associate Deputy Chief of the U.S. Forest Service. For the past 5 years, he's been the Director of Colorado's State Parks.

We're very pleased to have both nominees before the committee today to consider their nominations. Let me call on Senator Domenici at this point for any comments he has.

### STATEMENT OF HON. PETE V. DOMENICI, U.S. SENATOR FROM NEW MEXICO

Senator DOMENICI. Mr. Chairman, considering the time constraints, I would ask that my comments be made a part of the record, as if read. I'll merely say to the two nominees, I wish you the very best, and we know of your ability to perform, and we look forward to you performing well for the people of our country in this capacity. One, you've already done it before—just keep doing it; the other one, in your new capacity, we wish you well.

Thank you very much, Mr. Chairman.

[The prepared statement of Senator Domenici follows:]

PREPARED STATEMENT OF HON. PETE V. DOMENICI, U.S. SENATOR FROM  
NEW MEXICO

Good morning. I want to welcome the nominees and their families to the Committee today. I also thank Senator Bingaman for scheduling this hearing this morning to consider the President's nominees for these two very important positions.

Just over eighteen months ago, the President signed into law the landmark Energy Policy Act of 2005. The Members of this Committee worked very hard throughout the process of getting that legislation enacted to ensure that its electricity and natural gas provisions were sound policy for the nation.

Most of those provisions required implementation by the Federal Energy Regulatory Commission. I just want to note that I have been very pleased with the speed with which the FERC has implemented the bill under Mr. Kelliher's direction as Chairman. His nomination for another term is indicative of the confidence many people have in him, his grasp of the issues, and his leadership skills.

Of similar importance to many of us on this Committee is the position for which Mr. Laverty has been nominated. The national parks are some of the country's greatest natural treasures. And the interface between the Endangered Species Act and almost every other issue related to development of our energy and water resources is critical to our crafting balanced national policies on all of those fronts.

I applaud the willingness of each of you to dedicate yourselves to public service. I hope that we'll be able to move your nomination process along expeditiously.

The CHAIRMAN. All right, thank you very much.

We have Senator Allard here, and of course, a valued member of our committee, Senator Salazar, both to introduce Mr. Laverty. Let me call on Senator Allard first.

**STATEMENT OF HON. WAYNE ALLARD, U.S. SENATOR  
FROM COLORADO**

Senator ALLARD. Thank you very much, Mr. Chairman, and ranking member Domenici, for allowing me the opportunity to share my comments here today, and for your leadership on the committee. You're both strong supporters of our Nation's public lands, and I commend you for your efforts, and I believe that one of the best ways to support our public lands is to put good, capable people in positions to manage them.

Today, your committee will consider the nomination of Lyle Laverty, who I think is one of the most impressive candidates for this committee to have had an opportunity to consider, to serve in the Department of the Interior. Mr. Laverty is nominated to be Assistant Secretary for Fish and Wildlife and Parks at the Department of the Interior. I can think of no one better-suited to fill this role than Mr. Laverty.

I have had the pleasure of knowing Lyle for a number of years, and I have had the opportunity to see his good work up close in my home State of Colorado. Since 2001, he's served as director of Colorado State Parks, and in this capacity, opened several new State Parks, successfully worked to increase park visitation, reduce the threat of wildfire on State lands, has helped put Colorado State Parks in excellent condition.

Before coming to Colorado, Mr. Laverty displayed a high degree of dedication and leadership with 35 impressive years of service to the U.S. Forest Service. During this time, he rose through the ranks to become Associate Deputy Chief of the Forest Service where he helped implement the National Fire Plan.

Throughout his distinguished career, Mr. Laverty has consistently displayed a commitment to our Nation's lands, and exceptional leadership. The United States would be fortunate to have

Lyle Laverty as Assistant Secretary for Fish and Wildlife and Parks. I have great confidence in Lyle's abilities, and proudly give him my highest endorsement.

Thank you, Mr. Chairman.

The CHAIRMAN. Well, thank you very much for your strong endorsement. Let me call on Senator Salazar for any comment he would have by way of introduction of the nominee.

**STATEMENT OF HON. KEN SALAZAR, U.S. SENATOR  
FROM COLORADO**

Senator SALAZAR. Thank you very much, Chairman Bingaman, and Senator Domenici, and thank you, as well, to my colleague, Senator Allard, with whom I had breakfast yesterday, and breakfast again yet this morning. It seems we're hanging around a lot together, doing good things for Colorado.

Let me just say a quick word about Lyle Laverty. First, I have known his work closely through his leadership with the Division of Parks and Outdoor Recreation for the State of Colorado. At one time, in my past, I was the executive director of the Department of National Resources, and I oversaw that Division. And there are over 40 State Parks in Colorado, and under the stewardship of Lyle Laverty, he led our State Parks to a position of prominence in our State, and we in Colorado are very proud of his contributions there.

Second, his work, historically, with the Forest Service where he oversaw the management of millions upon millions of acres of our Forest Service lands, and it's something that we are very proud of, and the record he established there is something that we're proud of.

Third, little-known to some people, but known to the members of this committee, certainly, the Land and Water Conservation Fund, in the State-side part of the Land and Water Conservation Fund, over the years Lyle Laverty has been a great advocate of that program. Last year from this committee moved forward in opening up Lease Sale 181, in the part of the gulf coast, and the creation of the permanent royalty for the Land and Water Conservation Fund. Lyle and his associates were very helpful in helping us move that forward.

So, I have full confidence that he will be a strong and effective Assistant Secretary for Fish, Wildlife and Parks, and it's my honor to introduce him to the committee here, today.

The CHAIRMAN. Well, thank you very much for your strong endorsement of the nominee, as well.

At this point let me just ask the two nominees to come forward, and we'll go through the requirements here. The rules of the committee, that apply to all nominees, require that they be sworn in connection with their testimony. I'd ask that each of you stand and raise your right hand, please.

Do you solemnly swear that the testimony that you're about to give to the Senate Committee on Energy and Natural Resources shall be the truth, the whole truth, and nothing but the truth?

Mr. LAVERTY. I do.

Mr. KELLIHER. I do.

The CHAIRMAN. Please be seated.

Before you begin your statement, I need to ask three questions of each nominee that appears before this committee. Let me ask the question, and then ask for a response by each of you.

No. 1, will you be available to appear before this committee and other congressional committees to represent Departmental positions and to respond to issues of concern to the Congress?

Mr. Lavery.

Mr. LAVERTY. I will, sir.

The CHAIRMAN. Mr. Kelliher.

Mr. KELLIHER. I will.

The CHAIRMAN. Second question: are you aware of any personal holdings, investments, or interests that could constitute a conflict of interest or create the appearance of such a conflict, should you be confirmed, and assume the office to which you've been nominated by the President, Mr. Lavery?

Mr. LAVERTY. I'm sorry, oh, I'm—

The CHAIRMAN. I think you're supposed to tell me that you are not aware of any personal holdings.

[Laughter.]

Mr. LAVERTY. I'm not aware, yes, sir, I had to get down to the right paragraph here.

[Laughter.]

The CHAIRMAN. All right.

Mr. LAVERTY. I am not aware of any problems. My investments, personal holdings and other interests have been reviewed by myself and the appropriate Ethics Counselor within the Department, and I've taken the appropriate action to avoid any conflicts of interest, and there are no conflicts of interest, or appearances thereof, to my knowledge.

The CHAIRMAN. All right, thank you.

Mr. Kelliher.

Mr. KELLIHER. My investments, personal holdings, and other interests have been reviewed both by myself, and appropriate Ethics Counselors within the Federal Government, I've taken appropriate action to avoid any conflicts of interest, there are no conflicts of interest, or appearances thereof, to my knowledge.

The CHAIRMAN. Well, thank you very much.

The third question for each of you is: are you involved, or do you have any assets held, in a blind trust?

Mr. Lavery.

Mr. LAVERTY. No, sir.

The CHAIRMAN. Mr. Kelliher.

Mr. KELLIHER. No.

The CHAIRMAN. All right, let me invite each nominee now to introduce any family members that you have here that you have brought with you, if you'd like to do that. Mr. Lavery, go ahead.

Mr. LAVERTY. Thank you, Mr. Chairman. I'd like to introduce my wife, Pam, and my sister and brother-in-law, Helen and Dan Starrett.

The CHAIRMAN. We welcome them. Thank you for coming today.

Mr. Kelliher.

Mr. KELLIHER. Mr. Chairman, I'd like to introduce my wife, Karen, who is from Glenwood, right up the road from your home town of Silver City. Also, in her lap, is little Damien, our youngest



child, this is his first Senate hearing so I can't promise anything about his behavior; he's not sure of the decorum that's expected in these kind of situations.

[Laughter.]

Mr. KELLIHER. And next to him is my daughter—our daughter, Nora, then our son Aidan, then my father, Joseph, and in the blue jacket, my mother, Joan Kelliher.

The CHAIRMAN. All right, well, we welcome all of you here. Thank you for coming.

At this point, let me just ask a couple of questions, and then defer to—well, I guess first we have the statements, I apologize for that.

Go ahead, Mr. Laverty, why don't you give us the essence of your statement. You don't need to read it all; we will include it in the record, of course, as if read.

**TESTIMONY OF R. LYLE LAVERTY, NOMINEE TO BE THE ASSISTANT SECRETARY FOR FISH, WILDLIFE AND PARKS, DEPARTMENT OF THE INTERIOR**

Mr. LAVERTY. Thank you, Mr. Chairman, Senator Domenici, members of the committee, it's truly an honor for me to join you here this morning, as I seek your confirmation to become the Assistant Secretary of the Interior for Fish, Wildlife and Parks.

As a career resource manager and a long-term public servant, I find this to be an incredible opportunity to be entrusted with the stewardships of two of the icons of America's heritage. I want to thank both the President, and Secretary Kempthorne for their confidence that they've shown in me through my nomination.

My personal connection with America's great outdoors really begins about 60 years ago in Montana. When—being born and raised in California, we traveled with the family to Missoula, Montana to visit grandparents, aunts and uncles. I have these vivid memories of those experiences. I remember the excitement of catching my first trout, I remember waking up in Yellowstone with my grandmother chasing bears out of our campsites, beating on a big metal pot. I remember setting up our tent on the floor of Yosemite, and I remember those interpretive programs, the fire fall, experiences that were just lasting connections that created what I believe is this imprint on who I am, and my being.

I began my professional journey about 4 decades ago, in Northern California. It was to a remote Ranger station on the Klamath River that I brought my bride, Pam, who has shared these incredible memories with me for—over the past 4 decades. Our two children, Lori and Chad, experienced life on a Ranger station, and grew up as we moved around this great country.

Throughout my career, I've been a practitioner of what I would call science, policy and resource capacity in a multitude of project and program decision responsibilities. My leadership assignments have provided me with the foundation of practical field operations, and also a rich understanding of the importance of sound public resource policy.

I was asked to lead a team that responded to the 1999 GAO report, identifying the need for an integrated strategy to address hazardous fuel conditions on National Forest Lands. Subsequent to

that, I became the Associate Deputy Chief who led the implementation of the National Fire Plan Program that was supported very strongly by the Congress.

In late 2001, I accepted the position as director of Colorado State Parks. The unique thing about Colorado State Parks that's different than most State Park systems in the country—more than 85 percent of the Division's operating budget comes from revenue other than General Fund. In 2002, we commissioned an assessment by PricewaterhouseCoopers to look at how we could better define who uses Colorado State Parks, and how people felt about the services, and perhaps, most importantly, how they felt about fees. I have a personal connection with the importance of fees and service.

The relationships I have developed over the years, has resulted in great support for my nominations from a variety of organizations across the country. You all have a copy of my professional background, so let me focus just a little bit on the position of the Assistant Secretary of Fish, Wildlife and Parks.

Having spoken with many of you personally, I'm very, very aware of many of your concerns about the position and the responsibilities that come with that position. An important part of this position, I believe, is to distinguish between questions of science, and questions of policy. With my resource background, I am deeply committed to ensuring that scientific integrity is maintained, and that scientific determinations are accurately and clearly communicated to policymakers.

My leadership style is built on the foundation of integrity. Integrity demands transparency, integrity is about trust, and trust is doing what you said you would do.

When I met with Senator Wyden, he asked me what I would do. Let me share with you some things that I will do.

If confirmed, the very first day I will meet with the Ethics Officer, following the pattern that Secretary Kempthorne established.

Second, I'll meet with the Solicitor's Office to brief the Office of the Assistant Secretary on the rules and regulations with regard to the protection and disclosure of information received by that office. I will affirm that decision with a letter to the staff and employees of both agencies, reiterating my personal commitment to ethical standards, and my promise to consistently demonstrate the transparency I just shared with you.

Third, I will ensure that my staff understands the difference between questions of science, and questions of policy. As a former Federal career employee, I understand the importance of maintaining scientific integrity during the decisionmaking process. I believe I was asked to take this position by Secretary Kempthorne, because he knows the kind of person that I am, and I am willing to perform in that capacity.

Fourth, I will establish an open-door policy with both the Director of Fish and Wildlife Service, and the National Park Service. The first time I'm aware of—if I am confirmed—there will be three career professionals in leadership roles in that organization. I am excited about working with that kind of a leadership team, where we can have that kind of capacity.

Last, I will establish a code of conduct for my Office that requires that everyone—everyone under my supervision, both career and po-

litical appointees—treat people, both inside and outside of the Department, with dignity and respect.

Finally, I want to commit to work collaboratively with all of you about what this position is about. I want each of you to know, that you or your staff can call me personally, if you determine any concerns whatsoever about the ethical conduct of either me, or any of my folks in that organization.

Thank you, Mr. Chairman, members of the committee, I am, again, honored to be in front of you, and I look forward to engaging in any questions you might have for me.

[The prepared statement of Mr. Lavery follows:]

PREPARED STATEMENT OF R. LYLE LAVERTY, NOMINEE TO BE ASSISTANT SECRETARY FOR FISH, WILDLIFE AND PARKS, DEPARTMENT OF THE INTERIOR

Mr. Chairman, Senator Domenici, Members of the Committee, I am truly honored to join you today as I seek your confirmation to become the Assistant Secretary of Interior for Fish, Wildlife and Parks. As a career resource manager and public servant, the opportunity to be entrusted with the care and stewardship of the icons of America's heritage, is the ultimate experience. I want to thank both President Bush and Secretary Kempthorne for their confidence in me shown through my nomination.

My personal connection with America's great outdoors begins in Montana nearly 60 years ago. Born and raised in California, I have vivid memories of our family journeys to Montana to visit my grandparents, aunts, uncles, and cousins in Missoula. I remember to this day catching my first trout. I remember waking up in Yellowstone as my grandmother chased bears out of our campsite, beating a big metal pot. I remember helping my dad set up our tent in the floor of Yosemite. I remember the ranger hikes. I remember watching the "firefall" during the evening interpretative programs. Little did I realize that these personal connections created a lasting imprint on my being, my inner soul.

I began my professional journey over 4 decades ago in Orleans, California, a small rural mountain community. It was to this remote ranger station on the Klamath River, that I brought my bride, who has shared a wonderful journey with me for these past four decades. Our two children experienced life on a ranger station as we moved throughout this great country. I have worked across the country as a 35 year career employee with the U.S. Forest Service, and most recently as the Director of Colorado State Parks.

Throughout my career, I have been a practitioner of science, policy and resource capacity in a multitude of project and program decision responsibilities. My leadership assignments over these past four decades have provided me with the foundation of practical field operations and a rich understanding of the structural importance of sound public resource policy.

I was asked to lead a team to respond to the 1999 GAO Report identifying the need for an integrated strategy to address the hazardous fuel conditions on National Forest lands. The strategy became the foundation for the National Fire Plan, funded by the Congress after the catastrophic fire season in 2000. I was subsequently asked to lead the agency's implementation of the National Fire Plan and did so through 2001.

Late in 2001, I accepted the position of Director of Colorado State Parks. The Colorado State Park system is different than most state park systems in America. More than 85 percent of the division's operating budget comes from revenue other than general fund.

In 2002, we commissioned a market assessment of Colorado State Parks. We contracted with PriceWaterhouseCoopers to conduct this assessment. Through this assessment we were able to develop a better definition of who used Colorado State Parks, how they felt about the services, and perhaps most importantly, how they felt about fees.

Additionally, we were able to determine who didn't use our parks and why. Based on this foundation we developed a strategic plan for the division, a plan build on community conversations in every corner of Colorado. From the ideas Coloradans shared with us, we developed an investment strategy, an investment strategy built on principles and business plans that would lead us to financially sound park operations.

Given my broad and extensive resource background, I bring a set of qualifications, experiences and insights that will add value to an excellent team of professional resource managers. Over the course of my career I have worked with individuals, volunteers, organizations, state agencies and numerous federal agencies. The relationships I have developed over these years have resulted in the support of my nomination by a wide variety of organizations across the country.

I have a Bachelor of Science in Forest Management from Humboldt State University in Arcata, California, and a Master in Public Administration from George Mason University in Fairfax, Virginia.

My career has afforded me the opportunity to work in a variety of communities across this great nation, in the Douglas fir forests of northern California, the Cascades of Oregon and Washington, the Southern portion of California's Coastal Range, and the great Rocky Mountains in the Intermountain west. I have found throughout these experiences people care deeply about America's resources. I have worked on the ground with a variety of resource projects and served in senior policy positions as well. I was intimately involved in the implementation of the National Fire Plan and enjoyed the opportunity to work with many of you in that endeavor.

I have participated in a number of projects working towards the recovery of endangered species. As Regional Forester, I was actively engaged in working with the U.S. Fish and Wildlife Service on the recovery of the lynx in Colorado. Ten years ago I served on the Interagency Grizzly Bear Committee, coordinating agency activities to support the recovery of the grizzly. As Forest Supervisor of the Mendocino National Forest, I worked closely with the U.S. Fish and Wildlife staff and the California Division of Fish and Game in managing the complex southern portion of the spotted owl habitat. As the Director of State Parks, with the Fish and Wildlife staff and Colorado Division of Wildlife staff, we designed an implemented successful wild land fire mitigation project in lynx habitat in the Front Range Colorado.

In my capacity as Director of Recreation, Heritage, and Wilderness Resource, both in the Pacific Northwest Regional Office as well as the National Headquarters of the Forest Service, I experienced the challenges of managing natural resource setting for quality visitor experiences.

Mr. Chairman and members of the Committee, I am aware of the challenges and unique opportunities associated with position. I am committed to work closely with you to provide the oversight and stewardship of the resources entrusted to me in this position.

Thank you Mr. Chairman and Members of the Committee for considering my qualifications supporting my nomination. I will be happy to answer any questions you may have.

The CHAIRMAN. Thank you very much.  
Mr. Kelliher, go right ahead.

**TESTIMONY OF JOSEPH T. KELLIHER, NOMINEE TO BE A MEMBER OF THE FEDERAL ENERGY REGULATORY COMMISSION**

Mr. KELLIHER. Thank you, Mr. Chairman.

Chairman Bingaman, Senator Domenici, and distinguished members of the committee, I am honored to be here today as a nominee to be a member of the Federal Energy Regulatory Commission. I want to thank Chairman Bingaman for scheduling this hearing, I want to express my appreciation to President Bush for nominating me to this post, and I want to thank my wife, Karen, for allowing me to try to continue doing a job that I love.

Much of my work as FERC Chairman has been dominated by implementation of the Energy Policy Act of 2005. I want to applaud the committee for writing such a good law. You gave FERC the tools it needed to protect the public, and strengthen our energy infrastructure, and we are using them in a careful and disciplined manner.

FERC has been very diligent in implementation of the Energy Policy Act. We've met every deadline you've set for us, and very few of the rules and orders that we issued were challenged in court, and I'm proud of our work implementing the Energy Policy Act.

Perhaps the best way to share my perspective with you is to discuss what I see as the Commission's five principal missions—some of which are new, and some of which have changed over time.

The primary task of the Commission is to guard the consumer from exploitation by non-competitive power and gas companies. The way FERC has discharged that responsibility has changed over time. FERC now relies on a mix of regulation and competition to protect consumers.

I'm proud of the record of the Commission in the past 2 years of enacting reforms to strengthen competition and protect consumers. We've reformed our open access rules to provide more perfect transmission access and improve transmission planning, we're strengthening our market-based rate program, and we initiated a generic review of competition and wholesale power markets, designed to make these markets more competitive.

We also adopted reforms to increase customer access to renewable sources of energy. We recently adopted California's proposal to facilitate renewable energy development, by reforming our interconnection pricing policies.

We've also adopted reforms relating to natural gas markets. To guard against price volatility, we issued rules to encourage greater investment in gas storage, and last month, we issued a rule to increase gas market transparency.

Strengthening our energy infrastructure has also been a central Agency mission since 1920. FERC has proved very efficient in this role. Since the year 2000, the Commission has approved more than 9,400 miles of new interstate natural gas pipelines. And, by improving pipeline takeaway capacity, we have promoted the surge of gas production in the Rocky Mountains. We also removed barriers to pipeline additions that raise no significant environmental issues. We're also acting to strengthen the power grid.

We issued final transmission siting rules, consistent with Congressional intent in the Energy Policy Act, recognizing that States remain the primary siting body for transmission facilities, and that the FERC role is secondary and supplemental. We also adopted rules to encourage greater investment.

Safety is not a new mission for the Commission. Safety has been a principal focus of our hydropower program for decades and I'm committed to a strong dam safety program. But FERC also acts as a safety regulator when it reviews proposed liquefied natural gas projects, and when it oversees the construction and operation of those facilities. This role, frankly, is widely misunderstood. When FERC reviews a proposed L&G project, its primary role is as a safety regulator. We apply high safety standards, and we impose conditions, if necessary, to assure those high standards are met, and we reject projects that fall short.

Congress gave us a new mission, to assure electric grid reliability. We acted promptly, adopting final rules governing the reliability program, certifying the Electric Reliability Organization, approving reliability standards that are mandatory and enforceable, and accepting delegation agreements to provide for regional enforcement. And, for the first time, the United States now has a mandatory, enforceable, reliability regime.

Another new Commission mission is enforcement. One of the hallmarks of my Chairmanship has been the focus on enforcement. You gave us the enforcement authority we needed, and I want to thank Chairman Bingaman, in particular, for his leadership on this issue. We acted quickly after the enactment of the Energy Policy Act to exercise our enforcement authority. We adopted an enforcement policy statement, modeled on the best practices of Federal enforcement agencies, with a focus on firm, but fair, enforcement.

This year, FERC exercised its new penalty authority for the first time, approving seven settlements with power and gas companies for various violations. We acted quickly to implement our new anti-manipulation authority. We combined this new authority with an aggressive oversight of electricity and gas markets, and initiated a number of investigations into alleged market manipulation.

If confirmed by the Senate for another term, these five missions will continue to be the focus of my Chairmanship.

When I was named Chairman by President Bush, I established certain institutional goals. One was to improve the relationship between FERC and Congress, another was to improve our standing in the courts, and a third was to improve the relationship between FERC and the States. And, I believe we have made much progress in all three areas, but recognize continued improvement is needed. I've enjoyed my public service at the Federal Energy Regulatory Commission both as commissioner and as Chairman, and it would be an honor to continue that service.

I appreciate the opportunity to testify before you today, and I'm happy to answer any questions you may have. I think Damien wants to answer questions, too, apparently.

[Laughter.]

Mr. KELLIHER. Sorry.

[The prepared statement of Mr. Kelliher follows:]

PREPARED STATEMENT OF JOSEPH T. KELLIHER, NOMINEE TO BE A MEMBER OF THE  
FEDERAL ENERGY REGULATORY COMMISSION

Chairman Bingaman, Senator Domenici, and distinguished members of the Committee, I am honored to be here today as a nominee to be a member of the Federal Energy Regulatory Commission (FERC). I would like to thank Chairman Bingaman for scheduling this hearing. I also express my appreciation to President Bush for renominating me to this post. I believe my renomination represents a vote of confidence in the entire Commission and the good work we have achieved together.

Much of my work as FERC Chairman has been dominated by implementation of the Energy Policy Act of 2005. I applaud the Committee for its good work on the Act. This law represents the most important change in the laws FERC administers since the New Deal, and the largest single grant of regulatory power to the agency in 70 years. You gave us the tools we needed to protect the public and strengthen our energy infrastructure, and we are using them in a careful and disciplined manner.

FERC has been very diligent in its implementation of the Energy Policy Act. We met every deadline you set for us, and beat a few. Very few of the orders and rules we issued during implementation of the Act were challenged in court, which I take as a sign that stakeholders, while not agreeing with every decision we made, believe we acted fairly and listened to all sides. You wrote a good law and we implemented it efficiently. I am proud of our work implementing the Energy Policy Act.

Perhaps the best way to share my perspective with you is to discuss what I see as the Commission's five principal missions, some of which are new, and some of which have changed over time.

## ECONOMIC REGULATION

As the courts have recognized, the primary task of the Commission is to guard the consumer from exploitation by noncompetitive electric and gas companies. The way FERC has discharged that responsibility has changed over time, however. Historically, FERC relied principally on regulation to control market power exercise. Over time, however, competition has played a greater role in disciplining commodity prices and FERC now relies on a mix of regulation and competition to protect consumers.

I am proud of our record in the past two years of adopting reforms to strengthen competition and protect consumers. We adopted Order No. 890, a comprehensive reform of our open access rules, which will ensure that available grid capacity is measured in a fair and transparent manner and that customers have a seat at the table in the transmission planning process. We approved a final rule to ensure customers in organized markets have long-term transmission rights to support their investments in new resources.

We adopted reforms to increase customer access to renewable sources of energy. Order No. 890 created a “conditional firm” service important to wind resources, and reformed energy imbalance charges to ensure that wind and other intermittent resources are treated fairly. More recently, we approved California’s proposal to facilitate renewable development by reforming our interconnection pricing policies.

We continue to work to strengthen wholesale power markets. In 2006, we initiated a rulemaking to improve our market-based rate program. We also commenced a generic review of competition in wholesale power markets, with a goal of identifying additional reforms to ensure that these markets benefit consumers.

We also have adopted reforms related to natural gas markets. In order to guard against gas price volatility, we issued a final rule to encourage greater investment in storage expansion. Last month we proposed a rule to increase gas market transparency.

We remain active in all these areas because power and gas markets are highly dynamic. In my view, static regulatory policy is likely to fail when the markets themselves are dynamic and we must adapt to changes occurring in regulated industries.

## ENERGY INFRASTRUCTURE

Strengthening our energy infrastructure has been a central agency mission since 1920. Energy infrastructure is the network of facilities that produce energy and transport it to where it is needed by consumers and businesses. If our energy infrastructure is inadequate, consumers are exposed to higher prices and greater price volatility.

FERC has proved very efficient in its work to strengthen our energy infrastructure. Since 2000, we have approved more than 9,400 miles of new interstate natural gas pipelines. These pipelines contribute to domestic energy production. By improving pipeline takeaway capacity, we promoted the surge of natural gas production in the Rocky Mountains. We adopted reforms to encourage additional pipeline capacity, modifying our certificate process to eliminate unnecessary barriers to pipeline additions that raise no significant environmental issues. Pricing reform should encourage storage expansions. In the fall of 2005, we acted quickly after hurricanes Katrina and Rita to approve actions to facilitate greater supplies of gas during that winter’s heating season.

We are also acting to strengthen the electric transmission grid. We issued final transmission siting rules consistent with Congressional intent in the Energy Policy Act, recognizing that states remain the primary siting body for transmission facilities, and that FERC authority is secondary and supplemental. We also adopted final rules to ensure our ratemaking policies provide adequate support for new transmission investment.

## SAFETY

Safety is not a new mission for FERC, but is one that has taken on increased importance in recent years. Safety has been a FERC mission since it established the dam safety program in the 1960s, and a principal focus of our hydropower program is assuring the safety of licensed projects. I am committed to a strong dam safety program.

FERC also acts as a safety regulator when it reviews proposed liquefied natural gas (LNG) projects and when it oversees the construction and operation of these facilities. This role is widely misunderstood. When FERC reviews a proposed LNG project, its primary role is as a safety regulator. We apply high safety standards,

and impose conditions if necessary to assure those high standards are met. In some cases, we have imposed scores of conditions to protect public safety.

We also reject projects that fall short of our safety standards. It is important to understand that we do not balance safety considerations against other considerations, such as need. Doing so would compromise the integrity of our safety review. For example, despite the significant need for new gas supplies in New England we denied approval of the Keyspan project because it did not meet our strict safety standards.

#### RELIABILITY

Congress gave us broad new authority over electric grid reliability in the Energy Policy Act. We exercised that authority promptly. Within 180 days of enactment, we adopted final rules governing the reliability program. Last summer, we approved the North American Electric Reliability Corporation as the Electric Reliability Organization. This March we approved national reliability standards that are mandatory and enforceable this summer. In April, we approved eight regional delegation agreements to provide enforcement of these standards at the regional level. For the first time, the U.S. now has a mandatory, enforceable reliability regime.

In moving quickly to implement this new authority, we have been respectful of regional differences and the concerns of small users of the grid. We approved the funding of regional reliability coordinators in the West, as well as approving the funding of the Western Interstate Regional Advisory Board. We also modified our initial proposal to assure greater due process for small users.

I am proud of our ability to undertake this new responsibility in such a timely and effective manner. Much work remains to be done, however.

#### ENFORCEMENT

The newest FERC mission is enforcement. One of the hallmarks of my Chairmanship has been the focus on enforcement. Civil penalty is the basic tool of an enforcement agency, and by and large FERC lacked that tool before 2005. We needed enforcement authority comparable to other federal regulatory bodies to prevent market manipulation and market power abuse, and I urged Congress to establish an express prohibition of market manipulation, and expand our enforcement powers. You gave us these enforcement tools, and we are using them. I want to thank Chairman Bingaman in particular for his leadership on this issue.

We acted quickly to exercise our enforcement authority. We adopted an Enforcement Policy Statement in October 2005 modeled on the best practices of federal enforcement agencies. The focus of our program is firm but fair enforcement, and we use our civil penalty authority to encourage compliance. The subsequent enforcement actions we have taken were all guided by the Enforcement Policy Statement. Earlier this year, FERC exercised its new civil penalty authority for the first time, approving six settlements with electricity and gas companies for a range of violations.

We also acted quickly to implement our new anti-manipulation authority, issuing a proposed rule in October 2005 and a final rule in January 2006. We invoked emergency authority to make the final rule effectively immediately. We combined this new authority with an aggressive oversight of electricity and gas markets and initiated a number of investigations into alleged market manipulation of both power and gas markets.

If confirmed by the Senate to another term, these five missions will continue to be focus of my chairmanship.

When I was named Chairman by President Bush, I established certain institutional goals. One was to improve the relationship between the Commission and Congress. Development of wholesale competition policy and transmission open access policy was characterized by close cooperation between Congress and FERC, both moving towards common policy goals. I wanted to restore that relationship. We have made progress, but continued improvement is necessary.

Another institutional goal was to improve our standing in the courts. FERC has significant authority, with new powers granted by the Energy Policy Act, but there are limits on our legal authority and we must respect those limits. Since I became Chairman, we have taken great care to assure that our decisions are rooted in the law and fact. We are making progress, and our solid record in the courts is a testament to that progress.

A third institutional goal was to improve the relationship between FERC and the states. The U.S. has adopted a federalist system for regulating the electricity industry in this country; FERC has an important role, and state regulators have an important role. The California and Western power crisis showed that when federal and



state regulators work at cross purposes, consumers suffer. If we act in good faith the system can work. We have made great progress, and some state regulators have observed that the relationship between FERC and the states is stronger now than it has been in ten years.

I have enjoyed my public service at the Federal Energy Regulatory Commission, both as Commissioner and as Chairman. It would be an honor to continue that service.

I appreciate the opportunity to testify before you today and am happy to answer any questions you may have.

The CHAIRMAN. Well, thank you. Thank you both for your excellent statements.

I was somewhat optimistic in thinking we were going to be able to get all of this done prior to this vote, so we'll just start into the questions, and see how many additional questions people have at the time the vote is called.

Let me just start with a couple of questions that occurred to me here.

One is for Chairman Kelliher—one of the issues that I know has been in the news a great deal is the concern about the natural gas supply contracts, natural gas markets in general, and concerns about manipulation there. As you know, I've contacted both your Commission, and the Commodity Futures Trading Commission, to try to make determinations in that area. I think last week the CFTC took the rare step of initiating legal action to get access to natural gas trading data from a publishing house. Is there anything you can tell us here, at this point, about what FERC is doing to enhance its real-time market monitoring capabilities, as they relate to the relationship between the physical commodities and the financial natural gas markets?

Mr. KELLIHER. Yes, sir. I can't comment on any pending investigations, but what I can do is approach how we're approaching this kind of issue.

The CHAIRMAN. Okay.

Mr. KELLIHER. First of all, 6, 7 years ago the Commission did not have the capability to aggressively oversee either the power or the gas market; that's a capability that we developed in the wake of the California and Western Power Crisis. And, that's something I think we have made a lot of strides in.

We do constantly monitor both power and gas markets, we also have established a very close working relationship with the CFTC. Because, legally there's a distinction between the physical gas market and the financial gas market, but the markets don't necessarily represent those legal distinctions, there's a clear interplay between the fiscal, the physical, and the financial gas market.

I think that means it's very important for FERC and the CFTC to work very closely together, because you can envision manipulative schemes where there's an attempt to manipulate financial gas sales, in order to affect physical gas prices, or vice versa. So, we have a—I think it's fair to say, we have a closer relationship with CFTC now than we've had, certainly, in the past 5 years. We are working, we have a number of joint investigations with the CFTC, we are looking at both gas markets and power markets, and I have to say that currently, most of the Commission's active investigations are gas investigations, rather than power investigations,

which might not be, well, wouldn't be obvious at all. But, we are very attentive to the gas markets.

Now, our process is different than CFTC; my understanding is they have to go to District Court to get subpoenas issued—we do not have to do that. So, the fact that they've gone to District Court to request subpoenas does not mean we might not have done the same thing, because we don't have to take that kind of public action.

The CHAIRMAN. All right, well, thank you for that statement.

Let me ask Mr. Lavery about a concern which I've had, and I think it's a growing concern, and that is that we have seen a substantial drop-off in visitorship to our National Parks in recent years. I think the figures in New Mexico, our Carlsbad Caverns, has seen a drop of 27 percent in the number of visitors from 10 years ago. White Sands, 28 percent down—I think this is true throughout the Park System. I'm not sure of the cause and effect, but this has happened at a time when we've seen substantial increases in visitor fees imposed. There's an annual America The Beautiful pass which is now issued that costs \$80 this year—that's 19 percent more than what was charged last year for the Golden Eagle Passport which, I guess, was comparable, an increase of about 40 percent over the National Park Passport, which the Park Service has discontinued.

I guess I would just ask if you think there is a concern here that we're to a point where in order to try to get revenue into the Park System, we are pricing ourselves out of the market for some Americans, and we are causing less visitors to come to the parks, in our effort to find revenue anyplace we can. Is this a problem that you think we need to think about, or address?

Mr. LAVERTY. Mr. Chairman, thank you for that question. I'm extremely sensitive to visitation patterns in, not only the National Parks, but even more relative to where I've been with the Colorado State Parks.

We did a market assessment that we commissioned with PricewaterhouseCoopers, and one of the things that we asked people was, why they were visiting parks, but more importantly, why they were not visiting State Parks. I understand that the Park Service is about ready to commission a study this year that will begin to explore that kind of a pattern. There are a number of factors that influence visitation, and not just necessarily price, although price is a factor. We know there's an elasticity point where people will pay or not pay, and part of that's determined on the value.

You referenced the America The Beautiful pass—one of the things that is different, I think, with America The Beautiful pass that has been released is that it does provide you access to other public lands, as well as the National Parks, so in terms of a value, there is a perceived value that comes from that. You can, in fact, access other Federal lands, whereas in the past, it was just simply that National Park pass.

I believe that one of the outcomes and findings of this assessment—and we need to make sure that we ask those right questions during this survey, is to determine, what is the influence of price on visitation? I know that in Colorado, gas prices now are ap-

proaching—they're probably over \$3 since I left, for regular. So that really influences choices.

In fact, we did a study with Park visitors this last fall, when gas price was only at \$2.50 to determine whether or not gas price had an effect on travel plans, and we found that, for a lot of people in Colorado, it did, in fact, affect travel choices. If you extract those findings and apply them across the country, there are a number of factors, and I think this survey will help us determine what influences visitation.

The CHAIRMAN. All right.  
Senator Domenici.

Senator DOMENICI. I'm not going to ask any questions. I have about eight or ten that I'm going to submit, and I will submit them, and ask that you answer them—each of you.

I just want to say that, Mr. Kelliher, I'm very proud of your work. I'm very proud to have been part of your first term, and I'm pleased that your wife saw the goodness, greatness of your work, and through the goodness of her heart, let you do this again. She can rest assured that, after you've finished this term, with the excellence that you are showing, that she will not be sorry, nor will you. Jobs will not be short for somebody with your great capacity.

But, for now, we're just pleased you've stayed on. The Government needs you. This law we passed needs you. It's got to be interpreted right. We hope you think it's as good a law as we do, and it's got a lot more working on to get done.

Obviously, I don't know you very well; you're from my neighbor State. But from what it looks like, we're lucky that you've decided to come on at this point, and you have a big job. The one that Senator Bingaman just raised is very important.

In my State, I'd just note Carlsbad Caverns. It did not matter years ago, how far out it was from anywhere, so to speak, it was a huge attraction. It's not now, and it's going down, and it has more of what it seems that tourists wanted—it's got great motels, more of them. So it'll be good to find out, we'll be glad to know, and I'm sure we'll do what we can—I don't know what that is. You have many other difficult jobs in your new one, and we wish you well.

Thank you, Mr. Chairman.

The CHAIRMAN. Thank you very much.

I'm advised the vote has started, but why don't we go ahead with questions here for a little while longer.

Let's see, Senator Craig would be next.

Senator CRAIG. Well, Mr. Chairman, I'll only make a statement, too; I have no questions of these gentlemen. I happen to know both of them personally, and think they're highly qualified.

Joe, let me first of all, say to you—your first term and Chairmanship of the FERC has been exemplary. I think it's the best in recent memory, and I congratulate you for that. I'm glad you're returning for a second round. As both the chairman and the ranking member have said, we need you. We need your talent, your mind, and your fair play, and the vigor with which you've approached the Energy Policy Act—critical to this country, critical to implementation. Your sensibility about hydro re-licensing and reform—it's working, and we're excited about that. So, keep up the good work.

There's a lot more out there to do, and we think the Senate will confirm you.

I've had the privilege of working with Lyle in a variety of capacities; the one that is kind of unique, Mr. Chairman, and Senator Domenici, is the Continental Divide Trail, which moves across your State, across Colorado, and up the spine of the Rockies, touches into Idaho. We've gotten to know each other on trail rides, believe it or not, and we both know how to straddle a horse—or a mule, on occasion—and that's been a very positive experience.

Lyle brings tremendous talent—for a very unique situation. Not only is he going to be responsible for the National Park Centennial Challenge that our Secretary talks about, but he's also going to be responsible for de-listing wolves and grizzly bears in my State, and in and around the Yellowstone eco-system. Now, if that isn't a near—at least, competitive, complicated, kind of juxtapose, I don't know what is—to enhance the parks, and to sustain them, and at the same time, make the Endangered Species Act work. Instead of it just being a form of preservation—an active, working, saving of a habitat, moving on kind of thing that we would hope, and want it to be.

So, to both of you, thank you, for your willingness to serve. These are capacities of great responsibility. Don't worry about your phone always, or you always being available by phone, Lyle; we'll find you when we need you.

Thank you, both.

Mr. LAVERTY. Thank you.

The CHAIRMAN. Thank you very much.

Since this vote is going to end soon, I know Senator Wyden and Senator Menendez both said they had questions, and they were coming right back to ask those questions, so why don't we put the hearing in recess for a few minutes, and then reconvene when one of them returns?

Thank you.

[Recessed.]

Senator WYDEN [presiding]. Committee will come to order and let me apologize to our witnesses. It's going to be something of a movable feast this morning because of all the votes.

Mr. Laverty, the Inspector General released a report on March 27 on the ethical misconduct of the former Deputy Assistant Secretary, Julie McDonald, who would have reported to you as Assistant Secretary had she not resigned last week.

Now, the Inspector General discussed two really alarming things about Ms. McDonald's conduct. No. 1, she was leaking internal documents to outside business groups who were suing the Interior Department to block environmental rulemaking. No. 2, she was bullying agency scientists, and interfering with their studies related to the Endangered Species Act, although she had no scientific credentials in those areas herself.

Now, I don't happen to believe that staff engages in that kind of conduct in a vacuum. I think it goes on because superiors—in one way or another—are looking the other way or condoning it, or perhaps even, in favor of it. So, based on that report, I announced that I would put a hold on your nomination until I can be assured that conduct of this kind at the Department of the Interior is no longer

going to be tolerated. This isn't a new concern to me. I've discussed it with Secretary Kempthorne, both publicly and privately, and discussed it at his confirmation hearing.

Now, you asked to come see me a couple of days ago and I wanted to discuss the Inspector General's report then, because I thought it was enormously important, especially given the fact that the Inspector General has said there's an ethical quagmire at the Department. We've had Mr. Abramoff, we've had Mr. Griles, and Ms. McDonald. You hadn't read the report as of a couple of days ago. Weren't you a little bit curious about something like that in the Department that you would be heading, if confirmed?

Mr. LAVERTY. Senator Wyden, I have reviewed that.

Senator WYDEN. But the question is, why hadn't you read it prior to coming to see me, knowing that there had been enormous public concern, that the Inspector General had issued, really an indictment of someone who would have supported you? Why hadn't you at least read it prior to coming in to talk to me, if you're so concerned about ethical practices?

Mr. LAVERTY. Senator, I was briefed extensively on the content of the report. I had not read it; you're correct. I have subsequently read that report. I would share with you that given the accounting that is reported in that report, I would be—I am concerned, I am concerned. And, as I shared with you in my opening remarks, all I can do is share with you how I would operate.

I would not tolerate the behaviors of bullying, as reported in that report. And, I shared with you how I would deal with that. I believe being forthright in terms of science, holding the integrity of science. I would make sure that that happens. I believe that comes from active, proactive management. You can not sit back and allow those kinds of things to happen.

I believe that you can determine what the sense and the pulse is as you lead an organization by listening, and listening carefully, to things that are going on and then take corrective action. I would share with you that, I would not want my name in an IG report. In fact, I will tell you that I will work to make sure that that does not happen. I think it's important to be proactive and preventative, rather than allowing—for whatever reason—those things to happen that lead to that type of a report.

Senator WYDEN. We've heard that in the past from others at the Department of the Interior and that's why I'm going to ask you some questions to get into the specifics about how you would handle some of these situations.

Now, the Inspector General reported that Ms. McDonald was leaking internal documents to outside business groups who were suing the Interior Department to block environmental rulemaking. What would you do if that was going on, on your watch?

Mr. LAVERTY. First of all, I would make sure that folks are very, very clear that that doesn't happen. I believe you have to set very clear performance expectations and then you manage performance. And, I think if there's a breach in that performance, then you deal appropriately with whatever that action should be taken. To me it's, again, being proactive and dealing right up front with it. Once you're made aware of it, then you deal with it and that's what I would do.

Senator WYDEN. I'm still not clear what you would do. Would you bring that to the Secretary? Would you urge that that person be replaced? You've said that you would try not to have it happen, but what would you do?

Mr. LAVERTY. Well, I—

Senator WYDEN. There are real questions about whether it's even legal. The Inspector General report really raises the question of whether that even is legal.

Mr. LAVERTY. Senator, I believe that if you're made aware that those types of behaviors are, in fact, taking place, then yes you do. You visit with the Secretary, you visit with whoever the folks are that determine what is the appropriate action to take, based on whatever those actions are. I think you have to have very, very solid facts, and there's nothing wrong with spending time to determine, you know, what is in fact the essence of that breach and what is the appropriate action to take. I would not hesitate at all to recommend to the Secretary whatever that appropriate action would be.

Senator WYDEN. But she might get to stay under you if that went on?

Mr. LAVERTY. I'm sorry?

Senator WYDEN. She might get to remain in her position if you were the head of the Department if she engaged in that conduct?

Mr. LAVERTY. Senator, again, I would look very closely at what was the breach? And then what is the appropriate action? And, if it's very clear that it's a breach of law, absolutely not.

Senator WYDEN. The Inspector General reported that Ms. McDonald bullied agency scientists and interfered with their studies relating to the Endangered Species Act. She didn't have any background in the area. What would you do in that kind of instance?

Mr. LAVERTY. Senator, I would be very, very up front in terms of talking about expectations in terms of professional behavior. I tell you that I have no tolerance for that type of behavior. You can talk to the folks that I've worked with over the past of my career. They know that you treat people with dignity and respect. It doesn't make any difference who that individual might be.

So, I would be, if I was aware that that happened—I know that I can run an organization where I have a sense of the pulse of what the feelings are. I would deal with it right up front.

Senator WYDEN. I want to let my colleagues ask their questions. I will have a number of additional questions, with respect to your appointment, Mr. Laverty. I am still not clear about whether you would allow people who engaged in the kind of conduct Ms. McDonald engaged in, to remain in those positions. So, we're going to have some more to talk about.

Senator from Wyoming, and I appreciate him waiting. I went over my time by several minutes and I think with Chairman Bingaman's leave, you can have a couple of extra as well.

Senator THOMAS. Very good. I had noticed that, but I didn't say anything. Thank you.

Welcome gentlemen, glad to have you both here. We had a little problem. I had an Indian Affairs meeting this morning, and then and a vote and so, try to get it all worked in.

But I want to welcome you both. I think you've done a great job for what you've done in the past and we look forward to working with you in the future.

Mr. Kelliher, legislation that we passed on FERC, gave FERC some additional authorities to ensure that our energy supply is reliable and affordable. One of the things that I think is—you know, we talk about alternatives, which is a good thing—but in the meantime we have some things we need to do. We need to get more pipelines to get our products out of Wyoming. We need to be able to get on with the coal-to-liquids, and so on. So some of those authorities to assist and provide incentives are there. Do you have any plans to help ensure that we can move forward with doing this rather short-term development of energy sources we know how to do, as we wait for the alternatives?

Mr. KELLIHER. Yes, sir. I think we actually have done a great deal particularly with the Rockies and Wyoming gas production. A number of years ago, the price of natural gas in Wyoming was depressed because there wasn't enough pipeline takeaway capacity. So in effect, you had a surplus of gas in Wyoming that couldn't find its way to market. That was reducing the incentive for people to explore for new, more gas supplies in Wyoming. So it was completely the wrong direction, in terms of national policy.

FERC has a very admirable record of improving the takeaway capacity from the Rockies and that's allowed exploration and development in Wyoming and other States in the area to keep pace. Just last month, we approved the largest natural gas pipeline in, I think, 7 or 8 years, the REX-West pipeline, designed specifically to move gas from the Rockies and Wyoming to Midwestern markets. So, we've been doing what we can because we recognize our role, principally, in gas is to strengthen the infrastructure. We have the economic regulation role, where we police natural gas markets from the perspective, but we also have a duty to strengthen the gas infrastructure.

That will allow us to maximize our domestic production. Because if we don't do a good job on infrastructure, that will retard development of our domestic gas supplies.

Senator THOMAS. And the electric infrastructure is the same.

Mr. KELLIHER. Yes, sir.

Senator THOMAS. I mean, if we can do mine-mouth generation and get it to the market, and we're looking at the California transmission corridor, and these kinds of things.

Mr. KELLIHER. Yes.

Senator THOMAS. So, you think that you can be helpful in that area?

Mr. KELLIHER. I think so. That's something the West has looked at. A few years ago there was a study, I think under the auspices of Western Governors, and they looked at: what kind of power grid does the West need? One of the first questions you have to ask is: well, what kind of generation is being built? And the West looked at two cases. One, is relying principally on natural gas for additional electricity supplies, gas-fired generation. And the other was a more diverse case, using Wyoming coal, wind potential—I don't think they necessarily looked at more nuclear capacity, but they looked at two cases. One relying on gas, one is a more—

Senator THOMAS. That's all right, we have uranium too.

Mr. KELLIHER. But the end result—the interesting thing was you need two very different power grids in those two cases. So part of it is, what is, what kind of generation are we going to build? We need another generation, another generation of power build, and what will be built?

Senator THOMAS. Thank you. What concerns me is that, and I've been saying it, we're for alternatives, but they're somewhere down the line. We have things we can do now. We need to get incentives there, because the powerplants and the techniques for producing those are sometimes more expensive, and we need to encourage people to get their money in.

Mr. Laverty, let me again thank you for your work in the West with the Forest Service and so on. Endangered species is an issue that we deal with. All of us, I think, want to continue to have endangered species, but it isn't really working. We've listed about—I don't know—thousands of species and only recovered a few hundred. What could we do to reform ESA, in your view?

Mr. LAVERTY. Senator Thomas, I believe that there are a number of things that, perhaps, can be done, and I share this from my perspective as more of a practitioner and an implementer of the ESA. There are a number of things that are going on, and I think examples in the Montana and Wyoming with the grizzly bear. The fact that we've been able to bring that bear to delisting by agencies working together, is the value of recovery. And, I think that's the steps to recovery.

Senator THOMAS. Only took 15 years.

Mr. LAVERTY. It took us a little bit of time. I worked on the inter-agency grizzly bear committee 10 years ago and we were talking about bringing it to the point of recovery as where we could delist it. And, you know, it finally has arrived.

As you look at the ESA, there are things that can be done that can make it more efficient. I would expect that as we look at the Act itself and the implementational legs, is to explore—how can we work to further recovery and delisting? That's what ESA is about and there probably are a number of elements that can work to strengthen that point, to bring the focus that it is recovery. It's not just listing to be listing, but it's listing to be protecting species.

Senator THOMAS. Exactly, thank you.

Mr. LAVERTY. I think there are a number of elements, in terms of strengthening the relationship with States on how they work to help in that process. Being able to articulate those would be the step in the right direction.

Senator THOMAS. Thank you very much, I agree with you. We need more science in the listing, we need to have definite delisting procedures, and follow them, and then get the States more involved as we go. Thank you very much.

By the way, I support both of you and I hope we can move forward.

Senator WYDEN. Senator Menendez.

Senator MENENDEZ. Thank you. Let me welcome Chairman Kelliher and Mr. Laverty to the committee. The focus of my questions is with Chairman Kelliher, so Mr. Laverty, you can take a break for at least—I'll let you catch your breath for Senator Wyden.



[Laughter.]

Senator MENENDEZ. Mr. Chairman, many New Jerseyans may not realize the role FERC has on energy that they consume, or the rates they pay, but the fact is that FERC's policies and decisions have significant implications for New Jersey consumers.

For instance, over the last 2 years, New Jersey was at the center of what would have been the largest utility merger in the Nation, had it gone through. Obviously, a merger of that magnitude creates a number of questions for consumers, regulators, and the States. As one of the Federal regulators that has to approve the merger, FERC sign-off is an integral part of the process, and its response also signals how serious it takes the issues being raised by all the parties involved.

When FERC gave this particular merger the green light, rather quickly, and without a hearing process, I think it surprised many New Jerseyans, to say the least. Especially when our State Board of Public Utilities had a long list of questions they were trying to get answered. I think the message New Jerseyans got, was that FERC wasn't looking out for their interest to the extent that they would expect.

I would hope that isn't the message you are trying to send. So, I raise the merger process simply as a very visible example for New Jersey, of the role FERC has for issues impacting our State, and for that fact, any other State. Frankly, FERC's response to the merger, coupled with current issues that had regulators in our States worried, have resulted in what I can describe as a lack of confidence in FERC's commitment to carry out its role of Federal oversight. It's in that context that I want to ask you a couple of pressing questions on issues for our State.

Last December, FERC approved PJM's reliability pricing model with the intention of encouraging new powerplants in New Jersey and other areas where they are needed the most. However, there's a severe concern that this pricing model would have the effect of transferring hundreds of millions of dollars from New Jersey electricity customers to powerplant owners, and could potentially cost New Jersey customers more than \$1 billion a year. There also seems to be no assurances that these payments will actually result in the construction of more powerplants. Can you say for certain that the RPM will result in new powerplant construction and will not take dollars away from customers?

Second, in fact, PJM projects that its transmission expansion will reduce revenues to New Jersey powerplants, countering any incentive to build new plants that RPM could offer. How does FERC contend to address that contradiction?

Mr. KELLIHER. Can I address the initial question about the Exelon merger?

Senator MENENDEZ. I really didn't have a question, it was a statement for context and since my time is limited I'd appreciate an answer to these.

Mr. KELLIHER. I'd like to answer that in writing if I may.

Senator MENENDEZ. Absolutely. I'm going to have plenty that you'll have to.

Mr. KELLIHER. With respect to RPM, the problem that we're addressing is that we were not seeing continued entry by new genera-

tion, not just in New Jersey, but in the Eastern PJM region. And so, we were looking at very imminent reliability violations, perhaps being worse in Northern New Jersey than anywhere else in the Mid-Atlantic region. So, we were not seeing that kind of entry, we were looking at what kind of actions could FERC take to encourage entry—new entry, new generation.

So, we looked at—there's different models. One is a long-term contract, another model is a capacity market. But a capacity market, if it's going to encourage new entry, it has to be forward, it has to look out a couple of years. We've seen short-term capacity market proposals and the Commission I think, I personally favor the long—the forward capacity market, because it allows new generation to compete. Rather than simply rewarding existing generation, it will encourage entry by new generation. I think PJM has had its first auction under RPM and I thought the initial results were very encouraging. I can elaborate in writing, but I thought the initial results in the first—

Senator MENENDEZ. But the question is, how do—can you say for certain that the RPM will result in new powerplant construction and not take away dollars from customers? If in fact, it's transmission plans, expansion plans reduces revenues to New Jersey powerplants, it counters any incentives to build those plants, but at the same time it takes away dollars from New Jersey customers. How do you reconcile that contradiction?

Mr. KELLIHER. There is a reliability problem in Northern New Jersey. There's more than one way to solve that problem; one is entry of new generation, one is transmission, and also a combination of the two. In New Jersey, they very much support at least being, having transmission be part of the solution. I think the view in New Jersey—and we've had New Jersey Commissioners, Fred Butler and others, participate in our RPM proceedings—and they've argued that a generation-only solution probably isn't going to work. It has to be a combination of new generation and new transmission and that's really the approach that we're taking.

We know that the status quo is failing now. The status quo wasn't working. We were looking at imminent reliability problems in New Jersey. We had to take some action, and our record did support the conclusion that a forward-capacity market will result in entry of generation rather than rewarding existing generators—

Senator MENENDEZ. I understand that there is a necessity to take action. The question is that the action taken must, in my mind, provide some degree of safeguard that we just don't have a transference of money without the results.

Mr. KELLIHER. I agree.

Senator MENENDEZ. And, I don't see where your safeguards are in that regard.

Now, Mr. Chairman, I have several other questions, but I'll wait for a—I assume we're going to have a second round.

Senator WYDEN. We will.

Senator TESTER.

Senator TESTER. Thank you, Senator Wyden.

I also want to thank Mr. Kelliher and Mr. Laverty for being here today. I also want to thank you for stopping in my office and visiting with me during the last week. I really appreciate that.

My first volley of questions will be for Mr. Kelliher. These are going to be pretty short, the questions, so hopefully we can get through a bunch of them.

In your opinion, as Chairman of the FERC, is deregulation good?

Mr. KELLIHER. First of all, I don't think Federal policy is deregulation. Federal policy has never been deregulation, it's not FERC policy now, it hasn't been FERC policy in the past. Deregulation to me—perhaps I'm too literal, it means the absence of regulation and we have never had an absence of regulation in wholesale markets. Now, perhaps State regulation in some respects has been deregulation, but that's not been Federal policy. Federal policy, since 1978, has been promoting competition in wholesale markets, relying on both regulation and competition. Now there's another market, though, and that's the retail market and States have taken different approaches to that.

I think competition's the right policy at the national level. Congress reaffirmed it in 2005, but I think you can draw different conclusions on whether deregulation has been a success at the retail level.

Senator TESTER. Does deregulation encourage competition?

Mr. KELLIHER. In retail markets, I think it depends on how you do it.

Senator TESTER. Wholesale.

Mr. KELLIHER. I don't really think our Federal policy is deregulation. I think it's, it is competition, but it's also regulation. We, what we are using—

Senator TESTER. I hope this isn't an unfair question, but I was just wondering if deregulation encouraged competition?

Mr. KELLIHER. Does deregulation—well, our policy is competition. We have used regulatory authority to promote competition. I don't think it's an either/or proposition of regulation or competition. We rely on both.

Senator TESTER. Okay. You're very familiar with this. In 1997, the Montana Legislature chose to deregulate with a lot of the policies that were passed by both parties—it's not a single party—that were passed in Congress previously 4 years before that. I would interpret that as policies coming out of this body to FERC to encourage deregulation. You don't interpret it that way?

Mr. KELLIHER. No, I think FERC—States have taken different approaches toward retail competition or retail deregulation. I think FERC's focus has been narrowly on wholesale markets.

Senator TESTER. Okay.

Mr. KELLIHER. And—

Senator TESTER. If competition doesn't exist in a certain region, what's FERC's responsibility?

Mr. KELLIHER. Well, we—our general policy with respect to market-based rates is, we view market-based rates are not a right for a seller, for a generator. It's a privilege. To get that privilege, they have to make certain demonstrations. They have to prove to the Commission's satisfaction that they don't have market power or if they have it, that they've mitigated market power.

Senator TESTER. Is there competition in Montana, wholesale?

Mr. KELLIHER. That bears on a pending matter at the Commission. PPL Montana has asked—has requested market-based rates. We approved an order, I think in September of last year that granted market-based rate authority. Montana has sought rehearing, and we are giving very serious considerations to the view of the State.

Senator TESTER. Yes, the ruling came down on May 18, 2006 and FERC ruled that PPL Montana, you know, that there is competition so that there's no need for cost-base. In October, the end of October—Montana PSC and the MT Consumer Counsel requested a rehearing, and they have yet to hear back. What kind of timeframe are we looking at for that?

Mr. KELLIHER. I promise I will take another look at the order. We—right now I do not believe there's a, it has been scheduled. Part of the argument in that order is what's the geographic market? Because when we're looking at market power, that's one of the issues. I think the Montana argument is the geographic market is smaller than what FERC concluded in its—

Senator TESTER. And the other issue deals with competition in the wholesale market. You know, the PPL owns the water generation, the hydro generation, and they can sell it very cheap, if they choose to. It's a lot like renewable energy, if the petroleum companies want to drop the prices, they can blow renewable out of the water.

So, the question is for us, for me, for the PSC, for the Consumer Council, for Democrats, Republicans, it's a consensus issue—how could FERC make a decision that there's competition in Montana, when there isn't?

Mr. KELLIHER. The key—the initial question is, what's the geographic market? And, the market that we defined, in our initial order, suggested that PPL Montana had a market share that ranged from 13 percent to a high of 24 percent, and our—

Senator TESTER. Okay.

Mr. KELLIHER [continuing]. So in certain, and in—

Senator TESTER. All right. The power rates have doubled in Montana over the last 10 years. I do appreciate the fact you said you're going to take a look at that, and get a decision back; I think it's important for the people of the State of Montana.

I would also point out that, if taxes in Montana would have gone up the last 10 years, like power rates have gone up in Montana over the last 10 years, there would be a revolution in that State. There would be a revolution everywhere, if that was the case. It is a critically important issue for the State of Montana. My perspective is we gave away one of the biggest assets we had when—and I told you this the other day—when the legislature, in 1997, decided to deregulate—it has been an abysmal failure.

I think, quite frankly, there's been policy that's come from the Federal level, and FERC, and I'm not pointing fingers at any political party, but the fact is that this has not worked, as advertised, at all. So, I think it puts it on your back.

You may have—from a Montana perspective—the most powerful agency in the Federal Government right now. So, it's important

that you take a hard look at this. Once again, I appreciate it, I'll come back to Mr. Laverty next round.

Thank you very much.

Senator WYDEN. Senator Burr.

Senator BURR. Thank you, Mr. Chairman.

Let me welcome both of our nominees, and say to my colleagues, I've had the opportunity to work with, or to visit with both nominees extensively. Certainly, Chairman Kelliher was on the Energy and Commerce Staff on the House side. I think the incredible thing about these nominations is that we have a tremendous amount of information as members to evaluate your backgrounds, your capabilities and in Joe's case, to look at how you've led the FERC.

I don't think I speak as a single member, that I am delighted to have nominees that have as strong of an experience, and what I think has been leadership in Chairman Kelliher, at a very difficult time. I empathize with Senator Tester in Montana, because every State has those challenging issues.

The one thing that I can say to my colleagues is that I've never found a situation where Chairman Kelliher wasn't: No. 1, responsive; No. 2, knowledgeable of the issues; and, No. 3, decisive from the standpoint of what the power of FERC was. There are times I wish myself that FERC had some retail jurisdiction, and the realities are, you don't. When I come to my senses, I realize, I don't want you to. That, to eliminate that would eliminate the opportunity for competition.

Mr. Laverty I've had the opportunity to meet just in the last several weeks, and I am always one that's critical, if in fact, a nominee comes up that doesn't have the credentials to fill the slot that he's being asked to fill.

This is one part that I can highlight the administration on, the fact that I think they found somebody that had more than enough to fill the credentials of what the job suggests—Director of Colorado State Parks, Associate Deputy Chief of the U.S. Forest Service, Regional Forester, Rocky Mountain Region, Director of Recreational Wilderness Resources—when we talk about somebody in Fish and Wildlife, we look for somebody that understands these national treasures that we have, this bond, this commitment that the United States makes with the people of the country on exactly what we're going to protect. Clearly, as society changes, so does the implementation of how we do it. Because if you're in Montana, the access that you want for snowmobiles is different than if you're in North Carolina, where we would be, probably locked up if we had a snowmobile.

I think it's difficult to find somebody that brings, not just the varied background of areas that they've been involved in, but the regional experiences that you've had, at both a Federal and a State level. I think that brings a unique opportunity to us at Fish and Wildlife.

Let me just say that in the conversations that I have had with both nominees, I have found both to be incredibly straightforward, incredibly genuine in the answers to my questions, and last, unbelievably knowledgeable about the task that they've been asked to do.

I think it's safe to say, as a member that's been 17 years in business, I have to sometimes wonder why someone would take a nomination with just a year and a half left in an administration, and the only answer I can come up with is that it's somebody that's very confident that their background brings a lot to the job they're asked to do, because of the limited amount of time they have to perform that. Because, as we know, like every Congress changes, we're apt to change the rules, with every administration, they're almost certain to change the personalities.

So, I say to my colleagues, this is a proud day that we've got two incredible nominees in front of the committee. It's my hope that we will be expeditious, that members that still have problems will air those problems, either publicly today, or privately thereafter, and conclude them, and let us move forward. I think the only way that we fall short of our responsibility, outside of putting incompetent people in, is not to put anybody in.

It's my belief that we have crucial decisions to make within the Interior, with Fish and Wildlife. Absolutely we have crucial decisions to make at FERC as their hearings proceed, almost daily. It really is the framework of what the future for our generation of electricity and for the growth of our economy is.

So, I for one, thank both of these nominees for their willingness to serve. I yield back, Mr. Chairman.

Senator WYDEN. I thank the Senator from North Carolina.

Let me go now to some of the work that you did in the State of Colorado, Mr. Laverty: this is after you had served at the Federal level, you were director of the Colorado Division of Parks and Outdoor Recreation for 5 years.

Now, Greater Outdoors Colorado provides State lottery money for the State Parks, and they withheld \$8.5 million earlier this year from your Agency, because you couldn't account for past spending, and didn't seem to have financial controls in place. Now, my staff called, tried to verify this information, but they were told by the organization, that you were asked to provide a current business plan, it took awhile, and then you gave them one, but it was from 2002.

Now, Greater Outdoors Colorado finally did agree to release the money to your Department, but that came only after the State auditor agreed to conduct what the auditor calls, a "full blown audit" of the Division of Parks, and that is expected to begin shortly.

Is any of what I've said factually inaccurate?

Mr. LAVERTY. Senator, if I could respond—

Senator WYDEN. Just yes or no—is any of that factually inaccurate?

Mr. LAVERTY. A portion, yes.

Senator WYDEN. Please, then, let us hear your response to it.

Mr. LAVERTY. Thank you.

You are correct that GOCO—Great Outdoors Colorado—asked for some financial information on invoices that we had paid. Those invoices have been paid by the State of Colorado to contractors for work that was done on State Parks. Those invoices were approved by the Department of Natural Resources Controller. All of those invoices were, in fact, correct.

GOCO, pending an audit, asked for some additional information, and that additional information was the part that did not exist in the format that GOCO asked for. So, we pulled that information together, and—as I would expect that you also are aware—that we provided that information to GOCO. That information took some time to put together. That was the part that we worked on with GOCO. That has been satisfactorily resolved.

Now, the part about the State audit—my recommendation to the Executive Director of the Department of Natural Resources was, given the concerns that were being expressed by the Great Outdoors Colorado folks, is that we wanted to be sure that the structure was in place to be absolutely accountable, that we had the internal controls. The State Auditor periodically reviews State organizations, so we asked for—we, State Parks, and the Department of Natural Resources—asked for the State Auditor to come and do a performance review, and that process is underway right now.

The business plan you referred to was for Cheyenne Mountain, and perhaps you have some additional information on that. We developed that business plan based on changing dynamics of what's going on in Colorado. When we started the development of Cheyenne Mountain, Cheyenne Mountain was a Park that was originally planned with, to be developed with GOCO funds. The legislature changed and continued to change the funding mechanisms for Colorado State Parks. The legislature instructed us to develop a Park operation that would be fully sustainable.

The original plan for Cheyenne Mountain was based on a premise that there would be additional State funds supporting that operation. Those funds changed. The rules of engagement changed for us, so we undertook a revised business plan. We just had the Governor's office review that business plan, and that is to be released with GOCO here, shortly.

Senator WYDEN. Well, we're going to have some additional questions. The bottom line is that the figure is \$39.8 million—a 363 percent increase, according to the January 30 draft of the plan. But, we'll have some further conversations with you about it.

Now, the Denver Post reported that you used State money to buy a horse for you to ride, and which you later had your Department sell to your son-in-law. Now, my staff followed up on this, and the Colorado Department of Natural Resources official who oversaw the Agency's budget confirmed that this was done against the advice of the Department of Natural Resources, and that the money was used to buy the horse, and you would be in some private, you know, trail ride, and then the legislative panel ordered you to sell the horse, and you sold it not in a public kind of way, at a public auction, but to your son-in-law.

Now, again, any one of these things, I think, wouldn't cause me to ask all of these questions. But, it is the pattern, Mr. Laverty, it is the fact, you're going into an agency after Mr. Abramoff, Mr. Griles, Julie McDonald—I've got quite a bit more of this.

We went and talked to somebody, I'm sure you know well, the former Comptroller of the Colorado Department of Natural Resources. He's the fellow who oversaw your agencies. He was quoted in one of the papers as saying, "God help us if he takes over our National Parks." I've got plenty of critics, too, so we all hear that.

But then we called him up, to verify whether that was his opinion, and he said, you were unethical.

So, I just feel we've got to get to the bottom of all of this, and tell me about the horse, and we'll try to do some other of this in writing, but I think any one of these actions wouldn't be the kind of thing that would be a showstopper for me. But, it is the pattern, it is the fact that when we had our first conversation, after all of this concern about the disgraceful conduct of Julie McDonald, you hadn't read it, and I've got a lot of remaining questions.

So, tell me about the horse, and let's see if we can get your response on that.

Mr. LAVERTY. Certainly, thank you, Senator.

We did purchase a horse, the State of Colorado, purchased a horse—

Senator WYDEN. With State money?

Mr. LAVERTY. Correct, yes.

Senator WYDEN. Okay.

Mr. LAVERTY. With State Park funds.

Senator WYDEN. For you.

Mr. LAVERTY. No, no, sir.

Senator WYDEN. Oh. Who was the horse for? So, all of these papers are inaccurate, I guess.

Mr. LAVERTY. Well, I would tell you that the purpose of which that horse was purchased was to establish an equestrian unit in our urban parks, we have three urban parks. If you look at urban parks around the country, equestrian units are a very, very effective way, not only to maintain an officer presence in the park, but also in terms of visitor contact. That was the purpose of which that horse was acquired.

You are correct, that there was a question that came up during the legislature conversations with one of the members. In my conversations with the Executive Director, we decided we were not going to put anything in jeopardy in terms of funding for the Department or the Agency, and we sold the horse.

Senator WYDEN. I'm looking at the clippings, you say it's certainly an appropriate use if the Agency had a horse, and that was an opportunity to interact with folks who had an interest in what our business is all about, there's nothing wrong with that. That's what you said, and it comes after the Department said, "Don't do it."

Did you sell it to your son-in-law?

Mr. LAVERTY. Yes, sir, I did. In fact, we made the decision that, after the conversation in the Department that it was appropriate to sell the horse, we said, "Let's sell the horse," so we sold the horse. I had a conversation, we were talking about the need to sell the horse, and my son-in-law said, "I'd be happy to buy it." I said, "Great." So, we just sold it for the price at which the State acquired the horse.

Senator WYDEN. I may have some additional questions, I know colleagues have been waiting.

Senator from New Jersey.

Senator MENENDEZ. Thank you, Mr. Chairman.

Chairman Kelliher, let me ask you: recent testimony before the FERC, by Dr. Joseph Bohring, who's the market monitor for PJM,



called into serious question the ability of the PJM marketing, monitoring unit to adequately, and impartially, monitor electricity markets, and therefore protect New Jersey consumers from market power abuses.

Rather than launch a FERC-initiated investigation—certainly appropriate for this regulatory agency—FERC has, instead, deferred to the PJM management for an internal investigation. This, despite the fact that Dr. Bohring’s testimony illustrates that the PJM management is the one thwarting his unit’s ability to do its job. A little bit to me like having the fox guard the chicken coop.

If the State of New Jersey is not satisfied by this internal review by PJM, will you commit to opening a FERC investigation into this matter?

Mr. KELLIHER. We currently have two complaints pending, one of which New Jersey is a, the New Jersey Board of Public Utilities is a party to, that addressed these very same questions—some urged the Commission to shut down the independent investigation that PJM has commissioned, and initiate its own investigation.

We are—we are now obliged to follow the ex parte rules, we have to give all parties due process. We’re receiving comments on these two complaints. I really can’t address—

Senator MENENDEZ. So, you can’t make a commitment to that. Do you think that in the first place, deferring to an internal review, versus having your own, when the testimony is such that it says that, that unit is, in essence, thwarting the ability of the market monitor to do its job was the right decision in the first place?

Mr. KELLIHER. That is exactly one of the questions posed by the complaints, that FERC should conduct its own investigation, so I can’t answer that question, because—

Senator MENENDEZ. All right, let’s see if we can get it to a question you can answer.

As I understand it, the market monitor is, essentially, the street cop to ensure that there is not a usurpation of market power. Would you agree with that assessment?

Mr. KELLIHER. No, I would not, actually.

Senator MENENDEZ. Okay, well, let me give you my concern, and then maybe I can get your response.

My concern is that the independence and enforcement power of the market monitor is undermined, it would, in essence, be the equivalent of taking the cop off the street.

Mr. KELLIHER. The PJM market monitor, by his own statements, does not have enforcement power. This is a question that addresses the legal authority of Federal agencies to delegate authority—particularly enforcement authority—so the PJM market monitor has said he has no enforcement authority, and to my knowledge, he’s not requested enforcement authority.

Senator MENENDEZ. I’m not talking about enforcement authority, I’m just talking about the ability to produce information for those who have the enforcement authority to do so.

Mr. KELLIHER. But, I just want to clarify, you described him as a cop on the street.

Senator MENENDEZ. Yes.

Mr. KELLIHER. And if he doesn’t carry a gun, and can’t carry a gun—

Senator MENENDEZ. Yeah, but he makes a police report.

Mr. KELLIHER. We view him as someone, he's more—to use the same kind of analogy, he's the neighborhood watch.

Senator MENENDEZ. All right, let me ask you about this: do you agree that the impartiality and independence of the market monitors is key to protecting the taxpayers? The ratepayers, I should say?

Mr. KELLIHER. It is important that the market monitor have sufficient independence to do their job. But, it's the Commission's responsibility to protect the public, and prevent market power abuse, prevent manipulation.

Senator MENENDEZ. Which, given the substantial concern expressed by the PJM State Utility Commissions over the issues of independence for the PJM market monitor, would you welcome their recommendation to consider making the PJM market monitor unit accountable to a joint FERC-State Utility Commission Board?

Mr. KELLIHER. That is another issue that is raised in the complaints that I'm not able to address.

Senator MENENDEZ. Is it your view that FERC is ultimately responsible for ensuring just and reasonable rate occurrences within the markets operated by the RTLs?

Mr. KELLIHER. Without question.

Senator MENENDEZ. Well, let me ask you: it seems to me that one of the most-discussed topics for Federal legislation is regarding limiting powerplant emissions of carbon dioxide and other greenhouse gases. The stringency of future regulation of these pollutants, the flexibility available for compliance, the availability, cost and cost-effectiveness of installing technology to control these pollutants are variables that can have major impacts on the supply and cost of coal-fired electricity.

Yes, the FERC has encouraged policy designed to bring such coal-fired electricity into New Jersey, and other Eastern PJM States through large transmission lines. This approach wagers billions of dollars in transmission investments on the supply of electricity that is likely to become more expensive and less certain. When and how will FERC incorporate the prospect of greenhouse gas emission regulations into its policies?

Mr. KELLIHER. I'd say we're already doing that. We do not have direct responsibility in this area, we are not an emissions agency, but we're taking a number of actions that are fully consistent with controlling greenhouse gas emissions. Just last month, we approved an order—a California order—to promote the development of wind, geothermal, solar, hydro generation.

FERCs, historically, have not tried to choose the primary fuel for electricity generation in the United States. We generally think fuels—at least, I personally think, fuel diversity is a good approach—we shouldn't bet entirely on one fuel. In recent years, we've bet entirely on natural gas. I think we're trying to pursue more fuel diversity in the way this country generates electricity, and we are changing our policies to encourage renewable energy development, we're also taking a more aggressive approach on demand response.

We've had two conferences in the past month, looking at: how do we improve demand response in this country? That is entirely con-

sistent with global climate change approach. Because, if we can develop more effective demand response, less generation will be build.

Senator MENENDEZ. Well, since you have encouraged policies designed to bring coal-fired electricity into New Jersey, and other Eastern PJM States through large transmission lines, it seems to me that you have the power to encourage other policies that don't wager as strongly as it seems to me you've—I know we have Atlantic City in New Jersey, but you know, we'd prefer, on this issue, not to wager and put our bets largely in one energy source. It just seems to me that the way the Commission is pursuing it is doing it in such a way that it has made an enormously large wager in an area in which there's enormous subject here, of debate in the Congress, about moving in a different direction.

So, you know, I have a—I have a problem with that. I have other questions; I will submit them for the record.

I have to be honest with you—I'm not satisfied by the answers I've received to the previous two. They create serious concerns for me about where we're headed, and I will also be looking forward to your comments you said you'd submit to us about the—although it wasn't a question—I'd like to hear what you had to say about the merger, which would have been an enormous challenge to the State, without having all of its questions resolved.

I mean, we look to you as one of the major oversight entities. When we get the sense that that oversight isn't there, when we default to independent reviews of what, in essence, we believe FERC should be doing, we say to ourselves, "We're not quite sure that the consumer is being protected here in a way that it should." So, I hope you're going to be able, in your answers, to convince me differently, but right now, I'm not convinced.

Senator WYDEN. Well, what we'll do now—Senator Tester will go next, and Senator Burr after that. I will have some additional questions. Senator Tester will chair for the next few minutes, and we, again, thank the witnesses for their patience with all of this.

Senator TESTER [presiding]. Thank you, Senator Wyden.

Mr. Laverty, the point that Senator Wyden brought up here a minute ago was not something I was going to ask about, but I've got to ask about it. Because it just doesn't, quite frankly, smell right to me at this point in time, setting on this panel, and it deals with the horse. Is there any rules or guidelines for advertising and bidding, and did you follow those?

Mr. LAVERTY. Senator, we talked to Department contracting people to say, "Is this okay?"—the objective was to sell the horse as quickly as we could. We talked to the contracting and procurement folks, and they said, "No, there's absolutely no problems." Everything was, in fact, consistent with the Department rules and regulations.

Senator TESTER. How long did the Department own the horse?

Mr. LAVERTY. It was just about 6 months. We had purchased it, and we were going to begin to implement the equestrian unit the next season.

Senator TESTER. One horse does constitute an equestrian unit?

Mr. LAVERTY. Yes, sir.

Senator TESTER. Were you going to have multiple riders?

Mr. LAVERTY. Yes.

Senator TESTER. Sixteen-hour days for the horse?

Mr. LAVERTY. No, sir. The intent was to bring the equestrian units in our urban parks, which is Chatfield and Cherry Creek State Parks. These are essentially Denver Metro Area Parks. The objective was to bring that equestrian unit on the park to make visitor contacts and doing enforcement work in those Parks. That was the intent to do that. It's a very, very effective tool.

Senator TESTER. Yes, I agree, it can be incredibly effective. I hope you realize from my perspective, that it doesn't look very good when you've got a State horse, and it gets sold to a relative, fairly close relative, you know, I mean, vertically integrated relative, with no bidding, no advertising—it just, I just hope you realize it just isn't quite what I would thought.

I'll go back onto my questions now. The environment, the Endangered Species Act. Removal of animals—which is all something, we always appreciate, because that means there's success in the field—how much effort is, when an animal is projected to be removed, or is in fact, removed—how much effort is put into determining the impact, so that they're not re-listed a short period later?

Mr. LAVERTY. Senator, the example would be the grizzly bear, perhaps, in Montana and in Idaho and Wyoming. The States have put together rigorous monitoring plans to make sure that those populations are, in fact, sustainable, and would be involved in the monitoring of those plans. So, I think it's that cooperation between the States and the agencies working together to make sure that that's it. I think it's a very rigorous model.

Senator TESTER. So there is a fair amount of research, input, scientific method, as the Senator from Wyoming talked about, to determine when we take these animals off, that they're going to remain off for the foreseen future?

Mr. LAVERTY. Yes, sir. That really becomes a very science-based decision.

Senator TESTER. The agencies that are involved in that are, not only you, but State agencies, Park Service—who else?

Mr. LAVERTY. It would be the Division of Wildlife in those States, working with the land managing agencies, the Forest Service, the Park Service, Fish and Wildlife Service.

Senator TESTER. Okay.

Mr. LAVERTY. All of those agencies working together, I think, bringing together that knowledge base to support the decision to—

Senator TESTER. It's a collaborative effort.

Mr. LAVERTY. Yes, sir.

Senator TESTER. Good, thank you.

I talked with you when you were in my office—whenever it was, earlier this week—about the bison range. I've talked to other members in the Department of Interior about that, too. Since you are up for confirmation as Assistant Secretary of the Fish, Wildlife and Parks—the question I have, and—are you in that position now, by the way?

Mr. LAVERTY. No, sir.

Senator TESTER. So, is it a fair question to ask you, if they've been at the table yet to talk about the bison range? Because the Fish, Wildlife and Parks are a critical component as—have they

been at the table to talk about future management? When was the last time they were at the table, and how can you, as Administrator, make sure that we get everybody at the table and do the same kind of collaborative effort here, as you talked about with the Endangered Species Act?

Mr. LAVERTY. Senator, I understand—and I can't recall the exact date—but it was earlier this spring that agencies, folks from the Fish and Wildlife Service, and the Assistant Secretary's Office, actually went to Montana and met with the tribes, and they've talked about the Annual Funding Agreement for this next—continuing this next year. Those discussions have, in fact, taken place.

Senator TESTER. Are the folks in your Agency in D.C. intimately involved in these negotiations, or is it pretty much left to the Region?

Mr. LAVERTY. Senator, I believe that the folks in the Washington office are actually at the table. They were there for those discussions and conversations.

Senator TESTER. Okay.

Senator Burr, did you have any questions?

Senator BURR. I do, I thank you, Mr. Chairman.

I will take the opportunity to beat that proverbial dead horse again.

[Laughter.]

Senator BURR. Mr. Laverty, did the State sell the horse for less money than it paid for the horse?

Mr. LAVERTY. No, sir.

Senator BURR. Well, I would say this is a good day, because usually I find the Government pays way too much, so I'm refreshed to find out that the State of Colorado did not lose money.

I take for granted that the purchase of the horse was to begin a pilot program to see if this equestrian program was something that, in fact, you would roll out with more than one horse?

Mr. LAVERTY. Absolutely, Senator. And, you know, based on conversations that I've had with other enforcement agencies around the country and in—

Senator BURR. I think we buy into it. The Capitol Police have a very big equestrian program here and it's very, very successful just simply because of the crowd control and the grounds here.

Let me ask you some very candid questions if I can—

Mr. LAVERTY. Please.

Senator BURR [continuing]. And maybe it will cut through some of the things that we've heard today. Are you an ethical person?

Mr. LAVERTY. Am I an ethical person?

Senator BURR. Yes, sir.

Mr. LAVERTY. Absolutely.

Senator BURR. Have your ethics been questioned by the State of Colorado?

Mr. LAVERTY. No, sir.

Senator BURR. Were your ethics ever questioned by the U.S. Forestry Service?

Mr. LAVERTY. No, sir.

Senator BURR. Did the State of Colorado ever raise any ethics questions as it related to all of these things that Senator Wyden has said were in the press?

Mr. LAVERTY. Not at all.

Senator BURR. When you served as Director of Recreation and Wilderness Resources for the U.S. Forestry Service, you were in charge of developing an agency budget, and field coordination of that budget, of over \$300 million. Did they ever question how you constructed your budget or how the field coordination of that money was implemented?

Mr. LAVERTY. No, sir.

And if I just could just add: I'd mentioned before you came in that I was asked to lead the implementation of the National Fire Plan. That was a Fire Plan that was funded by this Congress that was approaching, between the Department of the Interior and the U.S. Forest Service, approximately \$2 billion. And I'm a strong believer of performance accountability. You establish very clear performance measurement systems. We reported back on how those funds have been invested. So, I really believe that in terms of, you know, who I am, performance measurement is extremely important.

Senator BURR. Well, I appreciate that because I think you've been challenged with greater budgets that had a much greater impact from standpoint of area and the implications of the implementation of that budget, and you have passed it with flying colors, based upon what I've looked at your background.

Now, you have—or continue to serve—on a number of boards. You have—or are serving on—the Board of Directors of the National Association of State Park Directors, Board of Directors, National Society of Parks Resources, Board of Directors of the Colorado Fourteeners Initiative, Board of Directors Volunteer for Outdoor Colorado. You are an Advisory Board member for the Salvation Army. Do any of these boards allow people that have questionable ethics to serve as a board member?

Mr. LAVERTY. No, sir.

Senator BURR. I would only point out to my colleagues that we're all the subject of newspaper articles. It's the nature of the job we do. For the most part, I've found we don't read the bad ones about ourselves, we only read the bad ones on others. Maybe we need to start mandating that we read the bad ones on ourselves to find out that we're all susceptible to being painted as somebody that we're not.

My hope is that we're not in the job of character assassination to public servants. Clearly, some of us serve ourselves up to that from a standpoint of the media, and I will continue to defend the First Amendment right for them to say about me whatever they choose to say. I also reserve the right to point out when, in fact, they're inaccurate, regardless of what they say.

I thank you for very forcefully defending your ethics, more importantly for your willingness, in the face of the criticism of the reporters, and saying, "I'm still willing to serve myself up for public service," and I appreciate that.

I yield back, Mr. Chairman.

Mr. LAVERTY. Thank you.

Senator TESTER. Thank you, Senator. Just so you know, and so you know, Senator: our job is to ask questions and confirm. When

perception becomes reality, sometimes that's not fair and we have to make sure we get down to it, so we appreciate that.

I have some questions, some more questions for you Joe, if I might.

If I heard you correct, and so I'll just have you repeat it: is one of the jobs of FERC to help protect consumers?

Mr. KELLIHER. Exactly. I really think that is the primary task of the Commission is to guard the consumer from exploitation by non-competitive power and gas companies.

Senator TESTER. Can you give me some examples of decisions that FERC has made in recent history where the wholesale market has tended to be monopolized and you've recognized that and made a decision?

Mr. KELLIHER. First of all, one way is the way we've changed our market power test over time. It used to be, a number of years ago, the Commission had a market power test that, frankly, everyone passed, including companies with very large market shares. Now we've tightened up that test, we've raised the bar and we do deny market-based authorization of companies. If we find that a company has too large of a market share or that it can't mitigate its market power, we deny its privilege to charge market-based rates. So, you could argue that maybe 10 years ago it was a right to get market-based rates, now it is a privilege and you have to jump over higher hurdles.

Senator TESTER. Can you search into that mental data base and give me some examples where you've made a decision that has resulted in cost-based power?

Mr. KELLIHER. We have denied market-based rates for Duke in the Carolinas. They had a market share exceeding 70 percent. We have had a number of companies surrender their market-based rates. Entergy surrendered its market-based rates. There's probably at least a half dozen pretty significant companies that have lost or surrendered their market-based rate authority.

Senator TESTER. Those decisions were based on what?

Mr. KELLIHER. Based on a market-based rate test that we have been strengthening since the California and Western Power Crisis.

Senator TESTER. Can you give me some of the criteria of that test, very briefly?

Mr. KELLIHER. We've taken about four or five steps since then. We've tight, strengthened the reporting requirements under our market-based rate program. We changed the generation market power test. It used to be what's called the old "hub-and-spoke" test. Everyone passed. Literally everyone passed—except a few Canadian companies—but literally every applicant passed, including companies with 70 percent market share. We have raised that, we now apply a screen. We look at 20 percent, 20 percent is our rough measure or proxy screen. We use it as a screen to say, "Does someone possibly have market power?" If they have 20 percent market share, that raises a flag, they might have market power. Then we drill down further.

We also have a pivotal supplier screen that supposed to measure market power during peak periods. Again, it's a flag, then if that flag goes up, we look harder, we drill down harder. We have, we now revoke market-based rates, something we didn't used to do.

We enforce the conditions of market-based rate authorization. It used to be companies would violate those conditions and continue to charge market-based rates. We've revoked, in the past 2 years, probably more than 200 companies' market-based rate authorization. Because again, it's a privilege, if they violate the conditions, we revoke the privilege.

Senator TESTER. Were those screens in place when you made the decision on the PSCMCC rate case for Montana?

Mr. KELLIHER. Yes, they were.

Senator TESTER. Okay.

Just quickly review, because this is an important issue to me, I think it's an important issue to all Montanans. In October, the Public Service Commission of Montana, the Montana Consumer's Council, filed for rehearing to argue back the case that the decision was made by FERC. They have not heard anything, as you explained earlier, and you're obviously aware of it and I appreciate that.

On June 7, 2007, and—just a couple months, maybe not even that, a month—the contract expires with our major generator in the State of Montana, significantly major generator. The impacts of this—of not rehearing this case could be incredibly significant depending on what happens when that contract is re-upped. I would just ask of you, because it's very important to everybody, that you get back to me as quickly as possible—and the Montana Public Service Commission and the MCCM on when—on if that's going to be reheard, that case, and when that would be. I would certainly appreciate that. Is that, could you give me any kind of timeline as when that might happen? When you might be able to get back to me?

Mr. KELLIHER. I, can I respond in writing? Because I don't know how quickly we could act and I have to—what I can do is promise to look, give a very hard look at the arguments raised by the Montana Public Service Commission.

Senator TESTER. Okay, good.

Going back to your first point—if your major reason for existence is to help ensure consumers get a fair shake, hopefully this will float to the top. Because I think that it's very, very important.

The last thing I would like to say is, is that I very, very much appreciate you fellows coming up here. I appreciate your public service. Whether I vote for your confirmation or not, that fact stands as true. I really want to thank you for taking the time. It's hard to answer some questions and, quite frankly, it's hard to ask questions too, like this. I really appreciate your forthrightness and appreciate your public service. So, thank you very much.

Mr. KELLIHER. Thank you.

Senator WYDEN [presiding]. I thank my colleague.

I'm going to have a number of additional questions for you in writing, Mr. Laverty. One of them deals with the issue of questionable hiring, that's this Denver Post, you know, article about hiring a personal friend of yours.

I also am a little bit puzzled about this audit of your Department in Colorado. I got the impression from what you said that matters had all been resolved, but I'm looking at a press article on it. It



seems to indicate that the audit won't be finished until July. Is that right?

Mr. LAVERTY. That's correct, sir.

Senator WYDEN. But you consider it resolved?

Mr. LAVERTY. No, no.

Senator WYDEN. That there won't be any additional concerns reflected in the audit, is that your opinion?

Mr. LAVERTY. Senator, I did not imply that the audit was resolved. The audit is a performance audit and the audit, based on—

Senator WYDEN. I understand that, but you don't anticipate this audit, from your standpoint, raising additional questions about either your financial management, or your ethics, or anything of that sort.

Mr. LAVERTY. No, sir. I believe that one of the outcomes of that audit would be that it will look at our internal control systems and, are the internal control systems adequate to do the kinds of things that we need to be doing? I believe that's where it's going to come out.

Senator WYDEN. I'll ask the additional questions for you in writing.

Mr. LAVERTY. Certainly.

Senator WYDEN. I want you to understand that I do not believe that I can vote for you at this time. I hope that there will be, in the other discussions that I think you and I are going to have, and in the responses you send me in writing, an opportunity for you to convince me that at this unique time in history, given that Abramoff, Griles, Julie McDonald—the list goes on and on, that you're going to go in there and drain the swamp. You're going to deal with what Mr. Devaney calls an "ethical quagmire." And I think we didn't get off to the best footing the other day because I thought that you would have at least read Mr. Devaney's report, given the enormous impact it would have on your office, when we sat down.

But let us proceed and I will ask the additional questions in writing of you. We'll have future conversations, if you choose to do so and I'll—let us leave it there, and we thank you and your family for being here today.

Mr. LAVERTY. Thank you, Senator, and I look forward to having those conversations with you.

Senator WYDEN. Very good.

Mr. Kelliher, you and I talked as well. As you know, in Oregon folks are very concerned about the LNG situation. We are the location of two preliminary LNG projects, the proposed location of several more. Folks at home are concerned about the economic impact, the environmental impact. And certainly, their concern's been heightened by the fact that under a provision in the Energy Policy Act of 2005, a provision I opposed, our State siting process was preempted and FERC was put in charge instead of having our State agencies in charge.

So, I wrote you in March asking some questions about how the Agency intended to deal with those issues. For example, what analyses and analytical tools FERC would use to look at the safety of the projects. After the facility was approved and built, I wanted to

know what FERC authority was there to make sure safety and security would be addressed. And I wanted to know how FERC would ensure that inadequate firefighting and other public safety resource gaps that were identified by the Coast Guard would, in fact, be filled, and what authority FERC would have to deal with it.

The answers that we got, we didn't feel were particularly responsive, and certainly folks in those communities didn't feel they were responsive. The general response from the Department, as you and I discussed, was that somehow this would all be covered in a draft, environmental impact statement.

So, my first question to you is: is there some reason why you can not state—you can do it in writing if you choose to—what FERC's statutory authority is, at this point, to make sure that public safety measures necessary to make these projects safe are met?

Mr. KELLIHER. First of all, as I said in my statement, FERC's role when it comes to LNG projects—we are primarily a safety regulator. We're not balancing the safety of a project versus the need. We look only at the safety of the project.

If you look at what we did in Keyspan, a project in Providence, Rhode Island, New England obviously needs natural gas supplies. We didn't balance the need for new natural gas in New England against safety. We viewed that the project didn't meet our safety standards, we rejected it, notwithstanding the need. And, that's the approach, the general approach we take in Oregon as well.

So, we also have a responsibility under the Energy Policy Act to consult with State agencies. When an LNG project is proposed, the Governor of the State has a right, under the Energy Policy Act, to identify a State agency and FERC is required by law to consult with that State agency.

Now the proposals in Oregon are newer than some of the other projects in other States and I would suggest, if, the goal is really, how do we closely coordinate between Federal and State agencies as these LNG projects are proposed in Oregon? Perhaps, it would make sense to sit, for the Federal, for FERC staff to sit down with other Federal agencies, as well as State agencies, and just have a general discussion of how do we coordinate as these projects are proposed?

We do have a pre-filing process and we have a formal part of the process. The pre-filing process, to me, is very important because it's an opportunity for State agencies, environmental groups, community, sister agencies to identify issues very early on in the process. Any issues that are raised by Oregon State agencies, we will address.

Senator WYDEN. Well, feel free to take another crack at answering the letter because, I will tell you, even from a community standpoint, the idea of saying that this will all be dealt with sometime down the road in a draft EIS, doesn't send much of a message that the agency is going to be proactive in the safety and other concerns that I've related. So, I hope you will take another crack at the letter, and particularly on laying out what FERC's statutory authority is, to make sure public safety measures can be taken. I was going to ask you why you can't explain the methodology FERC's going to use to evaluate some of the particular safety concerns. I mean, they're very concerned about tsunamis and earth-

quakes on the Coast. We have real scientific evidence to justify, you know, those concerns, and people looked at your response. I mean, we took it, we shared it with various people in the State and they said, "We can't figure out why they won't answer those questions."

Mr. KELLIHER. Can I just emphasize—

Senator WYDEN. Please.

Mr. KELLIHER. The draft environmental impact statement is not the decisional document. It is the, it's a staff recommendation, it's the staff summary of the science and that is an opportunity for, yet, another round of public comment, and comment by State agencies. It's only when we get to the stage of the final environmental impact statement, when we get the reaction of the DEIS, that then the instrument becomes part of the Commission's decisionmaking. So, the DEIS, it's not the last step, it's something that we can then get reaction to. We have community hearings, we have local hearings on the DEIS.

Senator WYDEN. So, with respect to earthquakes or tsunamis, you would just say it's a preliminary kind of process and just wait to let it get started, and we'll talk to you about it down the road?

Mr. KELLIHER. Right. Those issues are raised in the pre-filing process; they will be addressed in the Draft Environmental Impact Statement. And, if people disagree with the Commission staff's views of the science on those issues, I assume they will step forward and say, "No, you're wrong in your conclusions here. You're wrong in your recommendations there." And, we would listen to those comments. We typically get thousands of pages of comments of a Draft Environmental Impact Statement, so it is, it's really, I think, more the beginning of the process rather than the end of the process.

Senator WYDEN. The other aspect of this that concerns me, is we were digging through the files and trying to get a sense of the history of the agency. You gave a speech not too long ago and you said, and I quote here, "We're not an economic regulator when it comes to LNG, we are purely a safety," you know, "regulator."

Mr. KELLIHER. Yes, sir.

Senator WYDEN. What struck me, is given that statement, why you won't answer some of these fundamental questions with respect to safety, and just sort of pushing them down the road.

Now, I think we've almost gotten to the point where I can let you go as well. I think there's one additional area I am concerned about, but I hope you will take another crack at that letter. Because I thought that it was constructed, the speech you gave, highlighting your safety concerns, but it's hard to reconcile that with the answers we got in the letter, which by and large, said just wait for the Draft Environmental Impact Statement.

You want to take a crack at that comment, about primarily being a safety regulator, and how you do it?

Mr. KELLIHER. Sure, I, the distinction to me, if you look at how we regulate a pipeline—when we regulate a pipeline, we do look at what's the need for the pipeline, what's the need for the natural gas. We set a rate for it. So, we are regulating the economic viability of the project to some extent. When we look at an LNG project we're not setting a rate, we're not looking at what's the need for natural gas. We look at it to some extent under NEPA, but when

we're deciding whether or not to authorize the project, it's principally, "Does it meet our safety standard?" If not, can we condition it so it can meet our safety standard? And we routinely condition proposed LNG projects.

There's one project that we attached 93 conditions to, to protect safety, to protect the environment. So that's a routine aspect of what we do, but we're not regulating it to assure the economic viability of the LNG project. And, so that's the distinction I'm trying to draw. And we do listen to the environmental and the safety considerations of State agencies, the community, environmental groups.

Senator WYDEN. Just one last question for you, for this morning, Mr. Kelliher, and I will have some additional questions in writing.

Now, given your initial set of answers to me, Draft Environmental Impact Statements are big deals. I mean, this is an important, you know, document. And, that in the answers to me, essentially, the questions the State has raised or I've raised, they're going to be looked at there.

But then Congressman Baird, who represents the Congressional District in Washington that's across the Columbia River from one of the projects, wrote to you all asking to have the comment period for the draft EIS extended from 45 days to 90 days. But you wrote back denying his request.

So, on April 9, 2007, the Oregon Department of Energy made a similar request; asked for the agency to extend the comment period for that particular document from 45 days to 120 days because a 45-day review is insufficient for what we expect to be a voluminous and complex document.

So we've got State agencies trying to cope with three LNG projects, and new pipelines that go with them. They're doing the vast bulk of this work without being able to recover any of their costs through application fees and so they're really strapped for resources. Do you expect to be denying the Oregon extension request, as well?

Mr. KELLIHER. I'm not sure I can answer the question of what we'll do specifically with respect to the Oregon request.

Part of the difficulty is, if we waive deadlines for comments in one instance, we—as a practical matter—are obliged to waive them in every instance because we can't, you know, the courts hold us to a standard where we grant a waiver in one case it, we, it pretty much becomes routine to routinely grant waivers. The deadlines end up being somewhat meaningless.

What we try to do to compromise, is we agree to accept late comments. So there is a deadline, our general rule is not to waive the deadline, but we accept late comments. We're currently doing that with respect to other LNG projects where, arguably, 2, 3 months after the deadline we're still accepting comments. We'll accept comments up to the point where we make the decision. If we do accept late comments, we weigh them.

Senator WYDEN. I'll have some additional questions for you. I do hope that you'll be more specific in your responses to these additional questions. Again, to hear that the draft EIS is a big deal and then all of my constituents unhappy about how that's being handled, as well, again just goes to the point that, communities just

feel they're getting rolled on these projects. I mean, they just feel that the special interests in Washington, DC just walk all over them. And I will just kind of leave both of you with an assessment of where we are.

You two are going to be dealing with some of the most important domestic issues of our time. Mr. Lavery comes into a Department that has been riddled by scandal. That's just a fact, that's on the public record. You don't have the Inspector General making statements like Mr. Devaney has, casually, and I want to hear how that's going to be cleaned up, specifically.

Mr. Kelliher comes in when there's tremendous concern about energy prices shooting through the roof and folks look at what's happened in the area of liquefied natural gas and they say, "The Federal Government took our authority away here at home and now we have people like Brian Baird and Ron Wyden asking questions." They look at the answers that we're getting and they're not satisfied.

So, we're going to take another crack at this with both of you. I'm sure this has not been the most pleasant morning in the history of your lives, because Senators do have strong feelings about this topic and it comes because our constituents have strong feelings.

So, I always like to have the witnesses have the last word. Is there anything, Mr. Lavery, or you Mr. Kelliher, would like to add?

Mr. LAVERTY. Thank you Senator. I look forward to your questions and I want to be able to give you forthright answers that will respond to your concerns. If I need to follow back up with you personally, I would look forward to that opportunity.

Senator WYDEN. Very good.

Mr. Kelliher.

Mr. KELLIHER. I just want to thank you for being so forthright and expressing your concerns and I'll do my best to answer your questions.

Senator WYDEN. Very good. The committee's adjourned.

[Whereupon, at 11:36 a.m., the hearing was adjourned.]



## APPENDIXES

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### APPENDIX I

#### Responses to Additional Questions

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##### RESPONSES OF R. LYLE LAVERTY TO QUESTIONS FROM SENATOR DOMENICI

###### NATIONAL PARK SERVICE CENTENNIAL INITIATIVE

*Question 1.* The Administration has proposed a \$100 million Federal authorization to be used as incentive for collecting nonfederal matching funds for the centennial initiative. The funds would be used for signature projects at national park units throughout the country.

What should be the role of the National Park Foundation, if any, in the National Park Service Centennial Initiative matching fund program?

Answer. The National Park Foundation was established by Congress to raise private funds for National Park Service projects and should have a role in the matching fund program proposed in the Centennial Initiative. I understand that the Foundation is currently in the process of preparing a detailed Centennial Initiative fundraising plan for which it will seek approval at its August 2007 board meeting. If confirmed, I look forward to working with the Foundation, friends groups, and other partners on the Centennial Initiative.

###### NATIONAL PARK VISITATION

*Question 2.* Visitation at national parks is an important source of revenue in gateway communities and the parks themselves.

If you are confirmed, what would you do to increase both the number and diversity of visitors?

Answer. As I mentioned during my confirmation hearing, I am sensitive to visitation patterns. I believe that for the National Park System to remain relevant, a strong advocacy must be maintained. Knowing who your visitors are, were, and will be is essential. The National Park Service will be conducting a comprehensive survey of visitors and non-visitors this Fall to learn more about their leisure activities and why they do or do not visit national parks. Based on the findings of this survey, the National Park Service will continue to provide a range of programs and amenities that appeal to a wide range of populations, such as various ethnic and racial groups, children, youth groups, seniors, urban and suburban dwellers. If confirmed, I will support these efforts to increase the number and diversity of visitors to our parks.

###### SUITABILITY/FEASIBILITY STUDIES

*Question 3.* New park units often go through a 2-step process on the road to being designated as part of the national park system by Congress. The initial authorization requires a study to determine the suitability and feasibility of designation. The National Park Service is usually given 3 years from the time funds are made available to complete the study.

Do you think this is a reasonable system, and if not, how would you propose to change it?

Answer. I believe it is appropriate to carry out studies prior to designation of new units of the National Park System. Through these studies, the National Park Service determines whether an area is nationally significant and suitable and feasible for designation as a unit and, if so, whether the National Park Service is the most appropriate entity to manage the area. These studies also identify those areas that could best be preserved and managed by entities other than the Federal Govern-

ment. Studies also include information such as estimated costs, the strength of public support, and the likely involvement of partners, which assist Congress in making informed decisions about adding an area to the system and how it should be managed.

#### SILVERY MINNOW

*Question 4.* Mr. Lavery, the federal government has been involved in extensive litigation regarding the preservation of the Rio Grande Silvery Minnow. In 2003, the Fish and Wildlife Service promulgated a Biological Opinion which contained reasonable and prudent alternatives to ensure the preservation of the species.

Do I have your commitment that you will work with the USBR and the Corps of Engineers in order to ensure that the reasonable and prudent alternatives are met in a timely manner?

Answer. If confirmed, I will continue the solid working relationship the Department has established with the Bureau of Reclamation, the Army Corps of Engineers, the State of New Mexico, and tribes to implement measures for the recovery of the species. It has been my experience that working cooperatively is the preferred method of Endangered Species Act implementation. While meeting the reasonable and prudent alternatives of a biological opinion is a requirement, it is my understanding that the Fish and Wildlife Service works in a cooperative manner with its fellow Federal agencies in fulfilling the Rio Grande Silvery Minnow Biological Opinion.

*Question 5.* I created the Middle Rio Grande Endangered Species Collaborative Program in order to bring all parties together who would be affected by meeting our obligations under the Endangered Species Act. This program has been successful in avoiding new litigation over the Minnow.

Do I have your commitment that the Fish and Wildlife Service will continue to be an active participant in the Collaborative Program?

Answer. I am fully committed to the Collaborative Program's continued success. It is my intention, if confirmed, to work with the Fish and Wildlife Service to ensure that this cooperative approach is continued. Throughout the nation, efforts to implement Endangered Species Act requirements benefit from multi-stakeholder collaboration such as the Middle Rio Grande Endangered Species Collaborative Program. It is my hope that these types of approaches will serve as models for other species conservation efforts.

#### RESPONSE OF R. LYLE LAVERTY TO QUESTION FROM SENATOR DORGAN

*Question 6.* I am concerned about expanding prairie dog populations on the Dakota Prairie Grasslands for the potential reintroduction of the black-footed ferret. The prairie dog is the staple food source for the black-footed ferret. The Dakota Prairie Grasslands in North Dakota is very productive land for grazing cattle, and prairie dog colonies pose many problems for ranchers. I understand that the Dakota Prairie Grasslands are managed by the U.S. Forest Service, but it is also my understanding that the U.S. Forest Service must be in consultation with your position at the U.S. Fish and Wildlife Service to agree to undo a jeopardy opinion that would amend their Land Management Plan and your Recovery Plan to add North Dakota to the list as a potential recovery site for the black footed ferret. I would ask for your commitment to work closely with the U.S. Forest Service to undo the jeopardy opinion and see that the necessary steps are taken to ensure that North Dakota is not included as a potential site for black footed ferret recovery under your Endangered Species Act Recovery plan or the U.S. Forest Service Land Management Plan for the Dakota Prairie Grasslands. Would you be willing to make that commitment?

Answer. I have checked with the Fish and Wildlife Service and been informed that a jeopardy opinion has not, in fact, been issued with regard to the Forest Service's Land Management Plan. If confirmed, I would certainly be willing to work with all parties to see if there are ways in which this particular case could be resolved to the satisfaction of all parties.

#### RESPONSES OF R. LYLE LAVERTY TO QUESTIONS FROM SENATOR WYDEN

*Question 7.* As you know, the Inspector General for the Interior Department completed a report on ethics issues involving Ms. MacDonald and her interference in scientific assessments and determinations of the Fish and Wildlife Service. It's apparent from the IG's report, which you have now read and reviewed, that Ms. MacDonald improperly intervened in a number of the Fish and Wildlife Service's Endangered Species Act determinations as well as other matters. If confirmed as Assistant Secretary, what actions will you take to determine whether or not the agency deci-



sions that Ms. MacDonald participated in are indeed valid and based on the agency's scientific evidence?

Answer. If confirmed as Assistant Secretary, I will immediately meet with Fish and Wildlife Service Director Dale Hall to determine the scope and magnitude of the agency decisions influenced by Ms. McDonald. Based on a rapid assessment involving agency staff, with Director Hall's personal involvement, I would seek to determine which project decisions could be inconsistent with scientific analyses. The focus and importance of this assessment is to develop a comprehensive inventory of decisions that may or may not have been included in Inspector General Devaney's report.

I would ask Director Hall to review decisions determined to have been based on compromised science and develop immediate recommendations for action.

*Question 8.* The Union of Concerned Scientists released a survey in 2005 of 1,400 scientists at the Fish and Wildlife Service, which you would direct as Assistant Secretary. These are biologists, ecologists, botanists and other government scientists. The Union asked those who studied endangered species if they had been directed, for non-scientific reasons, to find a species to not be in jeopardy and therefore not in need of protection, despite all scientific evidence to the contrary. Nearly half of the scientists responded that, yes, they had been ordered to compromise their work that way. One-third of all the scientists said they are not allowed to do their jobs honestly at Fish and Wildlife because of political influence and conflicting business interests that control the agency's agenda. If you are confirmed as Assistant Secretary, what actions will you take to restore the independence of agency scientists under your authority?

Answer. If confirmed as Assistant Secretary, immediately upon taking office, I will do the following to effect a culture change:

On my first day in office I will meet with the Department's ethics officer. I will have her personally review/reiterate the Department's ethics standards with me.

I will meet with my policy staff and the Department's Solicitor to review all rules and regulations regarding the protection and disclosure of information received by the Office.

I will explain that I expect full adherence to the highest ethical standards, including not sharing non-public information with outside parties.

I will explain that any contacts they have with field personnel at either the Fish and Wildlife Service or the National Park Service regarding questions of science must and will be through established organizational channels, and only with my prior approval.

I will explain that my policy staff is not to ask for or direct any change or modification in scientific findings by either agency.

I will establish and apply a code of conduct for my office that requires everyone to be treated with dignity and respect. Any type of abusive behavior toward anyone will not be tolerated.

I will meet with the Directors of the Fish and Wildlife Service and the National Park Service and make clear that:

- Contact between my policy staff and agency personnel on management or regulatory actions will go through established organizational channels;
- I expect the Directors of FWS and NPS to personally ensure agency decisions are supported with credible scientific information, that as appropriate, is peer reviewed;
- My policy staff are not to ask any of the agency staff to change scientific findings;
- No staff, policy or career, are to act abusively toward any person—whether government employee or member of the public and, if there is any indication of inappropriate behavior, it is the Directors' responsibility to inform me immediately;
- They are to personally advise their management teams of my expectations for each of them in adhering to these principles; and
- Any violations of these principles are to be reported immediately to me personally by the agency Directors for appropriate action.

In the event of any violation of these principles, I will not hesitate to ensure that appropriate action is taken.

*Question 9.* As reported in the Denver Post on February 15, 2007, Great Outdoors Colorado (GOCO), which provides state lottery money for the state parks, withheld \$8.5 million from your agency because your department could not account for past spending and didn't seem to have financial controls in place. The Post cites a February 1 Great Outdoors Colorado memo stating that "Several times over the last year, the accounting/finance staff of parks at all levels was unable to articulate

basic accounting principles involving the GOCO bills.” In your testimony before the Committee you indicated that you believed that these issues had been resolved. What actions did you take to address the issues raised by GOCO concerning your department’s accounting deficiencies?

Answer. The following deficiencies were identified and addressed as part of GOCO’s concerns for accounting: Identified underperforming staff, clearly identified GOCO’s data needs, and created the proper quality controls to ensure the long term success of this relationship.

A number of events transpired in late 2005 and early in 2006 that significantly impacted the Division’s GOCO accounting and reporting activities. Since none of these factors were reflected in the Denver Post article, it is important to provide the context leading to the actions that have addressed the issues.

The Division experienced several significant changes in the Financial Services (FS) unit. Based on very serious performance deficiencies, the CFO began addressing performance accountability. The Controller and a lead accountant both resigned their positions early in 2006. The CFO had to rely on the GOCO accounting tech to perform the necessary GOCO billing and reconciliation tasks until more senior accounting personnel could be hired. After a lengthy hiring process, the new Division Controller assumed his duties in June of 2006. The CFO immediately assigned him the tasks of evaluating and improving the GOCO billing and reconciliation process.

Under the “Guiding Principles” that the GOCO board enacted to define the Division’s policy in how to prioritize, spend and account for GOCO funding resources, there was a stipulation that “old” GOCO money had to be spent before “new” money could be spent.

This triggered a massive effort on the part of State Parks in December 2005/January 2006 to reallocate expenditures at Cheyenne Mountain from newer GOCO grants to older grants and Lottery funds. It was imperative for the process to be completed to release funding so that construction on Cheyenne Mountain could proceed without delay. Parks staff worked closely with GOCO on this process and brought it to a successful conclusion. This was a complex task with a large number of grant budget lines, contract awards, task orders and payments involved, where the process and the results would ultimately have to meet both GOCO and audit standards.

The Division’s CFO scheduled meetings with GOCO’s CFO and accounting staff to solicit input from GOCO on how to improve the reporting processes, given the Division’s personnel situation. The desired outcome was to define the reporting requirements—different for base and large scale projects—that would meet GOCO’s reporting and audit needs.

A meeting with GOCO staff in August, 2006 produced a substantive agreement on this issue and the Division worked diligently to produce these work products, both interim and permanent. The products included a temporary set of “payment adjustment record” forms for the Cheyenne Mountain Golden Triangle contract, which was due and delivered to GOCO in September 2006. The fact that a difference existed between some invoices submitted by contractors and what was ultimately paid to the contractor caused GOCO great frustration. In the summer of 2006, this became a major issue ultimately involving the DNR Controller.

The DNR Controller communicated in a letter to GOCO on June 20, 2006 that it is not uncommon in the construction industry for disagreements to arise regarding project completions. Payments are determined on the basis of the project manager’s assessment of the quality and acceptability of materials furnished, work performed, and the rate of progress of the work, all interpretations of the plans and specifications, and the acceptable fulfillment of the contract. Payments are not made on the basis of the contractor’s subjective assessment of these same issues as reflected in invoices. Thus, payments are made on those items where there is agreement and, where there is no agreement, the balance deferred and subjected to further resolution and/or negotiations.

The DNR Controller concluded, based on the terms of the Memorandum of Understanding (MOU) between the Division and GOCO, that the MOU only requires a monthly billing statement to GOCO, identifying the total expenditures to date, along with copies of the COFRS accounting reports to support the amount billed to GOCO. She also concluded that, since COFRS is the official financial record of the state, information contained in the accounting reports should be sufficient for GOCO to make the determination that a vendor has been paid by the Division, and that reimbursement from GOCO to the Division is due. In a follow-up e-mail from GOCO’s CFO, she referenced additional documentation requirements contained in the Legacy/Large Scale grant agreements—correctly so—and State Parks has responded to these additional requirements.

State Parks agreed to develop a single format for pay sheets that would include a "payment adjustment record" and be used on all legacy/large scale funded grants such as Cheyenne Mountain, St. Vrain and future projects. Division staff continues to consult with GOCO staff in the development process of format to assure that GOCO accounting data needs are met. The Division Controller met with the GOCO CFO and accounting staff the week of November 13, 2006 to develop even closer communications and cooperation in defining these and other needs.

Another work product requested by GOCO and delivered by the Division was expenditure by fund and year for Cheyenne Mountain since the inception of the project. This was requested by GOCO to review match funding for legacy/large scale projects. This report was generated in short order and delivered in its final form to GOCO on October 5, 2006, with a positive reception by GOCO's CFO.

On September 13, 2006, the Division's CFO and GOCO's CFO agreed that GOCO would pay the May and June bills with the understanding that the Division would be providing with the July and subsequent billings, a summary billing statement with a formula error corrected. The Division's GOCO Accounting Tech and seasonal staff spent considerable time (approximately three weeks) and effort, in an attempt to isolate and correct the formula error, without success. At that time the Division's CFO decided that it would be better to re-develop the billing summary in an MSAccess format. This would eliminate the error and add additional reporting capabilities to adjust to possible future GOCO requests for changes in reporting detail and formats.

GOCO was informed of this decision and the impact it would have on receiving the July and subsequent GOCO billings completed and submitted. It should be noted that the summary spreadsheet with the formula error was developed by Division GOCO accounting staff no longer with the Division.

Just after this effort began, in the third week of September, the Division's GOCO Accounting tech had to attend to a critical family issue that demanded her full attention. She was out of the office for nearly four weeks. Although she tried to work on the report at home as time would permit, the effort was seriously delayed. Again, GOCO was informed of the situation and the consequential impact on the Division's ability to meet its time commitment on the billing summary report and associated July and subsequent billing submittals. The Division eventually met with GOCO to present the draft MSAccess report on Monday, November 13, 2006 and to discuss the submittal of July, August, September and October billing reports.

The CFO has met with his FS Management team to define and pursue a strategy to cross train available staff and build process redundancy within the organization. He has also expressed his intent to add a much needed quality control and assurance component to the GOCO billing process. The addition of another budget/accounting FTE in fiscal year 2007-8, requested in the Division's fiscal year 2007-8 FTE Decision Item, and recently approved by the legislature, will add much needed staff to implement these changes.

After the review and a subsequent meeting on November 16, 2006, with the Division's Controller, GOCO's CFO agreed to accept the Division's July, August and September billings with the currently available backup and to manually adjust any inconsistencies as done previously. The Division would get the substantial outstanding revenue recorded in COFRS, and GOCO would get the funds transferred and off their books. The Division agreed to have the billings completed and submitted to GOCO by November 30, 2006. The Division's October GOCO billing would be submitted no later than December 14, 2006.

The Controller worked essentially full time to resolve the GOCO impasse and develop a billing and reconciliation process, with supporting documentation and reports to meet GOCO's billing verification, reconciliation and audit requirements. He was assigned the primary lead on all GOCO accounting and financial interface and communications events and activities. The Controller has successfully resolved the GOCO accounting and reconciliation issues, which led to successful approval and release of the fiscal year 2007-2008 spending plan.

In summary, filling critical positions, such as the Division's Controller and Lead Accountant with skilled and highly qualified individuals, combined with defining reporting needs with GOCO has successfully addressed these concerns.

*Question 10a.* As reported in the Denver Post on March 24, 2007, Harris Sherman, the director of the Department of Natural Resources asked for an audit of your department in response to concerns raised by GOCO. Information obtained by my staff indicated that GOCO agreed to release its 2007 funding to your department based only after this audit was arranged. The Auditor has characterized this as "a full-blown audit of the Division of Parks," which is expected to begin shortly. Your testimony before the Committee suggested that you requested this audit and that you characterized it as a "performance review."

What was your role in requesting this audit?

Answer. In a February meeting with the Executive Director, prior to the GOCO Board meeting, I recommended that we ask the State Auditor to conduct a performance audit to ensure that the Division's internal controls were in order. This recommendation was a proactive effort to review our existing internal control systems and determine if there are other improvements the Division should take, such as training, staffing, and project management.

*Question 10b.* What is the exact scope of this audit and when will it be completed?

Answer. I understand the audit team has met with Department of Natural Resources and Division personnel to define the scope of the audit. The completion would be determined by the review plan once the scope has been completely defined.

*Question 11a.* The Denver Post also reports that you used \$5,000 in state funds to buy a horse for you to ride and which you later had your Department sell to your son-in-law. When my staff followed up with the Colorado Department of Natural Resources official who oversaw your agency's budget, he confirmed that against the advice of the Department of Natural Resources, you used \$5,000 in state money to buy a horse so you could participate in a private trail ride—and when a legislative panel ordered you to sell the horse, you sold it not at public auction, as state property usually is disposed of, but to your son-in-law. The article states that Mr. John Nelson “. . . said he sold Laverty the horse because Laverty was becoming a member of the Roundup Riders of the Rockies—a 59 year-old fraternity of influential men from around the country who every July ride Colorado's trails.” This April 10, 2007 Denver Post story goes on to quote defending the purchase of the horse for this purpose—“It's certainly an appropriate use,” said Laverty. “If the agency had a horse and that was an opportunity to interact with folks who had an interest in what our business is all about, there's nothing wrong with that.” In your testimony before the Committee, you indicated that the purpose of the purchase was not related to your use or participation in trail riding, but to establish an equestrian unit within your department.

Please provide copies of your budget, decision memoranda, business plan, organization chart, and other relevant documents establishing an equestrian unit and allocating funding for it, including the purchase of horses.

Answer. I have attached to this document information responsive to your request.\*

The equestrian unit was to be a resource assigned to the Senior Ranger. The attached organization chart\* updated to reflect the current staffing at Chatfield shows a PM III. This position has the responsibility for visitor services and park operation. The equestrian unit would have been staffed by the ranger unit.

Included below is the preliminary budget assessment for the unit operations. This adjusted estimate was included in the parks operating budget for fiscal year 2005.

COLORADO STATE PARKS ESTIMATED EQUESTRIAN UNIT  
PROGRAM EXPENSES

	Amount
<hr/>	
Blacksmith Services:	
Shoeing every 6 to 8 weeks, beginning April through November:	
Estimated cost per visit: \$70	
Estimated visits: 6	
Estimated costs .....	\$420.00
Veterinarian Services .....	300.00
Feed .....	300.00
Total .....	\$1,020.00

*Question 11b.* Did you or did you not intend to use the horse for the purpose of your own participation in trail rides exclusively or in conjunction with other uses?

Answer. The horse was not acquired for my exclusive use. The horse was purchased to establish an equestrian program for a variety of park operations, including visitor contacts in our urban parks as well as backcountry patrols in our mountain parks. The primary objective of the mounted ranger patrol was to provide officer presence to the busiest areas of our large metro parks. Other park and law enforcement agencies have found that a mounted ranger provides a highly effective tool for positive visitor contacts.

\*Graphics and information have been retained in committee files.

The value of a mounted ranger has been tested throughout the country in metropolitan communities and urban parks. Large park areas, like Chatfield and Cherry Creek with large open space and extensive trail systems are settings where mounted rangers can patrol more effectively than rangers on foot or with motorized vehicles. Other park units and law enforcement agencies reinforce the effective point of visitor contact with a mounted ranger.

In 2004 the Division conducted a series of town meetings throughout the State to receive public input regarding state park facilities and services. Based on input the Division received during the town meetings, the public ranked trails and trailheads for hiking and horseback riding as a very high priority. Having park managers ride with equestrian organizations in the field to discuss State park trails, trailheads and corrals is extremely effective, as we have learned from participation in similar activities with hikers, ATV and snowmobile organizations.

To clarify the context, the legislature did not order the Division to sell the horse. A member expressed a comment that I felt could put some of the Division's programs at risk. I discussed the comment with the Division's executive team and determined selling the horse was the appropriate action.

*Question 11c.* Did you or did you not receive advice from the Department of Natural Resources to desist from buying the horse? If so, what was that advice and by whom was it provided?

Answer. I did receive a memorandum from the Department Controller expressing concern over the purchase based on his concern over personal use. I cannot recall any correspondence or communication with advice to desist from the purchase. I personally met with the Controller and discussed the equestrian program in the Division's park operations. We discussed the program benefits and advantages of a mounted patrol in our metropolitan parks. Subsequent to that discussion the purchase order was approved by the Department of Natural Resources Contracting Officer.

*Question 11d.* In your testimony before the Committee you indicated that the resale of the horse to your son-in-law was discussed with State procurement and contracting officials and they agreed that there were no requirements or restrictions that would otherwise apply to or restrict such a sale. Please identify the procurement and contracting officials with whom you consulted.

Answer. The Department of Natural Resources Controller and the Department of Natural Resources Contracting Officer.

*Question 12a.* The Denver Post also reported that in 2003 you changed the job specifications for the post of your agency's chief financial officer. The Denver Post reports that you reduced the classification from "manager" to "budget analyst II," which required less education and experience—so you could hire a personal friend—Elling Myklebust—from among 47 applicants for the job.

What role, if any, did you play in establishing or modifying the job specifications for the position of chief financial officer?

Answer. First I need to correct the Denver Post report on the changes in the position that took place, dating back to 2003. The Denver Post article is in error in reporting the position was changed from a manager to a budget analyst II. The position was changed from a manager to a Budget Analyst IV.

After reviewing the strengths and weaknesses of the Division's organization, in early 2003 I adjusted work load assignments based on individual's skills and qualifications. I found that the existing CFO, with no background in park administration or natural resources, had been assigned the portfolio that included the division's field operations and law enforcement program. I reassigned those program oversight responsibilities to the Deputy Director.

This organizational adjustment resulted in changing the position description to accurately reflect the position responsibilities. The adjustment resulted in a classification change. At that time, the position classification was changed from a Manager series to a Budget Analyst IV. To suggest that this adjustment was changed so I "could hire a personal friend" is unfounded and has no factual basis.

In early 2005, upon receiving notice of the CFO's planned retirement in May, I began to review the demands of the Division and evaluate the skill needs of the position. Based on that evaluation with members of the executive team, I personally worked with the Department's Human Resources staff to develop a position description that addressed the division's needs. Based on the Division's strategic plan, one important goal was to develop some financial stability. The Division's needs were for strategic financial systems management, with the objective of strengthening the Division's financial situation.

The CFO retired on May 30, 2005. On May 6, 2005, the position was advertised as a Budget Analyst IV, with the working title of Chief Financial Officer.

*Question 12b.* If so, at what point in the personnel hiring process did this occur?

Answer. The change in position responsibilities took place two years before the former CFO retired. Upon receiving notification of the planned retirement of the incumbent, I initiated the review and analysis of the position requirements. This review began approximately three to four months before the position was advertised. It is common practice when positions become vacant to review the position descriptions for accuracy and to accommodate agency needs.

*Question 12c.* And, if so, did you know at the time that Elling Myklebust or any other individual known to you was applying, or had applied, for the position?

Answer. No.

*Question 12d.* At any point, did you suggest to Elling Myklebust or any other individual that they should apply for this position?

Answer. No.

*Question 12e.* What role did you play in the review of, and/or final selection of, applicants for the position of chief financial officer?

Answer. The State of Colorado has a very rigorous and structured personnel testing process. The Department's Human Resources division manages this entire process. Human Resources issues vacancy announcements and screens the applicants to determine which candidates meet the minimum qualifications. Following that screen and evaluation, Human Resources administers and scores a written test. The test questions are developed by the Human Resources division based on the position description.

Following the scoring and evaluation of the written test, the candidates go through an oral test with a panel of Human Resources and subject matter experts from other divisions in the Department. From this panel, generally the top three candidates are then submitted to me for selection. Individuals involved in this evaluation panel included the Department's Budget Office and the Department's Controller and the Department's Director of Human Resources. This panel developed the recommendations and submitted three candidates for me to consider. It was at this point, and this point only, that I saw the selection options. I had no knowledge of which candidates successfully passed the written test. I had no knowledge of which candidates the oral testing panel interviewed. After interviewing the three candidates, I selected Mr. Myklebust after considering his qualifications, background, and the needs of the Division based on the position description.

*Question 13a.* As discussed by Sen. Burr during your appearance before the Committee, you are apparently a member of many outside boards and organizations. The Denver Post reports that you participated in overseas trips related to these memberships and that overseas trips were paid for from non-state funds. The April 10, 2007 Denver Post article indicates that you believed that there was nothing improper with such trips—"It's an opportunity to market Colorado," he said. "I just view it as part of the business."

Did you, at any point during your tenure as director of the Department of Parks, receive payment for, or in-kind travel or services, related to non-official activities or events?

Answer. Senator Burr was correct that I currently serve or have served on several volunteer advisory Boards. These include The Colorado Fourteeners Initiative, The Colorado Youth Corps Association, Volunteers for Outdoor Colorado the Society of American Foresters Council, and the Salvation Army Denver Metropolitan Advisory Board. If the Denver Post article implied my participation in overseas travel was associated with any of these organizations, the article is incorrect.

As the Director of State Parks, in 2005, I was asked by the U.S. Forest Service to participate in a technical assistance trip to support ongoing USAID Lebanon Mission projects. The request was supported by the Ambassador as an opportunity to extend the U.S. Mission and presence in Lebanon. Because of my background in wildland fire and community fire assessments, I was asked to provide an overview and recommendations regarding strategies for creating defensible space in the urban communities in Lebanon. Additionally, we were asked to suggest recommendations for the development of an organization to support the planning, development, and construction of 300 km trail through the country. The expenses of this technical assistance were funded through USAID.

In March 2006, I was asked again by the U.S. Forest Service, with the Ambassador's concurrence, to participate in a technical assistance trip to support ongoing USAID Mission in Lebanon projects. The purpose was to provide an assessment and recommendations on the condition of Italian Stone Pine in Lebanon. Pine nut production is an integral part of many community economies. The request was approved by the Governor's office. Travel expenses were reimbursed through USAID funds.

I was asked by the U.S. Forest Service at the invitation of USAID to participate as a presenter in a USAID training program on tourism development and integrated

park resource planning. This program in Arusha, Tanzania, was for USAID in country personnel, designed to equip them to work with country personnel to accomplish USAID mission objectives. As above, this travel request was approved by the Governor and expenses reimbursed through USAID funds.

Because of our work on community involvement with several large trail projects here in Colorado, I was asked to return to Lebanon in the late fall of 2006 to conduct a community capacity workshop on trail planning and design. As above, this request was approved by the Governor and expenses were reimbursed through USAID funds.

Since December of 2005, I have participated in quarterly Society of American Foresters Council meetings and receive reimbursement for travel expenses.

*Question 13b.* If so, when and from whom?

Answer. I believe the responses I have provided above answer this question.

*Question 13c.* What State of Colorado or agency conflict of interest or ethics requirements or requirements pertaining to outside positions applied to you in your position as the head of the Department of Parks and do any of those requirements address the receipt of payments or in-kind services to you for non-official functions?

Answer. I have attached to the end of this document a copy of the State of Colorado's conflict of interest policy.\* The travel described was approved by the Governor and is considered official travel.

*Question 13d.* At any point during your tenure as director of the Department of Parks did you seek or request an ethics or conflict of interest ruling with regard to your participation in, or receipt of payments or in-kind travel or services related to your participation in nonofficial functions? If so, when and to whom did you make those requests and regarding what activities?

Answer. All of my travel during my State employment was associated with my official agency responsibilities. I did not participate in any non-official functions that resulted in payments related to my involvement except for my participation with the Society of American Foresters. I discussed my involvement on the volunteer advisory boards described above with the Department Executive Director. It is not uncommon to have Department employees serve on advisory boards.

*Question 14a.* Part 2635 of Title 5 of the U.S. Code of Federal Regulations establishes standards of ethical conduct for employees of the Executive Branch of the United States Government. Section 2635.802 states that an employee shall not engage in outside employment or any other outside activity that conflicts with his official duties.

During the final 10 year period while you were an employee of the U.S. Department of Agriculture did you engage in outside employment or any outside activity that conflicted with, or could appear to conflict with, your official duties? If so, please identify those activities.

Answer. No, I did not.

*Question 14b.* During this period, did you seek or request an ethics or conflict of interest review or advice or approval for any membership in, or participation in activities sponsored by, outside organizations? If so, when and to whom did you make those requests and regarding what activities?

Answer. Over the course of my career I did participate in presentations and attended conferences sponsored by a number of outside organizations, such as The Society of American Foresters, the National Association of State Foresters, and the National Recreation and Parks Association. I discussed each these invitations with my supervisors to ensure there was no conflict with my official duties.

*Question 15a.* Subpart B of Part 2635 of Title 5 of the U.S. Code of Federal Regulations establishes restrictions on receipt of gifts from outside sources. As a general rule, employees are prohibited from receiving any salary or contribution to or supplemental salary and are prohibited from seeking, accepting, or agreeing to receive or accept anything of value in return for being influenced in the performance of an official act.

During the final 10 year period while you were an employee of the U.S. Department of Agriculture did you seek, request, or receive a salary, gift, or other contribution from an outside organization? If so, what did you receive and from whom?

Answer. I did receive several pens, cups and tee shirts over the course of the years as tokens of appreciation for participation in various training sessions. I believe most of these items were given to all presenters. I have presented at the National Association of State Foresters. I believe I have a pin and a pen from them. I presented at a meeting of the NASLOR representatives and received a pen from them.

\* Information has been retained in committee files.

*Question 15b.* At any point during this period, did you request an ethics or conflict of interest review or advice or approval for acceptance of any salary, gift or contribution from any outside organization? If so, when and to whom did you make those requests and regarding what activities?

Answer. Each year during my performance review I discussed ethics and conduct with my supervisor. I was aware of my responsibilities as a Federal employee of Subpart B of 2635 of Title 5 of the U.S. Code of Federal Regulations and never placed myself in that position. During the last 10 years with the U.S. Department of Agriculture, I reviewed my conduct and ethics responsibilities with the Chief of the Forest Service, and received my ethics training, as required.

RESPONSES OF R. LYLE LAVERTY TO QUESTIONS FROM SENATOR SALAZAR

*Question 16.* There has been tremendous concern that documents leaked from within the Department of the Interior and published in news reports indicate that the administration is considering major policy changes that would influence virtually every aspect of the Endangered Species Act. Some have characterized the proposed changes as tantamount to a full re-write of the law. While the administration has said that the leaked documents do not reflect the Department's intentions, I think you can understand why we in Congress would be concerned.

If you are confirmed, are you willing, in an effort to find common ground, to commit to sharing specific text of any potential revisions to the Endangered Species Act regulations with Members of Congress and stakeholders well in advance of any formal proposed rulemaking?

Answer. Like Secretary Kempthorne, I am committed to finding common ground to resolve difficult issues. I understand it has been the longstanding policy of the Department that drafts of proposed regulations are not shared outside of the Department because of the internal deliberative nature of rule development. I am advised, however, that it is the Department's general policy to notify Congress and stakeholders of key points of major initiatives, such as this, in advance of their release. Should I be confirmed, I will keep Congress informed in advance of any rule-making decision.

*Question 17.* If confirmed, what specific steps will you take to ensure that the Department promptly addresses the concerns regarding the use or misuse of science within the Department, as identified by Inspector General Earl Devaney?

Answer. If confirmed as Assistant Secretary, I will immediately meet with Fish and Wildlife Director Dale Hall to determine the scope and magnitude of the agency decisions influenced by Ms. McDonald. Based on a rapid assessment involving agency staff, with Director Hall's personal involvement, I would seek to determine which project decisions could be inconsistent with scientific analyses. The focus and importance of this assessment is to develop a comprehensive inventory of decisions that may or may not have been included in Inspector General Devaney's report.

I would ask Director Hall to review decisions based on compromised science, and develop recommended actions.

If confirmed as Assistant Secretary, immediately upon taking office, I will do the following to effect a culture change:

On my first day in office I will meet with the Department's ethics officer. I will have her personally review/reiterate the Department's ethics standards with me.

I will meet with my policy staff and the Department's Solicitor to review all rules and regulations regarding the protection and disclosure of information received by the Office.

I will explain that I expect full adherence to the highest ethical standards, including not sharing non-public information with outside parties.

I will explain that any contacts they have with field personnel at either the Fish and Wildlife Service or the National Park Service regarding questions of science must and will be through established organizational channels, and only with my prior approval.

I will explain that my policy staff is not to ask for or direct any change or modification in scientific findings by either agency.

I will establish and apply a code of conduct for my office that requires everyone to be treated with dignity and respect. Any type of abusive behavior toward anyone will not be tolerated.

I will meet with the Directors of the Fish and Wildlife Service and the National Park Service and make clear that:

- Contact between my policy staff and agency personnel on management or regulatory actions will go through established organizational channels;



- I expect the Directors of FWS and NPS to personally ensure agency decisions are supported with credible scientific information, that as appropriate, is peer reviewed;
- My policy staff are not to ask any of the agency staff to change scientific findings;
- No staff, policy or career, are to act abusively toward any person—whether government employee or member of the public and, if there is any indication of inappropriate behavior, it is the Directors' responsibility to inform me immediately;
- They are to personally advise their management teams of my expectations for each of them in adhering to these principles; and
- Any violations of these principles are to be reported immediately to me personally by the agency Directors for appropriate action.

In the event of any violation of these principles, I will not hesitate to ensure that appropriate action is taken.

*Question 18.* Over the last several years, the Administration's budget requests for the National Park Service have consistently fallen short of the operations and maintenance needs in our Parks. The National Parks Conservation Association estimates that the annual operating shortfall for the national parks is over \$800 million. This year, however, I was pleased to see that under Secretary Kempthorne's leadership the Administration's request begins to address the shortfall in our Parks. Can you please share with me your views on the funding needs in our Parks, and tell me where you believe our national parks should fit among federal budget priorities?

*Answer.* I believe a priority for the National Park Service is to fulfill the vision of the National Parks Centennial Initiative, which will help us prepare the National Park System for the 21st Century. As part of the Centennial, the Administration is requesting operating increases which will allow us to improve the capabilities in parks to address visitor needs, enrich learning opportunities, and better preserve historic and natural treasures. In addition, I support the President's proposal for a Centennial Challenge matching fund that will encourage our partners to donate funding for signature projects and programs.

*Question 19.* Will you advocate for a larger sustained investment in our national parks over the coming years as a part of the Administration's National Park Centennial Initiative?

*Answer.* Yes, I will. The President's Centennial Initiative proposes a \$3 billion investment in our national parks over the next 10 years. I believe this level of investment will prepare our parks for their second century of preservation and public enjoyment.

*Question 20.* Just last year, I and many of my colleagues, including Senator Alexander, fought hard to ward off attempts to weaken protections on Park resources by rewriting the time-tested National Park Service management policies. We successfully defeated these destructive attempts and, with the signature of Secretary Kempthorne, ended up with a new draft of the management policies that strengthens and clarifies the Park Service's conservation mandate. Could you share with the Committee your views on the mission of the National Park Service and on the role that conservation should play in the management of Park resources?

*Answer.* I concur with Secretary Kempthorne's position that when there is a conflict between protection of resources and their use, conservation will be predominant.

#### RESPONSES OF R. LYLE LAVERTY TO QUESTIONS FROM SENATOR CANTWELL

*Question 21.* Mr. Lavery, as you may know, Mount St. Helens in southwest Washington is currently a National Volcanic Monument managed by the Forest Service. The Gifford Pinchot National Forest, citing a money shortfall, recently announced that it will close Coldwater Ridge Visitor Center and scale back visitor services around Mount St. Helens. I have been approached by some of my constituents who advocate that it should be made a National Park. Could you please tell me what additional resources DOI would bring to Mount Saint Helens as a National Park that are not currently provided by the Forest Service as it managed as a National Monument?

*Answer.* While I am unaware of all the resources the Forest Service allocates for the management of Mount St. Helens, I can only comment on the manner in which national parks are funded. National parks receive their own allocations for park operations and are eligible for system-wide funding such as repair/rehab and cyclic maintenance. National parks also retain certain fees, including franchise fees generated through concessions management, entrance fees, and expanded fees for camping and similar activities.

However, as I understand it, the National Park Service has its own large maintenance backlog and constraints on operational activities. It is not clear to me that moving the area to the National Park Service would necessarily result in more resources being available.

*Question 22.* Recent media reports and a DOI Inspector General investigation revealed that former Assistant Secretary for Fish, Wildlife and Parks Julie MacDonald misused her position to influence endangered species protection, rewrite scientific reports, intimidated U.S. Fish and Wildlife Service employees, and colluded with industry lawyers to generate lawsuits against the Fish and Wildlife Service. In fact, the OIG found that Ms. MacDonald's conduct violated the Code of Federal Regulations (C.F.R.) under 5 C.F.R. § 2625.703 Use of Nonpublic Information and 5 C.F.R. § 2635.101 Basic Obligation of Public Service, Appearance of Preferential Treatment. Given the importance of the scientific process being free from political influence, what is your plan to ensure that employees of the U.S. Fish and Wildlife Service do not misuse their posts to influence scientific reports and will abide by professional and legal standards?

Answer. On my first day in office I will meet with the Department's ethics officer. I will have her personally review/reiterate the Department's ethics standards with me.

I will meet with my policy staff and the Department's Solicitor to review all rules and regulations regarding the protection and disclosure of information received by the Office.

I will explain that I expect full adherence to the highest ethical standards, including not sharing non-public information with outside parties.

I will explain that any contacts they have with field personnel at either the Fish and Wildlife Service or the National Park Service regarding questions of science must and will be through established organizational channels, and only with my prior approval.

I will explain that my policy staff is not to ask for or direct any change or modification in scientific findings by either agency.

I will establish and apply a code of conduct for my office that requires everyone to be treated with dignity and respect. Any type of abusive behavior toward anyone will not be tolerated.

I will meet with the Directors of the Fish and Wildlife Service and the National Park Service and make clear that:

- Contact between my policy staff and agency personnel on management or regulatory actions will go through established organizational channels;
- I expect the Directors of FWS and NPS to personally ensure agency decisions are supported with credible scientific information, that as appropriate, is peer reviewed;
- My policy staff are not to ask any of the agency staff to change scientific findings;
- No staff, policy or career, are to act abusively toward any person—whether government employee or member of the public and, if there is any indication of inappropriate behavior, it is the Directors' responsibility to inform me immediately;
- They are to personally advise their management teams of my expectations for each of them in adhering to these principles; and
- Any violations of these principles are to be reported immediately to me personally by the agency Directors for appropriate action.

In the event of any violation of these principles, I will not hesitate to ensure that appropriate action is taken.

*Question 23.* Several years ago, Congress passed bipartisan legislation to expand the boundary of Mount Rainier National Park, along the Carbon River. The purpose of this expansion was to alleviate flooding problems along the Carbon River road, by relocating a campground out of the flood-prone area, thereby saving taxpayer funds for road reconstruction. The President's FY 2008 budget request included no land acquisition funds to acquire private lands from willing sellers within the authorized National Park boundary. In the National Park Service's nationwide ranking for land acquisition projects, where is this project ranked? How much would be needed to acquire all of the private lands within the Park expansion. If Congress provides funds in the FY 2008 Interior appropriations bill, could the NPS obligate these funds in FY 2008 to acquire the privately-owned lands?

Answer. I am not aware of the specifics of this project. If confirmed, I will look into this issue to determine the priority for this particular project within the National Park Service's land acquisition program, if funds could be obligated in a timely manner, and get back to you with this information.

*Question 24.* As you know, Secretary Kempthorne recently announced a “Centennial Challenge” for the national parks. In the past, the NPS has been criticized for failing to follow through on promises related to the parks, in particular President Bush’s 2000 campaign promise to eliminate the NPS maintenance backlog. Please describe how you plan to implement this initiative and what you believe it could mean for our nation’s parks? How would you respond to critics that do not believe, based on the Administration’s record to date, that help for the parks might be forthcoming?

Answer. Like Secretary Kempthorne, I am committed to fulfilling the vision of the National Parks Centennial Initiative, which will help prepare the National Park System for the 21st Century. The Centennial Initiative calls for a \$3 billion investment in parks over the next ten years, and its successful implementation requires action of both the Executive and legislative branches of government coupled with support from philanthropic partners. As part of this effort, the President’s fiscal year 2008 budget proposes the largest operating budget in national park history and the National Park Service’s largest single-year increase. I commit to you that I will work to ensure that the increase in operating funds provides for improvement in visitor needs, enriched learning opportunities, and better preserved historic and national treasures. I am aware that the Administration has forwarded a legislative proposal that would create the National Park Service Centennial Challenge Fund, which would provide the necessary mechanisms that allow federal funds to match philanthropic donations in order to fund \$100 million in signature projects and programs as proposed by the President. If confirmed, I look forward to working with you on these efforts.

*Question 25.* Our National Park System was established to protect and preserve the natural resource gems of this country. How do you propose to maintain the natural resource values of these gems for future generations, given the massive maintenance backlog and external and internal threats from incompatible uses?

Answer. I am in agreement with Secretary Kempthorne that, when there is a conflict between protection of resources and their use, conservation will be predominant. Protecting the natural resource values of our national parks is vitally important. The President’s fiscal year 2008 budget proposes the largest operating budget in national park history and the National Park Service’s largest single-year increase. We also need to think creatively about the future. The Centennial Initiative sets the foundation for enhancing these national treasures by establishing long-term partnerships with the American people that will result in a \$3 billion investment in parks over the next ten years. The Administration has forwarded a legislative proposal that would create the National Park Service Centennial Challenge Fund that would provide the necessary mechanisms to allow Federal funds to match philanthropic donations as part of this \$3 billion commitment.

*Question 26.* Are there currently any plans to drill for oil and gas or allow mining within 20 miles of any U.S. National Park? Can you please provide your views on oil and gas and mining development within 20 miles of U.S. National Parks?

Answer. I am not personally aware of any plans to drill for oil and gas or to allow mining in the proximity of any national park. One of the challenges of managing the national parks is recognizing that there are many development uses going on outside of park boundaries. If confirmed, I would also work with park neighbors, including other Federal agencies, State or local entities, or private parties, to seek to ensure that there is minimal impact from such external development on park resources.

*Question 27.* Over the longer term, projected budget shortfalls could cause refuges to cut 565 “essential” staffing positions, create a \$2.5 billion maintenance backlog and leave 57 percent of refuge operations at a fiscal loss by 2013. Our national refuges play an importance role in preserving habitat for endangered, threatened and other critical species as well as providing hunting and fishing opportunities. What steps will you take to address this?

Answer. I am committed to supporting the National Wildlife Refuge System, including ensuring that it continues to play an important role in conserving fish and wildlife and habitats and providing fishing and hunting opportunities. I understand that the Fish and Wildlife Service is evaluating staffing and workforce realignments to evaluate ways to improve effectiveness and efficiency. If confirmed, I will work with the Fish and Wildlife Service to evaluate the results of this process in order to ensure continued support for the refuge system.

*Question 28.* A number of measures to develop the FY 2009 budget have been adopted, including consolidating multiple refuges around the country. There is great concern that these actions have seriously compromised the ability to fulfill the refuges’ mission. What actions will you take to reverse this trend?

Answer. I understand that the Fish and Wildlife Service is evaluating staffing and workforce realignments to evaluate ways to improve effectiveness and efficiency. If confirmed, I will work with the Service to evaluate the results of this process, including consolidations, and ensure that they do not compromise the mission of the refuge system.

*Question 29.* The U.S. Fish and Wildlife Service is a critical partner in working with state and local governments, industry, businesses, private landowners, and the conservation and environmental communities to identify, restore and protect habitats in order to conserve imperiled species that depend upon those habitats. For several years, there has been a “no-acquisition or expansion” policy that hamstrings the ability for the Service to work with partners to create new refuges, expand current refuge boundaries, or acquire key refuge parcels through the Land and Water Conservation Fund. How do you propose to change this current policy to allow the Service to move forward as an active partner in protecting important species habitat in this country?

Answer. Secretary Kempthorne has been working within the context of the Administration’s budget process to prioritize land acquisition in refuges and national parks. It is my understanding that the Fish and Wildlife Service has the opportunity to acquire lands through the Land and Water Conservation Fund and through other programs, such as the Migratory Bird Conservation Account. In addition, the Fish and Wildlife Service has multiple grant programs that leverage Federal funding for acquisition of habitat with matching efforts of States, tribes, and others. If confirmed, I plan to advocate for these programs in order to ensure that the Fish and Wildlife Service continues to be an active partner in protecting habitat.

*Question 30.* I often hear from my constituents in Washington state that the Endangered Species Act permit process takes too long because there are not enough Fish and Wildlife Service personnel available to process applications in a timely manner. I am concerned that many projects are delayed or never completed due to this lack of resources. What specifically will you do to ensure that FWS gets the operational funding and staff to meet its mandated responsibilities under the Endangered Species Act?

Answer. I fully appreciate the importance of the Endangered Species Act and the important role of the Fish and Wildlife Service in implementation of that Act, and of the need to ensure funding for all of the Department’s priority programs. If confirmed, I will work with the Fish and Wildlife Service to explore ways to provide a more effective and less time-consuming permit process, including promoting the Fish and Wildlife Service’s collaborative approach to species protection.

*Question 31.* In recent weeks, the Department of Interior has issued a fact sheet and held several meetings with Congress regarding a leaked draft of Endangered Species Act proposed regulatory changes. Both the recently issued DOI fact sheet and the leaked draft language propose to make significant changes to the implementation of the ESA. What is the expected timeframe for the issuance of proposed changes to current ESA regulations? In moving an ESA regulatory package forward, how should the Department of Interior work with Congress to ensure these proposed changes are consistent with Congressional intent under the ESA?

Answer. It is my understanding that the Department has not made any final decision on whether to move forward with proposed changes to the ESA implementing regulations. Like Secretary Kempthorne, I am committed to finding common ground to resolve difficult issues. I understand it has been the longstanding policy of the Department that drafts of proposed regulations are not shared outside of the Department because of the internal deliberative nature of rule development. I am advised, however, that it is the Department’s general policy to notify Congress and stakeholders of key points of major initiatives, such as this, in advance of their release and, should I be confirmed, I will keep Congress informed in advance of any rulemaking decision.

*Question 32.* In the Fiscal Year 2008 Budget, the Department of Interior zeroed out funding for two U.S. Fish and Wildlife Service programs that have met with great success in the State of Washington—the Landowner Incentive Program and the Private Stewardship Grant Program. Based on the Department’s budget justification for no longer funding these programs, Interior argued the Landowner Incentive Program and Private Stewardship Grant Program were duplicative with funding for the Refuge System, the North American Wetlands Conservation Act, and the Partners for Fish and Wildlife Service Program, none of which fund large scale restoration efforts on private lands for threatened, endangered and at-risk species. What are your thoughts on the importance of providing federal funding toward supporting voluntary efforts by private landowners to conserve habitat for imperiled species? Additionally, how should limited federal funds for private land restoration be prioritized within states and regions for funding conservation needs? Would you

support targeting these funds toward state and regional priority areas determined to be in need of targeted restoration and conservation funding by federal, state, and local partners?

Answer. Partnering with others to leverage available Federal funding for habitat conservation and protection is an important and powerful strategy. It is a key tool for the Secretary, and it promotes strong collaborative relationships with States, tribes, private landowners and others. Since a significant proportion of wildlife are found on private lands, these efforts are vital to attain species conservation goals. A number of the Department's partnership programs do prioritize efforts to target priority areas and, if confirmed, I intend to continue this in order to advance the Department's conservation goals.

*Question 33.* Clearly climate change will impact the goals and management needs of our National Wildlife Refuges and National Parks. What strategies or plans (or processes to develop plans) would you initiate to deal with the impacts to the NWRS and NPS of climate change over the next twenty years?

Answer. I understand that Secretary Kempthorne has established a Global Climate Change Task Force within the Department. It is my intention, if confirmed, to work closely with the Secretary, that task force, and the Directors of the Fish and Wildlife Service and National Park Service on developing strategies for dealing with the impact of climate change on the missions of those agencies. The Department's task force will focus on translating generic research results into a form that meets the specific needs of the Department. The task force will also address land and water management and will assess and recommend actions to be taken by the Department to adapt to the changes anticipated. Finally, it will look at legal and policy issues and will review the various documents prepared by the Department with an emphasis on how the changes noted above should be discussed in those documents.

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RESPONSES OF JOSEPH T. KELLIHER TO QUESTIONS FROM SENATOR BINGAMAN

*Question 1.* In the Energy Policy Act, Congress amended the Federal Power Act to give the Commission stronger authority to review mergers of utilities. Our view, based in part on the abysmal record of affiliate abuse during the late Nineties and early part of this century at companies such as Westar and Allegheny, was that existing FERC cross-subsidization rules were inadequate to replace important protections for consumers that were being lost with the repeal of the Public Utility Holding Company Act. We required the Commission to make a finding that there would be no harmful cross-subsidization or encumbrance of assets as a result of utility mergers. The Commission's merger rule-making is not clear on the point and there have been no mergers that raise cross-subsidization concerns since then, so it is difficult to determine what your view as to how to implement this authority would be. Do you believe that pre-existing FERC cross-subsidization rules are sufficient to make an affirmative finding that not harmful cross-subsidization will result from mergers?

Answer. The Energy Policy Act of 2005 (EPAct 2005) strengthened the ability of the Commission to prevent the exercise of market power by expanding our FPA section 203 review authority to encompass certain transfers of generation-only facilities and certain holding company mergers and acquisitions. I believe the Commission's expanded merger review authority improves our ability to discharge our duty to protect customers against the exercise of market power. After enactment of the law, one of our earliest initiatives was a rulemaking implementing the changes to section 203, and we adopted our final rule by unanimous vote. Among other things, the final rule requires section 203 applicants to demonstrate through a detailed showing that no harmful cross-subsidization or encumbrance of utility assets will result from a proposed merger, acquisition or disposition.

While EPAct 2005 expanded the scope of the Commission's section 203 authority, it also largely left intact the Commission's three-part public interest test established in its 1996 Merger Policy Statement. Under that test, the Commission analyzes the impact of a proposed transaction on competition, rates and regulation.

As you know, the new law made an important change to the public interest test by requiring the Commission to make specific findings that a proposed transaction will not result in cross-subsidization of non-utility associate companies within the holding company system or the pledge or encumbrance of utility assets for the benefit of an associate company, unless consistent with the public interest. Preventing cross-subsidization is not a new responsibility for the Commission; it has been a fundamental duty since 1935, a duty we discharge whenever we set rates. In fact, prior to EPAct 2005, the Commission conditioned market-based rate approvals on

compliance with cross-subsidization conditions with respect to power and non-power goods and services transactions involving jurisdictional market-based sellers of electric energy. It also conditioned merger approvals involving registered holding companies on compliance with specific cross-subsidization restrictions involving non-power goods and services transactions between holding company members; and following EAct 2005 and the repeal of PUHCA 1935, the Commission announced in an order on the National GridKeySpan Corporation merger application that it would apply these cross-subsidization restrictions on all future mergers.<sup>1</sup> However, complying with an explicit statutory requirement to prevent cross-subsidization at the point of a merger or other corporate transaction is a new responsibility to us.

To explore how we can best discharge our new responsibility to make cross-subsidization findings at the time of a merger, as well as address other issues raised by the repeal of PUHCA 2005, the Commission, when it issued Order Nos. 667 (implementation of PUHCA 2005) and 669 (implementation of FPA section 203 amendments), stated that it would hold a technical conference within one year of the effective date of PUHCA 2005 and the section 203 amendments. The Commission held such conferences on December 7, 2006 and March 8, 2007, and obtained both written and oral comments from interested persons. In particular, the Commission asked detailed questions about cross-subsidization protections and ring-fencing measures at the state level when state regulators review proposed mergers, and whether additional generic cross-subsidization protections might be needed at the Commission level. Some of these questions related to the level of deference we should afford our state colleagues in this area, since the subject of any safeguards against cross-subsidization, such as ring fencing, bears on state jurisdiction.

The technical conference discussion of cross-subsidization issues included participants with a wide range of views. Importantly, it included state regulators from states with strong ring fencing prohibitions. The sense of the majority of participants at the technical conference was that the Commission should not assume regulatory failure by the states, and instead should focus on filling a regulatory gap; the Commission should fashion policies complementary to state regulation and not adopt generic, ring fencing measures that preempt state authority. However, where states lack authority to prevent cross subsidization, I believe the Commission must act. In my view, there is a need for additional regulatory action to fill this regulatory gap. The Commission is currently considering options on how best to fill this regulatory gap.

In the meantime, we are carefully evaluating all section 203 filings, including merger filings, to assess potential cross-subsidy issues and ensure that customers are adequately protected. In addition, I note that we have proposed to strengthen cross-subsidy rules for market-based sellers in our generic rulemaking on market-based rate criteria.

*Question 2.* A couple of years ago, the Commission circulated a draft rule that dealt with the conditions under which you would review contracts to determine if rates, terms, and conditions of service were legal. In that rule, you expressed the view that, unless it was contrary to the public interest not to do so, you would be barred from re-examining contracts, either on your own motion or upon complaint by affected parties. This view seemed to me to turn the Federal Power Act on its head and eliminate your authority to ensure that rates are just and reasonable and not unduly discriminatory. It was particularly troublesome that this proposal would have eliminated the rights of affected parties other than the signers of the contract to seek review of rates by the Commission under sections 205 and 206. I know that you did not finalize that rule, but if it is being implemented on a case by case basis, that is just as troublesome. Is it your view that you are barred from re-examining contracts to be sure that they remain just and reasonable unless such review could meet a supposedly almost insurmountable public interest test?

*Answer.* It is not my view that the Commission is barred from reviewing contracts to assure they are just and reasonable, and, in my view, the public interest standard is not insurmountable.

The Commission's proposed rule regarding Mobile-Sierra issues proposed to clarify ambiguities in the law, thereby providing customers and sellers greater certainty regarding how their contracts would be treated by the Commission. The central issue addressed in the proposed rule was the interpretation of contracts that are not clear on whether the parties wish to be bound by the just and reasonable standard or, alternatively, the public interest standard. The Commission proposed that, in the narrow situation where the parties failed to express their intent on this issue, the

<sup>1</sup>Keyspan, 117 FERC Paragraph 61,080 (2006).

public interest standard should apply. The U.S. Court of Appeals for the Ninth Circuit recently adopted that position.<sup>2</sup>

Apart from this narrow issue, the just and reasonable standard will continue to apply in many cases and, even when it does not, I do not believe the public interest standard is “practically insurmountable.” Rather, we retain ample authority to protect customers in all cases. For example, the just and reasonable standard will apply any time the parties agree to that standard in drafting their contracts. As a general matter, the just and reasonable standard also will apply to transmission or transportation contracts entered into under Commission-approved open access tariffs.

It is also important to emphasize that the Commission has refused and will continue to refuse to be bound to the public interest standard where such standard is not appropriate. For example, the Commission has declined to be bound by the public interest standard when the parties seek to apply the just and reasonable standard to themselves.<sup>3</sup> The Commission has declined to be bound by the public interest standard when transmission owners have entered into agreements that significantly impact third parties or the marketplace as a whole.<sup>4</sup> The Commission also has declined to be bound where generators and an ISO or RTO have entered into must-run contracts that significantly impact third parties.<sup>5</sup>

Finally, even when the Commission agrees to be bound to the public interest standard, I do not believe that standard is practically insurmountable to overcome. The Commission has reformed contracts under the public interest standard and been upheld by the courts.<sup>6</sup> Moreover, contract reform under the public interest test is not limited to the three criteria in the original Mobile and Sierra decisions—where the existing rate structure might impair the financial ability of the public utility to continue its service, cast upon other consumers an excessive burden, or be unduly discriminatory. We will, in all cases, continue to fulfill our obligations under the Federal Power Act and Natural Gas Act to protect customers from exploitation by sellers of electricity or natural gas.

*Question 3.* Please provide the Committee with a summary of the Commission’s implementation or use of the new or clarified authorities provided in the Energy Policy Act of 2005 related to the siting, construction, expansion, or operation of LNG terminals, including any implementation problems.

*Answer.* Section 311(d) of EAct 2005 directed the Commission to establish mandatory procedures requiring prospective LNG facility operators to undergo a minimum six month period of pre-filing review by the Commission prior to filing an application for authorization to site and construct an LNG facility. Such procedures were to be established within 60 days of the enactment of EAct 2005. The Commission issued its unanimous final rule (Order No. 665) on October 7, 2005 (Pre-Filing Procedures for Review of LNG Terminals and Other Natural Gas Facilities).

Because the pre-filing process had been in use as a voluntary program since 2002, the industry and agency response was generally favorable. Many agencies that had previously participated in the process were encouraged to see regulations giving additional structure to the program and establishing timeframes for applicant submissions. Similarly, the industry accepted the regulations as evidence of the Commission’s commitment to transparency and consistency of process.

In addition, on October 19, 2006, the Commission issued a final rule (Order No. 687) implementing section 313 of EAct 2005 (Coordinating the Processing of Federal Authorizations for Applications under Sections 3 and 7 of the Natural Gas Act and Maintaining a Complete Consolidated Record). The rule established regulations governing the Commission’s authority to (1) set a schedule for federal agencies, and state agencies acting under federally delegated authority, to reach a final decision on requests for federal authorizations necessary for proposed NGA section 3 or 7 gas projects and (2) maintain a complete consolidated record of all decisions and actions by the Commission and other agencies with respect to such authorizations.

EAct 2005 stated that a key part of the Commission’s role as lead agency for National Environmental Policy Act (NEPA) compliance was to set a schedule for the issuance of all federal authorizations that was both expeditious and in compliance

<sup>2</sup>*Public Utility Dist. No. 1 of Snohomish County, Wash. v. FERC*, No. 03-74208 (9th Cir. December 19, 2006), and *California Public Utils. Comm’n v. FERC*, No. 03-74207 (9th Cir. December 19, 2006).

<sup>3</sup>*Southern Company Services*, 60 FERC Paragraph 61,273 (1992), *order denying reh’g*, 67 FERC Paragraph 61,080, at 61,227-28 (1994), *citing Papago Tribal Utility Authority v. FERC*, 723 F.2d 950 (D.C. Cir. 1983); *Southern Company Services*, 119 FERC Paragraph 61,065 at P 42 (2007).

<sup>4</sup>*Maine Bridgeport Energy, LLC*, 118 FERC Paragraph 61,243 at P 41-42 (2007).

<sup>5</sup>*Maine Public Utilities Commission v. FERC*, No. 05-1001 (D.C. Cir. June 30, 2006).

<sup>6</sup>*Northeast Utilities Service Co.*, 55 F.3d 686, 690 (1st Cir. 1995); *Texaco Inc. v. FERC*, 148 F.3d 1091, 1096 (D.C. Cir. 1998).

with federal law. In compliance with NEPA, the Commission works with cooperating agencies to establish a schedule for the completion of the environmental review and to ensure that the environmental document can be used by the other agencies to satisfy their own NEPA requirements.

In order to ensure that other agencies are positioned to act within the Commission's established timeframe and to compile the consolidated record, the new regulations impose filing requirements on agencies issuing federal authorizations. Starting with the issuance of the proposed rule in May 2006, the Commission staff began meeting with industry and agencies to engage in a dialogue about the requirements of the Rule. This outreach effort is ongoing and is being accomplished by staff through project-specific discussions, participation in conferences, and through discussions with individual agencies.

Throughout our discussions with state and federal agencies we have stressed what Order No. 687 does and does not do. Section 311 of EPAct 2005 is very clear that the rights of states under the Coastal Zone Management Act, the Clean Air Act, or the Federal Water Pollution Control Act are not affected by the Act. Similarly, Order No. 687 is clear that the states' issuance of delegated federal authorizations under those statutes is not preempted, nor is any statutory timeframe affected by the Commission's establishment of a schedule for completion of the environmental review or the schedule for issuance of federal authorizations.

*Question 4.* Please provide a status report on pending LNG terminal applications, applications that have been withdrawn and applications that the Commission has approved since the enactment of EPAct 2005. In your opinion, will we have adequate LNG re-gasification capacity to meet future natural gas demand?

*Answer.* The lists that follow this discussion show the terminals (including expansions) that the Commission has approved since the enactment of EPAct 2005 (August 8, 2005) and those applications for new terminals and terminal expansions that are pending before the Commission. No applications filed with the Commission for the siting of LNG facilities have been withdrawn. The Commission has denied an application by KeySpan to convert an existing LNG storage facility in Providence, RI, into an LNG terminal, capable of receiving waterborne shipments of LNG, due to safety concerns. This exemplifies the Commission's primary role as a safety regulator in processing applications to site new LNG terminals and to expand existing LNG terminals.

In its role as a safety regulator, the Commission does not participate in the planning of adequate LNG capacity, but I will offer my opinion on the adequacy of regasification capacity. The Energy Information Administration of the U.S. Department of Energy, in its Annual Energy Outlook 2007, estimates that by 2030, the U.S. will need almost 21 billion cubic feet per day of regasified LNG to meet total estimated demand of about 81 billion cubic feet per day. This means that LNG will account for over 25 percent of our natural gas supply by 2030. Currently, the U.S. has a maximum LNG regasification capacity of 5.8 billion cubic feet per day. The Commission has approved regasification capacity of 29.3 billion cubic feet per day at new and expanded LNG facilities. Seemingly, when this approved capacity is added to existing regasification capacity it would appear that there will be more than enough to satisfy future natural gas demand. However, I note that this will only occur if the LNG terminals operate at a very high capacity. Practically speaking, LNG terminals in the U.S. and worldwide do not operate at high capacity at all times due to the competitive world market where, like any commodity, LNG tends to move to the markets where prices are highest. Further, there is no guarantee that every LNG terminal that the Commission approves will be constructed.

In sum, I do not believe that we currently have adequate LNG regasification capacity to meet future demand. However, given that our primary role is that of a safety regulator, the Commission does not engage in planning of LNG capacity, whether on a national or regional basis. To the extent the market responds with additional LNG proposals, the Commission stands ready to process them on a timely basis.



## NEW TERMINALS APPROVED SINCE ENACTMENT OF EPACT 2005 (COMMISSION ONLY)

Company/LNG Project	Deliver-ability (billion cubic feet per day)	Storage Capacity (billion cubic feet)	Docket No	Order Dates	Projected In-Service Date
Weaver's Cove Energy, LLC, Fall River, MA	0.80	4.40	CPO4-36	07/15/05	2010
Sempra Energy, Port Arthur Terminal Project, Port Arthur, TX (Phase I & II)	3.00	20.28	CP05-83	6/19/2006	Winter 2010 Winter 2015
Crown Landing LLC, Logan Township, NJ	1.20	9.20	CPO4-411	6/20/2006	4th Qt 2008
Cheniere's Creole Trail LNG, LP Creole Trail LNG Project, Cameron, LA	3.30	13.50	CP05-360	6/15/2006	Early 2009
Gulf LNG Energy, LLC, Pascagoula, MS	1.50	6.80	CP06-12	2/16/2007	Nov-09
Bayou Casotte Energy LLC, Casotte Landing LNG Project, Pascagoula, MS	1.30	10.10	CP05-420	2/16/2007	Mar-10
Total	11.10	64.28			

## TERMINAL EXPANSIONS APPROVED SINCE ENACTMENT OF EPACT 2005 (COMMISSION ONLY)

Company/LNG Project	Deliver-ability (billion cubic feet per day)	Storage Capacity (billion cubic feet)	Docket No	Order Dates	Projected In-Service Date
Sabine Pass LNG, L.P., Sabine Pass, LA (Phase II)	1.40	10.10	CP05-396	6/15/2006	Apr-09
Freeport LNG Development, L.P., (Cheniere), Freeport, TX (Phase II)	2.50	3.40	CP05-361	9/26/2006	Winter 2009
Cameron LNG, LLC (LNG), Hackberry LNG Terminal Expansion, Hackberry, LA	1.15	3.40	CP06-422	1/18/2007	2010
Dominion Cove Point LNG, LP, Cove Point Expansion, Cove Point MD	0.80	6.80	CP05-130 & 132	6/15/2006	Sep-08
Total	5.85	23.70			

PENDING APPLICATIONS FOR NEW TERMINALS (COMMISSION ONLY)

Company/LNG Project	Deliver-ability (billion cubic feet per day)	Storage Capacity (billion cubic feet)	Docket No	Projected In-Service Date
Gulf Coast LNG Partners Project *Calhoun LNG, Port Lavaca, TX	1.00	6.80	CP05-91	Winter 2009
Sound Energy Solutions *(Mitsubishi), Long Beach LNG Terminal, Long Beach, CA.	0.70	3.50	CPO4-58	2009
Broadwater LNG *Long Island Sound, NY	1.00	8.00	CP06-54	2010
Northern Star LNG—Northern Star Natural Gas, LLC, Bradwood, OR	1.00	6.80	CP06-365	2010
Quoddy Bay, LLC, Pleasant Point, ME	2.00	10.10	CP07-38	2010
Downeast LNG, Inc, Robbinston, ME	0.50	6.80	CP07-52	2010
Sparrows Point LNG, AES Sparrows Point LNG, KKC, Baltimore, MD	1.50	10.10	CP07-62	2010
Jordan Cove Energy Project, L.P,** Jordan Cove LNG, Coos Bay, OR	1.00	6.80	PF06-25	2010
<b>Total</b>	<b>8.70</b>	<b>58.90</b>		

\* Draft Environmental Impact Statement issued.

\*\* Pre-filing.

PENDING APPLICATIONS FOR TERMINAL EXPANSION

Company/LNG Project	Deliver-ability (billion cubic feet per day)	Storage Capacity (billion cubic feet)	Docket No	Projected In-Service Date
Southern LNG (Elba Island Expansion III), Elba Island, GA	0.90	8.44	CP06-474	2010 2012

*Question 5.* According to your testimony, one of your “institutional goals” is to improve the relationship between FERC and the states. EAct 2005 added a provision to the Natural Gas Act (Section 3A. State and Local Safety Considerations) directing the Commission to consult with States regarding State and local safety considerations prior to approving an LNG terminal application. The provision also requires applicants to use the pre-filing process under NEPA to address state and local concerns before an application is filed. In your opinion, have these provisions improved communications between the States, FERC and applicants and resulted in state and local concerns being addressed? Please provide specific examples.

Answer. Section 311 of EAct 2005 amended the Natural Gas Act to codify the consultation process with state agencies regarding safety considerations and produced a definite improvement in the communications between the Commission, the states, and the applicants for LNG terminals. State and local safety concerns are now being addressed much earlier in the review process, and the Commission has an established framework for the parties to follow that ensures that state and local safety concerns are properly considered.

Specifically, the Governor of a state in which an LNG terminal is proposed is directed to designate a state agency for the purposes of consulting with the Commission on these matters. This designated agency may also provide the Commission with an advisory report on its safety considerations which the Commission must respond to before reaching a decision on the proposal.

The Commission has received five applications for LNG terminals since the issuance of Commission’s regulations governing the pre-filing process in Order No. 665. In each of these cases, the Governor of the affected state designated an appropriate agency and the Commission staff began working with that agency during the pre-filing process to ensure that the state’s concerns were identified and addressed during the early review stages. The requirement that applicants use the pre-filing process leads to earlier identification of the issues and is providing us opportunities to seek solutions alongside state agencies. There has been an increase in the level of participation from state resource agencies opting to cooperate with the Commission in conducting environmental reviews and preparing environmental impact statements. Subsequent to the filing of applications for the five terminals, each of the designated agencies filed an advisory report on state and local considerations.

For both the proposed LNG proposals in Maine (Quoddy Bay and Down East LNG Projects), the designated agency, the Maine Department of Environmental Protection, is participating as a cooperating agency. It is reviewing the data in the applications and lending its state-specific knowledge to the analysis that will be presented in the environmental impact statements. This cooperative role also facilitates the state’s permitting process.

For the proposed AES Sparrows Point Project in Maryland, the Governor designated the Power Plant Research Program (PPRP) of the Maryland Department of Natural Resources as the state’s point of contact. During the pre-filing process, the PPRP provided the Commission with multiple rounds of comments that were compiled from other Maryland resource agencies. The PPRP is also assisting Commission staff in analyzing the data filed by AES. For example, issues regarding air quality and dredging are being jointly reviewed by PPRP and Commission staff. The staff is continuing to work closely with these agencies to resolve these concerns.

For the Broadwater LNG Project, located in New York state waters in Long Island Sound, the pre-filing process lasted more than 12 months and included intensive stakeholder outreach and interagency consultation regarding all aspects of the project. The New York Department of Public Service (DPS) was among the state agencies consulted during the pre-filing process. The Governor of New York later designated the DPS as the state agency that would consult with the Commission on safety issues. Although the DPS was not selected by the Governor until one month before Broadwater filed its application, it was able to address the state and local safety considerations for the project and compile the comments of several New York resource agencies due in large part to the consultation that had occurred during the pre-filing process. Similarly, Commission staff was already aware of the safety concerns presented by the state and was able to include a response to each of the issues in the draft environmental impact statement for the Broadwater Project.

For the Northern Star LNG proposal located in Oregon, the Governor designated the Oregon Department of Energy as the state agency that would consult on safety issues. The state safety advisory report was filed in the Commission’s record on July 6, 2006. The commission staff will respond to each issue raised in the state’s report in its draft EIS issued in this pending proceeding.

*Question 6.* With respect to an LNG facility or a natural gas pipeline, EAct 2005 amended Section 19 of the Natural Gas Act to provide for federal court review of

an order or action of a Federal agency (other than the Commission) or a State administrative action acting pursuant to Federal law (other than the Coastal Zone Management Act. I understand that at least one pipeline applicant has taken advantage of this review authority. Please provide the committee with information on this case and on any other cases in which applicants taken advantage of this review authority since the enactment of EPAct 2005. In your opinion, does this review authority significantly enhance the Commission's ability to site needed energy infrastructure? Does it provide an acceptable balance between state and federal interests?

Answer. One pipeline, Islander East Pipeline Company, has acted under EPAct 2005's revisions to section 19 of the Natural Gas Act. On September 19, 2002, the Commission issued to Islander East Pipeline Company a certificate of public convenience and necessity, authorizing the company to construct, own, and operate a 44.8-mile, 260,000-decatherm pipeline, extending from Northhaven, Connecticut, across Long Island Sound, to Brookhaven Long Island, New York. The pipeline would begin at an interconnection with the facilities of Algonquin Gas Transmission Company, and provide service to a number of customers, including KeySpan Gas East Corporation, the Brooklyn Union Gas Company, AES Endeavor, and Brookhaven Energy Limited Partnership. The Commission found that the proposed facilities were necessary to provide additional capacity and an additional pipeline link to Long Island, which is currently served by only one pipeline. The Commission's Islander East orders are final, and have been affirmed by the U.S. Court of Appeals for the District of Columbia Circuit.

Prior to construction of the pipeline, Islander East is required to obtain a certification (or waiver thereof) from the State of Connecticut pursuant to section 401(a)(1) of the Clean Water Act that any discharge resulting from construction and operation of the Islander East Project will comply with specified provisions of that act. Islander East applied for certification on February 13, 2002. On February 2, 2004, the Connecticut Department of Environmental Protection issued a decision denying the company's request for certification. Islander East thereafter appealed the decision to Connecticut state court. That action was still pending on August 8, 2005, when EPAct 2005 was enacted, amending section 19 of the Natural Gas Act to give the U.S. Courts of Appeals original and exclusive jurisdiction over such actions.

On that date, Islander East filed in the U.S. Court of Appeals for the Second Circuit a petition for review of the Connecticut Department of Environmental Protection's order. On October 5, 2006, the court ruled that the Connecticut Department of Environmental Protection's action in denying certification was arbitrary and capricious, and remanded the matter to the agency for further review and action within 75 days of issuance of the court's opinion. On December 19, 2006, the Connecticut Department of Environmental Protection issued another order denying the company's request for certification. Islander East's appeal of this latest order is pending.

I believe that the judicial review provisions added by EPAct 2005 provides for efficient judicial review of agency decisions, by giving applicants direct access to Federal appeals courts for review of adverse decisions of state agencies acting under Federal authority. We do not yet have a great deal of experience with the ultimate effect of these new provisions. However, as evidenced by the circumstances in Islander East, I believe that giving parties access to federal appellate review ensures that important gas infrastructure projects receive an appropriate level of judicial scrutiny. At the same time, section 19 preserves the authority of states to make key decisions. I think this approach strikes the right balance between federal and state interests.

*Question 7.* In 2003, the Commission adopted a policy statement on consultation with Indian tribes in Commission proceedings. The policy statement said that the Commission would establish the position of tribal liaison, which would provide a point of contact and a resource for tribes in Commission proceedings. Given recent efforts to promote tribal development of energy resources, including the Energy Policy Act of 2005, this position would seem to be an important one within the Commission. Is the position of tribal liaison currently filled? How is it working? Could you provide, for the record, an update on how the Commission is using its liaison to work with tribes on energy matters?

Answer. The position of tribal liaison is currently filled by an attorney in the Office of the General Counsel with extensive experience in working with Tribes in hydroelectric licensing proceedings. Between the Office of the General Counsel and the Commission's program offices, in most instances the Office of Energy Projects, the Commission reaches out to Tribes to ensure that they have a full understanding of the Commission's procedures and of their opportunities to participate in Commission proceedings, to ascertain their interests in particular proceedings, to seek their views, and to ensure that Commission staff has the information needed to seek out

tribal concerns and to interact with Tribes in an appropriate, respectful manner. The tribal liaison is available to serve as an initial point of contact for the Tribes, to be a resource to answer questions that Tribes or staff may have, and to put Tribal representatives in touch with other members of Commission staff who can best answer their questions. In many proceedings, at the Tribe's request, Commission staff and the Tribes meet to exchange views, concerns, and information. The position of tribal liaison is a relatively new position at the Commission, but it provides a valuable resource to Tribes.

RESPONSES OF JOSEPH T. KELLIHER TO QUESTIONS FROM SENATOR DOMENICI

*Question 1.* We gave FERC a lot to do in the Energy Policy Act of 2005. Please briefly outline the steps the Commission has already taken and what, in your opinion, are the most important things remaining to be done.

*Answer.* The Commission has issued 14 final rules, 1 proposed rule, and 7 reports, and has entered into 2 memoranda of understanding, pursuant to EAct 2005. It has met all statutory deadlines for issuing items for which Congress gave it sole or lead authority: The following is a list of our major actions under EAct 2005. The Commission has, pursuant to EAct 2005, adopted:

1. regulations on pre-filing procedures for review of LNG terminals and other natural gas facilities under the NGA;
2. regulations to implement repeal of the Public Utility Holding Company Act of 1935 and enactment of the Public Utility Holding Company Act of 2005;
3. regulations on mergers and other corporate transactions subject to FPA section 203;
4. policy statement governing how the Commission would use its EAct 2005 civil penalty authority;
5. rules governing how the Commission would impose civil penalties through administrative litigation when settlements are not reached;
6. regulations prohibiting market manipulation in connection with jurisdictional electric energy and natural gas markets under the FPA and NGA;
7. regulations governing criteria for qualifying small power production and cogeneration facilities under PURPA;
8. rules under the FPA concerning certification of the Electric Reliability Organization and procedures for establishment, approval, and enforcement of electric reliability standards for the bulk power transmission system;
9. regulations for pricing of natural gas storage facilities under the NGA;
10. rules under the FPA to promote electric transmission investment through pricing reform;
11. regulations under the FPA to provide load-serving entities with long-term firm transmission rights in organized electricity markets;
12. regulations on financial accounting, reporting and record retention requirements under PUHCA 2005;
13. regulations on coordinating processing of federal authorizations for applications under sections 3 and 7 of the NGA and maintaining a complete consolidated record;
14. regulations under PURPA governing electric utilities' obligation to purchase electric energy from qualifying small power production and cogeneration facilities;
15. regulations under the FPA for filing applications for permits to site transmission facilities in national interest electric transmission corridors;
16. rules under the FPA establishing mandatory reliability standards for the bulk power system;
17. delegation agreements authorizing eight regional entities to enforce mandatory reliability standards approved by the Commission;
18. notice of proposed rulemaking on transparency requirements in wholesale natural gas markets;
19. memorandum of understanding between FERC and the CFTC regarding information sharing and treatment of proprietary trading and other information;
20. memorandum of understanding among federal agencies to coordinate applicable federal authorizations and related environmental reviews for siting of transmission facilities (DOE, DOD, USDA, DOI, DOC, FERC, EPA, CEQ and ACHP)
21. reports to Congress on Alaska Natural Gas Pipeline (3 reports);
22. report to Congress on any technical amendments needed to carry out PUHCA 2005;
23. report on demand response and advanced metering;

24. report to Congress on California energy crisis refunds;
25. convening of FERC-state joint boards/report to Congress on security-constrained economic dispatch;
26. joint DOE-FERC report to Congress on transmission monitoring for transmission owners and operators in the Eastern and Western interconnections; and
27. joint report to Congress on competition in wholesale and retail markets for electric energy (joint report by DOJ, FERC, FTC, DOE and USDA).

In addition to the above, the Commission has used the new civil penalty authority under the FPA and NGA in seven cases.

In my view, the most important matters remaining to be done as a result of EPAct 2005 are: (1) continued improvement and establishment of mandatory reliability rules including rules for cyber security, and vigilant enforcement of reliability rules; and (2) ongoing vigilant oversight of wholesale natural gas and electric markets and maintenance of a strong enforcement program to ensure compliance with the statutes administered by the Commission, with appropriate and fair use of the Commission's new civil penalty authority. Further, with respect to implementation of all of the above EPAct-related matters and all of the new statutory provisions for which the Commission is responsible, we will continue our diligent, careful work to see that the letter and spirit of the statutory provisions and rules are fulfilled in individual cases.

Commission staff has recognized more resources are necessary for reliability and reliability-related enforcement. As a result, I will soon request to the relevant appropriations committees that the Commission's FY08 appropriations be funded at \$9 million above the President's FY08 budget request. As we have gained experience implementing EPAct section 215, it has become apparent that our projected resource requirements for implementing the reliability program were underestimated. Increased Commission staff presence is required in standards setting, cyber security, and enforcement. As you know, the Commission is a self-supporting agency and would recover the additional appropriations through fees, as it does all of its costs, and will continue to operate at no net cost to the taxpayer.

*Question 2a.* EPAct directed FERC to ensure the reliability and security of the nation's bulk-power system. Pursuant to the Energy bill, a single Electric Reliability Organization—the "ERO"—has the authority to establish and enforce mandatory reliability standards. FERC has already designated the North American Electric Reliability Corporation (NERC) as the ERO. In March, FERC approved 83 reliability standards and just last month, FERC approved NERC's pro forma Delegation Agreement, to allow regional entities the ability to enforce mandatory reliability standards.

Is the transition from a system of voluntary compliance to this new mandatory regime nearly complete?

Answer. Yes, to a large degree. As you have outlined, the three major procedural steps towards a mandatory reliability regime have been completed thanks to the vigorous efforts of Commissioners, Commission staff, NERC, the regional entities, and industry. However, there is much work to be done. For instance, of the 83 standards that the Commission approved, 56 require improvement and additional standards need to be put in place (examples include cybersecurity and physical security standards). The regional entities are also preparing to begin enforcing reliability standards by increasing staffing, completing compliance registration lists, conducting outreach programs to the industry and other steps.

*Question 2b.* Do you have confidence that this new reliability system will prevent rolling blackouts this summer?

Answer. Last summer represented the greatest challenge to the reliability of the interstate power grid since the August 2003 blackout. Although there were failures of the local distribution system, the interstate grid withstood the challenge. No statute or regulation can guarantee that there will never be another blackout. However, the certification of an Electric Reliability Organization, the establishment of mandatory and enforceable reliability standards, and the approval of the regional delegation agreements have laid the foundation for a more reliable bulk power system. We are now better prepared to assure reliability of the interstate power grid, and can now take enforcement action if standards are violated. These activities have already started to generate benefits by heightening awareness in the industry and prompting preemptive actions. The new reliability system is based on mandatory reliability standards that are backed by penalties for noncompliance and this system has caused entities subject to the standards to carefully scrutinize their own adherence. In some cases this has led them to self-report violations in order to seek approval for mitigation plans that will bring them into compliance with the standards. Such actions can and will steadily improve the reliability of the bulk power system.

*Question 2c.* What is your plan for FERC interaction with the regional entities?

Answer. We are working with the regional entities on a number of fronts. For instance, I have already directed Commission staff to engage in the reliability standards development process, both at the ERO and the regional entity level to help improve the quality of the standards as well as their timeliness through open communication with the Commission. In addition to our involvement with standards development, Commission staff will participate in the regional planning processes which are intended to identify reliability problems and set mitigation plans in place to address them before they even materialize. In order to assist the regions with enforcement matters, I have authorized Commission staff to join with the regional entities in a representative sampling of regular compliance audits in each of the regions shortly after they begin. In addition, Commission staff will work with the regional entities and ERO to investigate selected incidents on the bulk power system to ensure that we learn from any such incidents.

*Question 3a.* I don't think anyone would argue against the need for more transmission infrastructure in this country. One of the biggest problems with siting the necessary infrastructure is local opposition to new interstate transmission lines. In EPAct, we provided FERC with "back-stop" siting authority in areas the Energy Department has designated as "National Interest Electric Transmission Corridors." Last week, DOE released draft corridor designations and I understand that FERC has already issued a siting rule. However, FERC's new authority does not become operative until states have had a full year to review and act upon the proposed transmission project.

Do you believe that the majority of these projects will continue to be sited by the states?

Answer. Yes. In my view, states retain primary jurisdiction to site transmission facilities, and the Commission's role is secondary and supplemental. I believe most applicants will make every effort to work with states to obtain siting authority. I anticipate that only in rare cases will an applicant file with the Commission. Section 1221 of EPAct 2005 (new FPA section 216) provides for the federal siting of electric transmission facilities under circumstances where the U.S. Department of Energy has identified transmission constraints or congestion and designated the area as a national interest electric transmission corridor and where: a state commission either has no authority to site or cannot consider interstate benefits, the applicant does not serve end-users in the state and thus does not qualify for a state permit, a state commission conditioned approval such that construction will not reduce congestion or is not economically feasible, or a state commission has withheld approval for more than one year after the filing of an application seeking approval pursuant to applicable state law. The Commission implemented new regulations to establish filing requirements and procedures for entities seeking to construct electric transmission facilities under these circumstances.<sup>7</sup>

*Question 3b.* In cases where the state does not act, what prerequisites do you expect FERC to require before stepping in?

Answer. Commission staff will encourage a prospective applicant to obtain siting authority from states whenever possible. The Commission has offered both its technical expertise as well as the services of its Office of Dispute Resolution to assist states and applicants to resolve issues and to encourage timely state siting decisions. Should Commission review, however, become necessary, our regulations require a prospective applicant to meet with Commission staff to demonstrate whether the proposed project is eligible for an electric transmission construction permit and that the applicant has the resources available to initiate a pre-filing process. Then, only after an extensive pre-filing process during which Commission staff works with the applicant to resolve regional, state, and local issues, may an applicant file an application with the Commission. During this pre-filing process, Commission staff also will consult with affected stakeholders, including state agencies.

Once the pre-filing process is complete and the application has been filed, there are rigorous requirements that must be met before an application can be approved. In order to meet NEPA requirements, Commission staff, as lead agency, will prepare and issue of draft and final environmental impact statement during the application phase. Also, as lead agency, the Commission must coordinate the other necessary federal authorizations. During the application phase comment periods will be established for the states and affected landowners after the issuance of a public notice of the application, and the issuance of the draft environmental impact state-

<sup>7</sup> See *Regulations for Filing Applications for Permits to Site Interstate Electric Transmission Facilities*, Order No. 689, 71 Fed. Reg. 69,440 (Dec. 1, 2006), FERC Stats. & Regs. Paragraph 31,234 (2006).

ment. After all these pre-requisites are satisfied, the Commission must make the statutory findings in section 216(b) before it can issue a construction permit.

*Question 4a.* There have been questions in the industry as to whether competition is the “right” policy for our wholesale electric markets. Just this past year, FERC has conducted two technical conferences on the subject of competition.

Has our national policy of competition in wholesale electricity markets resulted in higher rates for consumers?

Answer. I do not believe that our overall national policy of increasing competition, and thereby encouraging innovation and increasing choices for customers, has raised rates. Competition is national policy in wholesale power markets, but the Commission does not rely solely on competition to assure just and reasonable prices. We rely on a combination of competition and regulation. In some cases, wholesale competition has not worked as envisioned. For example, in some areas, such as California, wholesale markets were not well designed and those flaws harmed consumers in California and the West. The proper response is to change the mixture between our reliance on competition and regulation to assure more competitive markets and more effective regulation. We believe the new regulatory tools Congress gave us in EPAct 2005 can help improve competition in wholesale power markets. In this regard, the Commission has taken a number of steps over the years to strengthen markets and EPAct 2005 gave the Commission important new authority to police market manipulation and assess civil penalties for misconduct. It is important to remember that national policy has evolved over the last 30 years to support competition for very important reasons. Traditional regulation that relies solely on the monopoly provision of electric service can discourage innovation, impede entry by more efficient competitors, and increase risks for consumers. The three major pieces of energy legislation enacted over the past thirty years (Public Utility Regulatory Policies Act of 1978, Energy Policy Act of 1992 and Energy Policy Act of 2005) were all designed to counteract these flaws.

Although competition is national policy, I respect the decisions of states that have retained the regulated model for serving retail customers and believe that national efforts to increase wholesale competition are fully compatible with varying state choices regarding competition or regulation. Whatever the state choice, greater wholesale competition can provide better opportunities for load serving entities to provide reliable and economic service to their retail customers.

One of competition’s clear benefits to customers is the shift of risk away from consumers. As an example, many generating units were built in recent years outside of cost-based rates and, particularly in the case of natural gas fired generation, the investors in those units have suffered the risks of poor investments. In some instances, these risks have led to bankruptcies. In these instances, it is the investor who bore the losses, not the consumer. That stands in stark contrast with the nuclear cost overruns of the 1970s and 1980s, which were largely borne by consumers and recovered through regulated rates. Other benefits of competition include improvements in nuclear plant operation and construction of more efficient generating units. I expect that competition and innovation will only increase in the future, as the Nation demands greater reliance on demand side resources and renewable resources. Vigorous wholesale competition is well suited to facilitate the development of these resources.

*Question 4b.* Are there administrative steps the Commission could take to improve competition in wholesale markets?

Answer. Yes, and we have adopted many reforms in the past two years to strengthen competition and protect consumers. We adopted Order No. 890, which will ensure that available grid capacity is measured in a fair and transparent manner and that customers have a seat at the table in the transmission planning process. We adopted Order No. 681, which will ensure that customers in organized markets have long-term transmission rights to support their investments in new resources. We adopted reforms to increase customer access to renewable sources of energy. Order No. 890 created a “conditional firm” service that is important to wind resources, and it also reformed energy imbalance charges to ensure that wind and other intermittent resources are treated fairly. More recently, we approved California’s proposal to facilitate renewable development by reforming our interconnection pricing policies.

We continue to work to strengthen wholesale power markets. In 2006, we issued a proposed rulemaking to improve our market-based rate program. I expect to adopt a final rule soon. We also have commenced a generic review of competition in wholesale power markets, to identify additional reforms to ensure that these markets continue to benefit consumers. Our last conference focused on organized markets, with the main issues being demand response, long-term contracts and the responsiveness



of RTOs and ISOs to customers and other stakeholders. The Commission is considering the suggestions made at the conferences, with the goal of taking action soon.

*Question 4c.* Do you believe further Congressional legislation is needed in this area?

Answer. I do not believe further Congressional legislation is needed at this time. Two years ago, Congress enacted the Energy Policy Act of 2005. As I stated in my written testimony, this law represents the most important change in the laws the Commission administers since the New Deal, and the largest single grant of regulatory power to the agency in 70 years. The application of those laws in future cases, and the interpretation of those laws by the courts, may identify areas where additional legislation may be needed.

*Question 5a.* EAct provided the Commission with civil penalty authority and FERC has already assessed civil penalties totaling \$22.5 million. In your testimony, you state that the newest FERC mission is now enforcement. However, you indicate that additional enforcement powers are needed. Please elaborate on what additional enforcement tools FERC needs and why.

Answer. EAct provided the Commission with the enforcement tools it needed, greatly expanding our civil penalty authority and providing broad anti-manipulation authority. With these tools our enforcement mission has certainly been enhanced immensely and I believe the Commission has sufficient enforcement powers.

*Question 6a.* As you know, we've seen a great deal of interest in developing ocean energy projects. However, we seem to have competing federal jurisdiction for licensing these projects—FERC for anything within 3 miles from shore and the Minerals Management Service for those projects located on the Outer Continental Shelf. It is my understanding that FERC is currently negotiating with the MMS on a Memorandum of Understanding to govern this jurisdictional issue.

What is the status of those negotiations?

Answer. The Commission and the Minerals Management Service (MMS) staffs are currently developing a memorandum of understanding (MOU) with the goal of reaching agreement on a process that will allow both agencies to develop an efficient and effective program for promoting and regulating the development of hydropower in offshore areas. Both agencies share this goal, and the discussions have been productive. The current target date for execution of the MOU is early summer 2007.

I note that we expect that the majority of new technology projects will be located not on the Outer Continental Shelf (OCS), but in state waters. Of the 24 preliminary permit applications for ocean energy projects that are currently pending at the Commission, only four would be located on the OCS. This distribution of proposals reflects the fact that the cumulative costs of development, which include the costs associated with the transmission cable needed to bring project power onshore, make it advantageous to locate projects nearer to the shore. For those projects located wholly or partially on the OCS, the Commission will actively work with the Minerals Management Service under the terms of the MOU.

*Question 6b.* How many ocean projects has FERC worked on to date?

Answer. As of May 15, 2007, the Commission has issued 35 preliminary permits for ocean and coastal hydropower projects, and, as I just mentioned, has 24 preliminary permit applications pending. Commission staff is processing our first license application for a wave energy hydropower project, the Makah Bay Offshore Wave Energy Project (Finavera Renewables). This project, proposed for Makah Bay in Clallam County, Washington, part of which would be located on lands of the Makah Nation Indian Reservation, would consist of four buoys moored 3.2 nautical miles offshore in the Olympic Coast National Marine Sanctuary. Together, the buoys would generate up to 1 megawatt (MW), with an average of about 200 kilowatts (kW). The application was received on November 8, 2006. Commission staff expects to issue its environmental assessment of the project within the next few weeks.

Commission staff is also working closely with stakeholders for two projects for which license applications are being prepared: Verdant Power, Inc. is proposing the Roosevelt Island Tidal Energy Project to be located in the East River in New York, New York; and Reedsport OPT Wave Park LLC, for the proposed Reedsport Project in Douglas County, Oregon.

*Question 6c.* Is FERC proceeding pursuant to its traditional hydropower licensing authority, and if so, is that appropriate or is there a better way to approach the licensing issue?

Answer. In general, the Commission will draw heavily from its experience obtained from its existing hydropower licensing procedures. These procedures have worked well over time and are sufficiently flexible to address the licensing of projects using the new technologies. Where appropriate, the Commission will investigate making improvements to the current process to the extent consistent with existing law. Our December 2006 technical conference on these new technology

projects and the comments we received subsequently, along with comments received on the Commission's March 2007 Notice of Inquiry regarding our preliminary permit program, will be used to adapt procedures to the needs of new technology projects. In fact, the Commission has already instituted, on an interim basis, a strict scrutiny approach to processing preliminary permits as described in response to Senator Wyden's question 10. In addition, the Commission has determined that the testing of experimental hydropower projects can proceed without a Commission license, so long as criteria set forth in Verdant Power are met.<sup>8</sup> This is described in detail in response to Senator Wyden's question 11. We recognize that these technologies are new and there is a need for demonstrations and pilot projects. We are exploring how to best accommodate this need.

The Commission is uniquely positioned under Part 1 of the Federal Power Act (FPA) and its regulations to give equal consideration to developmental and non-developmental resources and to assure that any project licensed will be best adapted to a comprehensive plan for development of the water resource in the public interest. Our licensing process is transparent, provides timely review of projects, and affords applicants, agencies, Native American tribes, non-governmental organizations, and members of the public numerous opportunities to effectively participate and represent their interests.

*Question 7a.* Some in Congress want to require all public utilities and Regional Transmission Organizations subject to FERC's jurisdiction, to post day-ahead and real-time energy prices using a standard format that is readily accessible by the general public.

While this sounds reasonable, wouldn't this run the risk of revealing confidential information that could facilitate collusion?

Answer. As a general matter, price transparency facilitates transactions in competitive markets by making it easier and more efficient for customers to make reasoned market decisions and by increasing confidence that the markets are functioning fairly. For example, organized electricity markets currently publish market clearing prices close to real-time to allow customers to make efficient short-term supply decisions. These markets do not, however, publish actual bids, unit costs or bilateral trades in real-time. This is so because such information could facilitate collusion and harm customers. Indeed, section 1281 of EPCRA 2005 (new FPA section 220) requires the Commission to ensure that consumers and competitive markets are protected from the adverse effects of potential collusion or other anticompetitive behaviors that can be facilitated by untimely public disclosure of transaction-specific information. In addition, price information related to individual transactions in real-time is typically considered commercially sensitive. Requiring sellers to post their bid or cost data could put them at a competitive disadvantage or could harm customers by revealing the price at which they are willing to transact. After the fact, however, all jurisdictional transaction prices are reported to the Commission through Electric Quarterly Reports, which facilitates long-term investment decisions as well as the ability of the Commission and others to monitor the market for manipulation. In addition, most organized markets release bid data after a several month delay. In conclusion, although I support transparency of price information as a general matter, the Commission needs to be careful in deciding which information should be posted and in what time frame. To the extent legislation is considered, it should provide the Commission discretion to address these concerns.

*Question 7b.* Also, how would this work in the bilateral markets of the Southeast or West?

Answer. In the Southeast and the West (outside of California), there are no bid-based organized electricity markets that produce a market-clearing price. Rather, market participants transact bilaterally at agreed upon prices or at tariff rates. While there are services in bilateral markets that aggregate trades and publish average prices, there currently is no requirement to publish in real-time the actual transactions agreed to by sellers and customers. The posting of energy prices in real-time could present some of the same concerns expressed in response to the previous question, i.e., it could implicate the confidentiality of the counterparties involved in such transactions. Moreover, revealing prices in real-time could affect the ability of load serving entities to negotiate the best deal possible for their customers. By aggregating price information or delaying its release, however, these concerns can be addressed. For example, requiring the posting of average costs, as the Commission did recently in Order No. 890 with respect to redispatch costs, the Commission can provide access to cost or price information without harming competition or revealing otherwise competitively sensitive information. In addition, as indicated,

<sup>8</sup>Verdant Power, LLC, 111 FERC Paragraph 61,024 (2005).

the Electric Quarterly Reports provide this information on a delayed basis for all regions of the country, including the Southeast and West.

*Question 7c.* What is FERC currently doing and what plans for the future do you have to encourage better transparency?

Answer. The Commission is acting to encourage better transparency in both power and gas markets. Pursuant to the transparency provisions of EPCA 2005 section 316 (new NGA section 23), the Commission recently proposed to require that intrastate pipelines post daily the capacities of, and volumes flowing through, their major receipt and delivery points and to require buyers and sellers of more than a de minimis volume of natural gas to report annual numbers and volumes of relevant transactions. This proposal will improve the transparency of gas markets, both the size of the physical gas market and flows across the gas infrastructure.

The Commission continues to address transparency issues in wholesale electric markets. The Commission already collects basic information about all jurisdictional electric transactions in the Electric Quarterly Reports and makes this information available to the public. As noted above, RTOs and ISOs report a wide variety of market-related information, including both day-ahead and real-time prices, in near real-time. Recently, the Commission acted to improve the transparency of electric transmission services. In its final rule reforming the Open Access Transmission Tariff, the Commission increased the transparency of a transmission provider's transmission planning, the transparency of its calculations of Available Transfer Capability, and the transparency of its business rules and practices. Finally, the Commission now publishes a wide variety of information about electric markets on the market oversight portion of its website (<http://www.ferc.gov/market-oversight/market-oversight.asp>).

Going forward, the Commission is considering transparency in wholesale electric markets in the broader context of competition in those markets. In the first of a series of public conferences on the state of competition in wholesale power markets, held February 27, 2007, the Commission and panelists considered price transparency, among other topics. When the series of conferences is complete, the Commission will take appropriate steps on a variety of issues related to competition, including transparency. The Commission and a few traditional utilities are now discussing ways in which companies outside RTOs and ISOs might provide the Commission with important market information voluntarily, and the Commission could publish some of that information. Finally, within RTOs and ISOs, the Commission is currently reviewing the role of Market Monitoring Units, partly to ensure market transparency.

#### RESPONSES OF JOSEPH T. KELLIHER TO QUESTIONS FROM SENATOR WYDEN

*Question 1a.* There are two preliminary LNG applications pending before and at least one more application expected soon. It is my understanding that Federal Energy Regulatory Commission (FERC) staff have engaged state agencies and sought Oregon's comments, but it is not clear to what extent, if any, those comments will be integrated into the final site permit. For example, the State has two specific state standards that do not have a clear counterpart in the FERC permitting and licensing process—our carbon dioxide offset standard and our facility retirement standard.

How will FERC address these two State siting standards or if they will disregard them in the final licenses?

Answer. Although applicants for authority to construct and operate LNG terminal facilities under section 3 of the Natural Gas Act are not required to meet state siting requirements as such, the Commission's staff actively seeks input from interested state agencies. The Commission does not have a specific carbon dioxide offset standard, but I recognize that the issue has been raised during the scoping process for the LNG projects in Oregon. I assure you that Commission staff will address all project-related effects to air quality, including emission of carbon dioxide, in its draft Environmental Impact Statement (EIS). Emissions from the facilities and the berthed tankers will be compared to state and federal standards and the Commission will determine whether mitigation of the impacts is necessary. The draft EIS will be open for public comment for 45 days, and the Commission will hold community meetings to solicit public comments. The Commission will consider those comments and address them in any final EIS.

With respect to facility retirement issues, pipeline facilities subject to the Commission's jurisdiction cannot be abandoned unless the Commission first finds, pursuant to section 7(b) of the Natural Gas Act, that the present or future public convenience and necessity permit such abandonment. A review and consideration of environmental impacts is a component of that determination. While no analogous requirement exists in section 3 of the Natural Gas Act with regard to LNG facilities,

the courts have determined that the Commission's authority under this section is plenary and elastic, and is interpreted as including any authority that exists under section 7. When the Commission authorizes an LNG terminal it reserves the right to take any action necessary to protect life, health, property, or the environment. That extends to facility decommissioning. Consequently, at such time as an LNG terminal operator seeks to cease operating its facilities, the Commission would determine what measures would be necessary to safely remove the facility from service in an environmentally sound manner.

*Question 1b.* How does FERC intend to address other State agency comments and what assurance will State agencies receive that their comments will actually be addressed and when will they receive it?

Answer. After the May 10 hearing, I directed staff to make sure that comments from Oregon state and local agencies were being considered. I was assured that they are, as is standard Commission practice. In the case of the Bradwood Landing LNG Project, the Commission received 13 letters from various Oregon state agencies during the pre-filing process, which lasted from March 2005 to June 2006. This included letters from the Oregon Department of Energy, Oregon Department of Fish and Wildlife, Oregon Department of Transportation, Oregon Department of Land Conservation and Development, and the Oregon State Historic Preservation Office. During the pre-filing process, Northern Star filed draft environmental resource reports, and Oregon state agencies filed comments on those draft reports. Commission staff then issued data requests to Northern Star to address those state agency comments. Northern Star's application, filed June 5, 2006, included changes in the resource reports that reflected the comments from Oregon state agencies. Even after the application was filed, the Commission received nine comments from Oregon state agencies, and we issued six additional data requests to fill data gaps identified by those agencies. All of the information collected comprises the record that will form the basis of Commission staff's draft EIS.

The Jordan Cove LNG project and associated 250 miles of pipeline proposed by Pacific Connector pipeline are currently in the pre-filing process and will be considered together in a single EIS. Since the start of the pre-filing review in May 2006, the Commission has received 11 letters from Oregon state agencies. The Commission staff has issued 10 data requests for these projects asking the project sponsors to address numerous issues, including the comments from Oregon state agencies. The Commission staff is continuing to work with federal, state, and local agencies to identify and resolve issues prior to the filing of applications with the Commission. Because all of the comments and responses are part of the Commission's public record, stakeholders have continuous access to the material in these cases that will form the basis of our EIS.

After the project sponsors file their applications, Oregon state agencies will have the opportunity to file interventions to become formal parties to the proceedings which, among other rights and responsibilities, will give those parties standing on which to ask for rehearing of any Commission decision. The next milestone will be the issuance of a draft EIS after the staff determines that it has sufficient data to proceed. In our preparation of the draft EIS, the staff reviews and analyzes all comments received, and must consider the comments collectively and analyze their impact on the full scope of human environment in the draft EIS, rather than respond to individual comments as they are received.

The draft EIS will be issued for public comment for a minimum of 45 days and community meetings will be held in the project areas to solicit public comment. Comments will be accepted both in writing and at public comment meetings. In this way, state and local agencies will have opportunity to let the Commission know whether their concerns have been adequately addressed. The staff must reply to each specific comment made about the draft EIS, and publish those responses in a final EIS. That EIS and comment responses become part of the record the Commission uses to formulate its decision.

*Question 2a.* The Oregon fish and wildlife agency has submitted numerous comments to FERC related to protection of salmon habitat and salmon fisheries. Obviously there will be impacts not only from the construction of the terminals, but also from related dredging for navigation, and from construction of related pipelines.

How will FERC ensure that salmon habitat and salmon fisheries are not injured during terminal construction, dredging and laying the pipelines, including the proposed section across/under the Columbia River and what legal or regulatory standards will apply?

Answer. The Commission's regulations at 18 CFR 380.12 outline the data applicants must provide in their environmental resource reports to assist the Commission in meeting its obligations under the National Environmental Policy Act (NEPA). Resource Report 3 must address "Fish, Wildlife, and Vegetation," including

fisheries and associated habitat, and any federally-listed essential fish habitat (EFH). Part 380.13 of the regulations outline requirements to comply with the Endangered Species Act (ESA).

The Commission requires that applicants consult with state and federal resource agencies and conduct surveys necessary to identify federally-listed threatened and endangered species and state species of concern that may be affected by the proposed project. In the case of the Bradwood Landing LNG Project, many of the salmon species in the Columbia River and its tributaries crossed by the associated send-out pipeline are federally-listed as either threatened or endangered.

The draft EIS will discuss potential project impacts on salmon and their habitat, and proposed mitigation measures such as screening, seasonal construction restrictions, and water quality monitoring. Both Northern Star and Jordan Cove have agreed to adhere to the habitat mitigation policy developed by the Oregon Department of Fish and Wildlife (ODFW). The draft EIS will also discuss the status of compliance with the ESA and the Magnuson-Stevens Fishery Conservation and Management Act (MSA).

The existing regulatory framework would ensure the protection of salmon habitat and fisheries. Under section 7(a)(2) of the ESA, a federal action agency that permits, licenses, funds, or otherwise authorizes activities must consult with the U.S. Department of the Interior Fish and Wildlife Service (FWS) and the U.S. Department of Commerce National Oceanic and Atmospheric Administration National Marine Fisheries Service (NMFS), as appropriate, to ensure that its actions will not jeopardize the continued existence of any listed species or destroy or adversely modify critical habitat.

To meet the Commission's obligations to consult under the ESA, Commission staff has prepared a Biological Assessment (BA) for the Bradwood Landing project and is currently gathering the necessary data to complete a BA for the Jordan Cove project. After completing their review of the BA, the FWS and NMFS may provide a Biological Opinion (BO) to the Commission. The BO will likely include Terms and Conditions, which will be designed to further protect listed species.

The MSA requires the identification of EFH for federally managed fishery species and the implementation of measures to conserve and enhance this habitat. Federal agencies must consult with the NMFS on activities that may adversely affect EFH (MSA section 305(b)(2)).

There are situations where designated EFH overlaps with the habitat of species listed as threatened or endangered under the ESA. Thus, a proposed federal action could affect both a listed species and its designated critical habitat and adversely affect EFH, necessitating consultation under both section 7 of the ESA and section 305(b)(2) of the MSA. Commission staff is integrating these consultations in the review processes for both the Bradwood Landing and Jordan Cove projects.

Commission staff included an EFH Assessment with the BA for the Bradwood Landing LNG Project. Jordan Cove is still gathering its EFH data for Commission staff review, and the review of other relevant federal and state resource agencies. Once NMFS has reviewed the EFH Assessment and analyzed possible adverse effects to EFH resulting from the proposed action, NMFS must develop EFH conservation recommendations. These recommendations may include measures to avoid, minimize, mitigate, or otherwise offset adverse effects on EFH. While the EFH conservation recommendations for the projects have not yet been developed, the Commission would use the recommendations in evaluating ways of reducing impacts to fisheries.

Commission staff's BA and EFH Assessment considered the potential impacts on aquatic resources of LNG marine traffic along the waterway, terminal construction (including dredging for the turning basins, and pipeline construction). Commission staff required that both Northern Star and Jordan Cove conduct sampling of the areas to be dredged, analyze the content of dredge material, run models for sediment flow as a result of dredging, and file dredge material placement plans so that Commission staff can evaluate potential impacts on aquatic species. The sampling designs and results were independently reviewed by scientists working for the U.S. Army Corps of Engineers, FWS, and NMFS.

As proposed, the Bradwood Landing Pipeline is to be installed under the Columbia River using a horizontal directional drill (HDD). The HDD should avoid impacts on the river and salmon habitat. However, in the case of a loss of drilling fluids or HDD failure, both the BA and draft EIS discuss potential impacts on salmon and other aquatic species from an accidental release of drilling mud into the river, and offer contingencies that would be implemented to mitigate impacts in such situations.

*Question 2b.* To what extent will FERC rely upon mitigation plans and activities versus limitations or restrictions on project-related construction activities in order

to protect fisheries and habitat? And, what will FERC do to ensure the adequacy of mitigation plans and their long-term implementation over the life of the projects?

Answer. Commission staff will evaluate whether the mitigation proposed by the applicants is sufficient to protect fisheries and habitat. If the proposed mitigation is insufficient, the Commission may impose additional environmental measures, possibly including restrictions on construction activity. If the consultation on the appropriate mitigation is not timely completed, Commission staff will often require the applicant to complete consultations and submit plans or studies prior to the issuance of a final EIS so that there is an opportunity for public review.

If the projects are approved, the Commission staff will review each step of the design and construction process, with certain written approvals needed before the applicant is allowed to progress to the next phase of construction or place any facility in operation. After a project is authorized, Commission staff will perform regularly scheduled inspections during construction. Commission staff will continue to conduct regular inspections to ensure that the right-of-way has been properly restored.

After the LNG facility is allowed to be placed into service, Commission staff will conduct biennial inspections to ensure safety standards are met. In addition, certain environmental conditions may require long-term monitoring and reporting to ensure compliance with conditions. Typical environmental conditions include monitoring to ensure that disturbed wetlands are restored, that water quality standards are maintained, and that noise levels are consistent with required standards.

*Question 3a.* LNG projects, especially the pipeline segments of these projects, impact many communities and local governments. While pipeline transmission siting has been a longstanding FERC responsibility, these new pipelines would not be built if it were not for the development of the proposed LNG terminals.

Please explain what steps FERC is taking to ensure that local governments are consulted with regard to pipeline routing, construction impacts, and safety related to these projects.

Answer. Our pre-filing regulations have requirements for applicants to communicate with stakeholders, including local governments. Our Notice of Pre-Filing and our Notice of Intent to Prepare an Environmental Impact Statement (NOI) are sent to all county governments and local communities in the vicinity of a proposed LNG terminal and along any proposed pipeline route. In the case of the Bradwood Landing LNG Project, that included Clatsop and Columbia Counties, Oregon, and the communities of Warrenton, Astoria, Clatskanie, and St. Helens; Pacific, Wahkiakum, and Cowlitz Counties, Washington, and the communities of Ilwaco, Cathlamet, Kelso, Longview, and Kalama. In the case of the Jordan Cove LNG Project, the NOI was sent to Coos, Douglas, Jackson, Josephine, and Klamath Counties, Oregon, and the communities of North Bend, Coos Bay, Charleston, Coquille, Myrtle Point, Powers, Myrtle Creek, Roseburg, Riddle, Canyonville, Elkton, Glendale, Grants Pass, Rogue River, Medford, Jacksonville, Phoenix, Talent, Ashland, Shady Cove, Butte Falls, Eagle Point, Central Point, Klamath Falls, Merrill, Malin, and Bonanza.

In response to the NOI for Bradwood Landing, the Commission received comments from the City of Astoria, the City of Clatskanie, the City of St. Helens, Clatsop County, Wahkiakum County, and Cowlitz County. For the Jordan Cove project, the cities of Coos Bay, North Bend, Winston, and Canyonville, Oregon filed comments.

For the Bradwood Landing LNG Project, Commission staff attended public open houses in Knappa, Oregon and Longview, Washington in May and September 2005, and we held public meetings in Knappa, Oregon on September 29, 2005, and in Cathlamet, Washington on October 26, 2005. The issues you mentioned were discussed at these meetings. In addition, during the pre-filing process, Commission staff participated in eight interagency meetings for the Bradwood Landing Project that included county and local government representatives. For the Jordan Cove LNG Project, Commission staff attended public open houses in Coos Bay, Canyonville, Shady Cove, and Klamath Falls in June 2006, and we held public meetings in Coos Bay, Roseburg, Medford, and Klamath Falls in October 2006, and in North Bend, Roseburg, and Medford in January 2007. In addition, Commission staff has also participated in five interagency meetings for the Jordan Cove Project that included county and local government representatives. Representatives of Douglas County spoke at the public meeting in Roseburg on January 23, 2007, and Douglas County has agreed to be a cooperating agency in the production of the EIS for this project.

*Question 3b.* Please explain how the impacts of pipeline construction are being considered as part of the terminal siting process.

Answer. The Commission's Order No. 665 governing the requirements for the mandatory pre-filing process for LNG terminals states that pipelines necessary to

take gas away from the terminal also fall under the mandatory pre-filing requirements. Consequently, pre-filing review of LNG terminals and their associated pipelines is concurrent. Similarly, the Commission requires LNG terminal and pipeline applications be filed at the same time. Commission staff's draft EIS will be a comprehensive environmental document that addresses potential project impacts of both the LNG terminal and the associated sendout pipeline.

*Question 3c.* You have said that FERC is not an economic regulator when it comes to siting LNG terminals. Please explain how this is consistent with FERC's responsibilities under the Natural Gas Act under which FERC has been granted authority to permit LNG terminals, generally, and with regard to permitting of the ancillary pipelines, specifically.

*Answer.* When determining whether a proposal to construct and operate an LNG terminal is consistent with the public interest, the Commission's primary considerations are safety and security. We will not authorize a plant to go forward unless we are convinced that all legitimate safety and security concerns can be met. Commission staff, and the Commissioners, expend a great deal of effort in thoroughly reviewing these applications, in working with the Coast Guard, the U.S. Department of Transportation, and other federal, state, and local agencies and entities, and in examining existing information and developing a complete record, so that we authorize only those projects that will not pose a significant risk to the public, and which comply with all relevant standards.

Under the Commission's Hackberry policy, we review new LNG terminals under section 3 of the Natural Gas Act, not section 7. For that reason, we do not set rates for LNG import facilities or make a need finding, as we would under section 7. Congress largely codified the Hackberry policy in section 311 of EPCA 2005. In section 311, Congress precluded the Commission from (1) denying an LNG terminal application solely on the basis that the applicant proposes to use the terminal exclusively or partially for gas that the applicant, or an affiliate, will supply to the facility, or (2) from conditioning an order on a requirement that the terminal offer service to anyone other than the applicant or an affiliate, any regulations of rates, charges, terms or conditions of service, or a requirement to file with the Commission schedules or contracts. In my view, this has significantly lessened the scope of economic issues that the Commission may consider with respect to proposed LNG terminals.

The Commission's role as an economic regulator of LNG import facilities is quite limited. For example, section 311 provides that an order issued for an LNG terminal that offers open-access service shall not result in a subsidy of the expansion service by existing customers, degradation of existing service, or undue discrimination against existing customers. Moreover, the Commission continues to exercise more comprehensive regulation over natural gas pipelines, including those associated with LNG import terminals. All such pipelines, which the Commission authorizes pursuant to section 7 of the Natural Gas Act, are required to provide service on an open-access basis, pursuant to tariffs filed with the Commission.

*Question 4a.* The U.S. Coast Guard's "Waterway Suitability Report for Bradwood Landing," dated February 28, 2007, concludes observing that the LNG terminal proposes to receive vessels with up to 200,000 cubic meters of cargo capacity, but that the risk analysis typically used for LNG tanker safety assessments authored by Sandia National Labs (the "Sandia Report"), is based on "consequences of LNG breaches, spills, and hazards" associated with LNG vessels having a cargo capacity no greater than 148,000 cubic meters and spill volumes of 12,500 cubic meters. The Coast Guard concluded that "(t)here remains some question as to the size of hazard zones for accidental and intentional discharges and the potential increased risk to public safety from LNG spills on water for larger vessels." As a result, the Coast Guard determined that it will not allow any LNG vessels larger than the size addressed in the Sandia Report until additional analysis is completed. Needless to say, this conclusion raises significant questions about the safety of these projects as originally proposed and the extent to which there is an adequate technical basis for judging the safety of these projects and related tanker movements. (Recently, the Government Accountability Office convened an expert panel to assess LNG safety risks and unclassified risk assessments which also raised a number of questions concerning the adequacy of LNG risk methodologies.)

Please explain the basis upon which FERC is determining the safety of the projects as proposed. What analyses and analytical tools will FERC use to ensure that these projects are safe both in accident conditions and from natural events such as earthquakes, tsunamis, and floods, inherent to our coastlines?

*Answer.* The Commission's regulations, at 18 CFR 380.12h, have requirements for Resource Report 6—Geological Resources that include addressing geological hazards such as from seismic ground motions, fault rupture and liquefaction. The proposed design concepts and approach to be used in the design of the LNG facilities by the

applicant for natural events are required to be addressed in Resource Report 13. The Commission requires that LNG facilities built in the United States satisfy the requirements of 49 CFR Part 193. For seismic design loads and other natural events, 49 CFR Part 193 references an industry standard NFPA 59A "Standard for the Production, Storage and Handling of Liquefied Natural Gas" as the basis for the design criteria. For LNG facilities in seismic risk areas, the applicant must prepare a report on earthquake hazards and engineering design in conformance with "Data Requirements for the Seismic Review of LNG Facilities" (NBSIR 84-2833). In addition, the facility design for both the Bradwood Landing and Jordan Cove projects will also need to satisfy the most current building code design requirements for the State of Oregon, which are provided in the 2007 Oregon Structural Specialty Code.

Both Northern Star and Jordan Cove have filed project-specific geotechnical and seismic hazard reports. Those reports were reviewed by Commission staff and our geotechnical consultants. In addition, these reports were independently reviewed by the Oregon Department of Geology and Mineral Industries (DOGAMI). In the case of the Jordan Cove Project, resource specialists from the U.S. Department of Agriculture Forest Service (USFS) and U.S. Department of the Interior Bureau of Land Management (BLM), who are cooperating agencies, also reviewed the draft Resource Reports and issued data requests to clarify information and fill data gaps.

Resource reports filed by both Northern Star and Jordan Cove also addressed potential project impacts from flooding and tsunamis. Again, these reports were reviewed by the Commission staff, our geotechnical consultants, DOGAMI, and, in the case of Jordan Cove, by the USFS and BLM. Northern Star plans to raise the elevation of the Bradwood Landing LNG terminal, using fill from dredging of its marine turning basin, to be above the 100-year flood level. The tsunami hazard map prepared by DOGAMI for the lower Columbia River showed that only nominal inundation would occur just downstream from Bradwood Landing in the event of a major earthquake along the Cascadia Subduction Zone and resulting tsunami.

The DOGAMI tsunami hazard map for the Jordan Cove LNG terminal location showed a potential wave run-up height of 20 feet above sea level. Given the uncertainty associated with tsunami wave run-ups, Jordan Cove is designing its facility to include a protective barrier around its proposed LNG storage tanks that would be 45 feet above sea level.

The Commission also has on staff a team of LNG engineers and consultants who verify the design hazard levels and analyze the project's engineering design to make certain it can be built in a safe manner. Our team uses computer tools such as the analytical programs developed by the U.S. Geological Service to verify the design ground motions for both the Bradwood and Jordan Cove sites. Our team has also used computer tools such as SHAKE to independently verify the behavior of soils to amplify ground motions. In addition, our team has also checked foundations for the potential effects of liquefaction, slope stability, settlements and pile deformation using computer programs STABLM, LPILE and SETT/G. Throughout the pre-filing process, the Commission team has been working proactively with Oregon state agencies to assure that all seismic hazard issues of concern will be mitigated.

In addition, our regulations at 18 CFR 380.12o require an applicant to address how the proposed engineering design would comply with 49 CFR Part 193 and the NFPA 59A LNG Standards. The 59A Standard presents various design spills depending on the: type of equipment served by each spill impoundment; the type of tank; and the location/size of any penetrations into the tank. The distance to potential effects from these accidental spills are used to establish exclusion zones which are based on both the downwind distance flammable vapors may travel and the distance to specified radiant heat flux levels. For a spill which does not ignite, the distance from a design spill into an impoundment to the furthest edge of a flammable vapor cloud (i.e. 2.5% concentration of gas in air) must not extend beyond any plant property line which can be built upon. In the event of an ignited spill, the distance from the pool to the 10,000-, 3,000-, and 1,600 BTU/ft<sup>2</sup>-hr thermal flux levels must be considered. During the project review required prior to any Commission decision, Commission staff use the DEGADIS and LNGFIREIII models specified by the federal regulations to verify that the exclusion zones are in compliance with the siting standards contained in 49 CFR Part 193. Compliance with Part 193 ensures that damaging effects from an on-site accident would not impact public safety.

The Commission oversight continues after an LNG import terminal project commences commercial operations and extends throughout the life of the project. Each LNG facility under Commission jurisdiction is required to file semi-annual reports to summarize plant operations, maintenance activity and abnormal events for the previous six months. LNG facilities are also required to report significant, non-scheduled events, including safety-related incidents and security-related incidents, as soon as possible, but no later than within 24 hours. In addition, Commission staff



conducts annual on-site inspections and technical reviews of each import terminal throughout its entire operational life. The inspection reviews the integrity of all plant equipment, operation and maintenance activities, safety and security systems, any unusual operational incidents, and non-routine maintenance activities during the previous year. Ultimately, the Director of the Office of Energy Projects has the authority to take whatever measures are necessary to protect life, health, property or the environment. The Director can issue a stop work order during construction and can suspend LNG terminal operations if necessary.

*Question 4b.* Also, please explain how FERC will address project design and economics consistent with a Coast Guard finding that tankers larger than 148,000 cubic meters may not be used in the absence of risk analyses covering larger vessels.

Answer. Currently, Sandia National Laboratory is analyzing risks and safety implications which may be associated with LNG carriers up to 265,000 cubic meter capacity. On April 18, 2007, the Coast Guard issued guidance on modeling LNG spills from larger-sized LNG carriers as an interim measure until the Sandia report is completed and published. This guidance is to be used by applicants to conduct independent, site-specific modeling to determine the "Zones of Concern" to be used in the waterway suitability assessment process.

As stated in the Coast Guard's Waterway Suitability Report for the Bradwood Landing LNG project, the applicant must either complete this site-specific analysis for the largest-sized LNG vessel proposed to visit the terminal or limit arrivals to vessels no greater than 148,000 cubic meters until the additional analysis addressing vessels with higher cargo capacities is completed. Should the terminal be authorized and constructed, no ships will be allowed by the Coast Guard or the Commission to service the terminal unless both agencies' review indicates that larger vessels can be used safely.

*Question 5a.* Although some elements of the Coast Guard's assessment are restricted from public disclosure, including specific resource gaps in level of law enforcement and security assets necessary to safeguard these terminals and tanker movements, the Waterway Suitability Report does identify a significant number of resource gaps at all levels—from water-borne and shore-side fire fighting capability, to natural gas detection, to interagency communications, to vessel traffic control assets, to Coast Guard and law enforcement assets.

How will FERC ensure that such resource gaps are filled as a condition of approval?

Answer. Each Commission order authorizing an LNG import terminal requires the LNG terminal operator to develop an Emergency Response Plan in consultation with the U.S. Coast Guard and state and local agencies. The Emergency Response Plan must also include a cost-sharing plan and must be approved by the Commission prior to any construction at the facility. The cost-sharing plan specifies what the LNG terminal operator would provide to cover the cost of the state and local resources required to manage the security of the LNG terminal and LNG vessel, and the state and local resources required for safety and emergency management. This process provides a mechanism for filling any resource gaps that have been identified in the Waterway Suitability Report. No construction of an LNG terminal is permitted until an Emergency Response Plan with cost sharing is approved by the Commission.

*Question 5b.* What is FERC's statutory authority to do so?

Answer. As amended by Section 311 of EPAAct 2005, section 3 of the Natural Gas Act requires that the Commission require and approve the cost-sharing plan. Further, under section 3, the Commission "may by its order grant such application, in whole or in part, with such modifications and upon such terms and conditions as the Commission may find necessary or appropriate . . .".<sup>9</sup>

*Question 6a.* The U.S. Coast Guard indicated that a moving safety/security zone would be established around the LNG vessel, extending 500 yards around the vessel, but ending at the waterfront. Much of the Astoria waterfront would fall within this 500 yard zone. We would expect a similar situation to arise in the small harbor at Coos Bay. The Coast Guard indicates that its jurisdiction only extends to the shoreline for vessels in transit and not to impacts onshore.

Will FERC use the same 500 yard safety and security zone proposed by the Coast Guard for in-transit safety and security? If not, what zone will FERC establish and on what basis?

Answer. Although the Commission is the lead federal agency under NEPA to analyze the environmental impacts and safe engineering design of the proposed onshore facilities, the Coast Guard has regulatory authority over safety and security

<sup>9</sup>See *Distrigas Corporation v. FPC*, 495 F.2d 1057 (1974).

of the LNG marine traffic. In conjunction with this, the Coast Guard determines the suitability of waterways for LNG marine traffic by issuing a Letter of Recommendation (LOR) and by establishing the operational restrictions that would control LNG carrier transit, including, for example, the 500-yard safety and security zone. In accordance with 33 CFR 127 and Navigation and Vessel Inspection Circular 05-05, the Coast Guard Captain of the Port would issue a LOR which incorporates the initial findings of the Waterway Suitability Report.

*Question 6b.* How will FERC address the need to ensure the safety and security of residents onshore who are within 500 yards or such other safety and security zone it chooses to establish from the ship and terminal?

Answer. As identified in my response to your question 6a, the Coast Guard establishes safety and security zones around the LNG marine traffic. Both waterway and shoreside safety and security are considered during the assessment process. Safety and security are provided by a comprehensive scheme of coordinated federal, state, and local agencies for both the onshore facility and the waterborne vessel. The process allows port-by-port measures to be developed so the appropriate level of control is exercised.

In the case of the onshore terminal, the Commission staff ensures that the proposed facility meets the federal siting regulations under 49 CFR Part 193. In accordance with these regulations, exclusion zones associated with onshore LNG containers and transfer systems must either remain within the facility property line or must be legally controlled by the facility operator. These zones exist to ensure there would be no significant off-site impact to the public from an incident involving the LNG import terminal equipment. During the review performed for each project, Commission staff calculates the exclusion zones associated with the terminal to ensure the facility would be in compliance. If a site does not meet these federal requirements, it would not be approved.

While the Coast Guard process addresses safety and security along the waterway, it gives consideration to shoreside support issues and also the Emergency Response Plan required by EPLA 2005 that addresses the safety and security of the land areas adjacent to the LNG vessel transit route. Detailed shoreside procedures and appropriate measures are determined during development of the LNG Vessel Transit Management Plan. This more detailed planning engages the appropriate law enforcement and emergency responders. Any Commission order authorizing an LNG terminal must require this Emergency Response Plan to be developed in consultation with the Coast Guard and state and local agencies and approved by the Commission prior to any final approval to begin construction. At a minimum, this plan would address scalable procedures for the prompt notification of appropriate local officials and emergency response agencies based on the level and severity of potential incidents. In addition, the plan would include notification procedures and evacuation routes/methods for residents and other public use areas that are within any transient hazard areas along the route of the LNG marine transit. The requisite cost-sharing plan which must be included in the Emergency Response Plan would ensure that state and local resources would be available for security and safety both at the proposed facility and along the transit route.

*Question 7.* What is FERC's authority to ensure that all safety and security requirements and obligations continue to be met after an LNG facility is approved and constructed?

Answer. The Commission has full authority to ensure that all safety and security requirements and obligations are met after an LNG facility is approved and constructed. Our authority does not end upon approval of the project. As amended by section 311 of EPLA 2005, Section 3 of the Natural Gas Act provides the Commission broad, exclusive authority to approve or deny applications for the siting, construction, operation, or expansion of LNG terminals. Under section 3, the Commission "may by its order grant such application, in whole or in part, with such modifications and upon such terms and conditions as the Commission may find necessary or appropriate . . ." See *Distrigas Corporation v. FPC*, 495 F.2d 1057 (1974) (holding that, under section 3, the Commission's authority over LNG facilities is "plenary and elastic," that the Commission must exercise under section 3 "the same detailed regulatory authority that it exercises [under NGA section 7] with respect to interstate commerce in natural gas" and that it can impose "the equivalent of section 7 certification requirements as to [LNG] facilities . . .").

For example, all Commission orders authorizing LNG import terminals contain reporting requirements for semi-annual operational reports, as well as requirements for immediate notification for any safety or security related incidents, and a condition requiring the facility be subject to Commission staff technical reviews and site inspections on at least an annual basis. The Commission reorganized the LNG staff to designate a Compliance Branch whose function is to monitor and inspect LNG

facilities during construction and operation to ensure project safety. In addition, Commission orders contain a condition giving the Director of the Office of Energy Projects authority to take all steps necessary to ensure the protection of life, health, property, and the environment during construction and operation of the import facility. This authority includes the right to stop work or operations at the terminal should conditions warrant and has been used effectively by Commission staff. These requirements and conditions remain in effect for the operational life of the facility. The Commission will not authorize an LNG terminal unless the applicant accepts these conditions.

*Question 8a.* Based on your letter to me, and your testimony before the Committee, FERC places a significant role on the Environmental Impact Statement (EIS) process for collecting and responding to comments and concerns not only from the public, but from state and local government agencies. On April 9, 2007, the Oregon Department of Energy made a request to FERC to extend the comment period for that Draft EIS from 45 days to 120 days because “a 45 day review is insufficient for what we expect to be a voluminous and complex document.” Our State agencies are trying to cope with three LNG projects, and the new pipelines that go along with them, simultaneously. They are doing the vast bulk of this work without being able to recover any of their costs through application fees and so their resources are stretched very thinly.

Are you going to approve the Oregon extension request?

Answer. As you indicate, this request is currently pending before the Commission and I cannot prejudge disposition of this matter. Comment deadlines are important to our ability to process applications for new infrastructure projects on a timely basis, but we have the discretion to waive deadlines for good cause.

*Question 8b.* In your response to Congressman Baird and in your testimony before the Committee you stated that the Commission staff will take into account comments made after the comment period closes, implying that the close of the formal comment period has no legal meaning. What is the legal basis for this conclusion and what assurance will state agencies and others have that their comments will be valid and part of the NEPA and permitting records?

Answer. Under NEPA, the Commission must prepare a draft and final EIS before taking a major federal action that affects the environment. We establish comment deadlines during preparation of the draft and final EIS. However, neither NEPA nor the Natural Gas Act require that we disregard late comments, and it has been our longstanding practice to accept late comments, provided we have time to consider those comments before issuing the final environmental document. I appreciate the resource demands on your state agencies and can assure you they will be accounted for in considering the extension request.

*Question 9.* Both FERC and the Mineral Management Service claim jurisdiction over the permitting of wave energy projects on the Continental Shelf. FERC apparently believes that navigable water as defined by the Federal Power Act includes coastal and offshore waters. MMS believes that Congress, in the 2005 Energy Act, gave it jurisdiction over offshore alternative energy development. Why do you believe that FERC has jurisdiction over wave energy projects in coastal and offshore waters and has this interpretation ever been reviewed by a court? What steps have you taken or will you take to ensure that developers of coastal alternative energy projects do not have to comply with duplicative or conflicting MMS and FERC siting and permitting requirements? Do you believe that additional legislation is needed to clarify the roles and authorities of the two agencies in this regard?

Answer. As the Commission explained in *AquaEnergy Group, LTD*, FPA section 23(b)(1) defines those facilities that are required to be licensed by the Commission to include project works across, along, or in any of the navigable waters of the United States.<sup>10</sup> Section 3(8) of the FPA defines “navigable waters” as “those parts of streams or other bodies of water over which Congress has jurisdiction under its authority to regulate commerce with foreign nations and among the several States, and which either in their natural or improved condition . . . are used or suitable for use for the transportation of persons or property in interstate or foreign commerce . . .”. The definition of “navigable waters” encompasses streams and other bodies of water over which Congress has Commerce Clause jurisdiction, and includes the use of such waters in “foreign commerce.” The United States has asserted jurisdiction over waters well offshore.<sup>11</sup> Thus, the Commission concluded that a plain reading of the FPA indicates that the Commission has jurisdiction to license projects in offshore navigable waters. No court has reviewed this finding. However,

<sup>10</sup>*AquaEnergy Group, LTD*, 102 FERC Paragraph 61,242 (2003).

<sup>11</sup>See, e.g., *Presidential Proclamation No. 5928* (December 12, 1988), 103 Stat. 2981 (asserting jurisdiction up to 12 nautical miles).

Commission orders have the full force and effect of law unless and until overturned by the courts. AquaEnergy filed an appeal in the U.S. Court of Appeals for the District of Columbia Circuit, but asked the court to hold the appeal in abeyance, and has instead filed a license application with the Commission. The alternate energy provisions of EAct 2005, which otherwise grants authority to MMS over alternate energy projects on the Outer Continental Shelf, contained a saving clause providing that: "Nothing in this subsection displaces, supersedes, limits, or modifies the jurisdiction, responsibility, or authority of any Federal or State agency under any other Federal law." Thus, assuming that the Commission's initial interpretation of the FPA was correct, EAct 2005 did not alter the Commission's offshore jurisdiction.

Commission and MMS staffs are currently developing a memorandum of understanding (MOU) with the goal of reaching agreement on a process that will allow both agencies to develop an efficient and effective program for promoting and regulating the development of hydropower in offshore areas. Both agencies share this goal, and the discussions have been productive. The current target date for execution of the MOU is early summer 2007. I recommend allowing the two agencies to attempt to establish an efficient and effective program by administrative action, rather than legislate in this area.

*Question 10.* Last year, to your credit, FERC held a technical conference on new hydroelectric technologies for wave energy and tidal projects. As you acknowledged at the time, these technologies have enormous potential to provide us with a clean, renewable source of energy, and you should get credit for examining how FERC should address these new technologies. But in February, when FERC came out with a proposal to improve the permitting process for these new technologies, there was really nothing new. To cite the FERC press release, FERC sought comment on three alternatives:

- a. Maintain the standard preliminary permit review process currently in use.
- b. Provide stricter scrutiny of permit applications and limit the boundaries of the permits to prevent site-banking and promote competition.
- c. Decline to issue preliminary permits for these new technologies altogether.

It seems to me that whether or not FERC has more or less scrutiny of these preliminary applications is a secondary issue. None of these technologies is truly at the commercial deployment stage. They are at the developmental and demonstration stage. We do not know which technologies will actually work at commercial scale. The challenge here is to develop a process that recognizes the state of the technology and will allow it to be tested and demonstrated and your proposal doesn't really seem to do so. How does your proposal to revise the permitting process address the basic issue facing these technologies which is their lack of technological maturity?

*Answer.* I believe our proposal to improve the preliminary permit process does help promote and facilitate the development of this new technology and was largely supported by public comments. Since we adopted this policy, we have issued 35 preliminary permits. A preliminary permit does not authorize the installation and actual testing of demonstration equipment in the water. The sole purpose of a permit is to reserve a site and give the permittee the right to file a license application at that site over other competitors. During the term of a permit, a permittee consults with state and federal agencies and conducts studies and other activities leading to the preparation of a license application.

Our February 15, 2007 Notice of Inquiry (NOI) listed three alternatives to deal with preliminary permits for new technologies. In the NOI commenters were encouraged to suggest additional alternatives. The NOI also stated that in the interim we would be using the strict scrutiny approach, which was overwhelmingly supported in the comments to the NOI. This means that we are asking the applicants to provide a specific technology and a realistic justifiable project boundary. We are also placing conditions on issued permits to ensure that the permittees are diligently pursuing the development of these projects. If a permittee is not diligently pursuing development, then the Commission can terminate the permit. Our new policy responds to stated concerns about banking of promising sites for deployment of these new technologies.

The revised approach promotes new technology in several ways. It would limit a permittees' ability to engage in site banking (that is, holding sites for speculative purposes), thereby ensuring that sites remain open and available to serious developers to study and test their technologies. By requiring the applicant to provide information on the specific technology and sizing its study area in relation to its proposal, the revised approach also encourages applicants to select and narrow its focus of study to a specific technology among many new concepts that are available. Also,

by carefully scrutinizing a permittee's progress under a permit, we are ensuring that a permittee is diligently pursuing the development of that specific technology.

The deadline to file comments on the NOI was May 1, 2007, and the Commission received numerous comments. Commission staff will review all the comments filed and will make recommendations to the Commission for a revised process for preliminary permits that facilitates and promotes the development of these new energy technologies. As I discuss below, in response to your next question, the Commission is exploring ways to adapt its processes to encourage the testing and development of new technologies.

*Question 11.* In April 2005, FERC issued an order allowing Verdant Power to conduct testing at a site in the East River in New York City for a tidal energy project. (You were a member of the Commission at the time.) To quote from the order, "(t)his order is in the public interest because it clarifies that, under limited circumstances, experimental hydroelectric facilities may be tested without the need for a license." Why didn't we see some sort of regulatory mechanism or exemption for experimental testing of new technologies in your February proposal? If it made sense to allow testing of tidal turbines in the East River, why doesn't it make sense to allow the testing of other technologies in other locations?

*Answer.* The potential for experimental deployments without a hydropower license set out in the *Verdant* order may be available to other developers with other technologies at other locations. In fact, under this policy, we understand that wave developers are planning experimental deployments in the near future. In particular, Lincoln County, Oregon is planning to deploy three experimental wave buoys off its coastline within a year.

In the *Verdant* decision, the Commission determined that Verdant Power could install its six-turbine demonstration project in the East River without applying for a Commission license. In a July 27, 2005, Order on Clarification, the Commission concluded that Verdant's activities effectively would have no net impact on the interstate electric power grid or on interstate commerce. This determination established a policy that allows experimentation without a license when 1) the technology in question is experimental; 2) the proposed facilities are to be used for a short period and for the purpose of developing a hydropower license application; and 3) power generated from the test project will not be transmitted into, or displaced from, the national electric energy grid. In addition to testing power generation, Verdant will carry out extensive monitoring of fishery impacts as part of the experimental deployment. Although not required to be licensed during its testing phase, Verdant was of course obligated to obtain necessary approvals under other existing state and federal statutes.

I am aware of concerns that this decision may be of limited applicability. Staff is investigating ways to supplement or improve this policy, within the constraints of Part I of the FPA, which requires that hydropower projects subject to the Commission's jurisdiction be licensed. We believe we have some tools under the FPA to improve the system for experimental deployments. To this end, staff is exploring options to determine the best approach. It is too early to suggest what the outcome will be, but I am committed to ensuring that we will use the full range of our authority to facilitate the testing and development of new technologies in this area.

*Question 12.* In the five and a half years after Enron's collapse, it seems that FERC is still going through the motions of unraveling what Enron did to our energy markets in the West. In March, as a result of unflagging efforts of Snohomish PUD, one of the municipal utilities in Washington state, the FERC administrative law judge in that case essentially concluded that Enron had deliberately withheld information from FERC on its electricity trading activities back in 2001 when FERC began to examine whether our Western markets had been manipulated. In fact, Judge Cintron asked the Commission to determine whether Enron's lawyers and the consultant that withheld the data should be suspended or disqualified from practicing before FERC. To your credit, the Commission agreed to initiate a proceeding to look at that question, but there is a bigger issue in the room. If Enron withheld information from FERC in its original Northwest price manipulation proceeding, what is the Commission going to do about revisiting its conclusions in that investigation, particularly as they relate to Enron?

*Answer.* The Commission's order initiating this proceeding required the presiding judge to address very specific questions and make a recommendation to the Commission. On May 15, 2007, the presiding judge made comments from the bench indicating that he does not believe that unethical or unlawful conduct occurred. However, the presiding judge is required, pursuant to our April 11, 2007 order, to make

very specific findings in a written decision.<sup>12</sup> Parties will have an opportunity to comment on the presiding judge's decision. Until those findings are made and the Commission has an opportunity to consider the full record before it, I cannot comment on whether any violations occurred and, if so, what remedies are appropriate.

*Question 13.* The Commission's decision to follow Judge Cintron's advice and look at the behavior of Enron's lawyers and consultants also highlights a related issue, and that is the Commission's routine practice of making essentially every bit of information in these sorts of proceedings restricted from public release and the subject of blanket protective orders. In this case, for example, the Commission is going to be examining information that Enron submitted to FERC more than five years ago, and the very first thing that FERC did was make all of the information relevant to this proceeding subject to a blanket protective order as it does for virtually every such proceeding. I understand that there is a general need to protect information that might compromise an ability of a company to do business, but Enron's not in the energy trading business any more. When are citizens in the Northwest going to get a chance to find out what really happened to our electricity prices in 2000 and 2001? Don't you think there needs to be a balance between the corporate interest to restrict access and the public interest to understand the facts and see the evidence not just in this case, but in others as well?

*Answer.* I agree that there must be a balance between the proprietary interests of commercial parties and the public need for information. Another factor is the need to ensure the government's ability to prosecute wrongdoing. Specifically, much of the information concerning Enron was obtained initially by the U.S. Department of Justice, which then supplied information to the Commission and other agencies pursuant to a court order that it not be disclosed without authorization. This restriction was aimed at protecting the Justice Department's ability to prosecute cases against Enron executives. Last month, the court authorized public release of certain documents used as evidence in the Commission proceeding against Enron.

In the more recent dispute you mention above, the presiding judge adopted a protective order for two types of information: (1) materials customarily treated by a party as sensitive or proprietary, not available to the public, and which, if disclosed, "would subject that Participant or its customers to risk of competitive disadvantage or other business injury;" and (2) materials containing "critical energy infrastructure information."<sup>13</sup> This type of protective order is used at times in Commission proceedings, and allows the parties to obtain information from other parties through discovery, yet defer litigation about whether public disclosure would risk undue harm. Facilitating quick but broad discovery in this way allows the litigants to crystallize the issues in dispute efficiently. Once the litigants present their evidence, the presiding judge and the Commission can then decide whether non-public information is relevant to the outcome of the case and, if so, can determine whether a claim of confidentiality is justified. In its adjudications, the Commission's general practice is not to withhold from its public orders any information that was relevant to the resolution of disputed issues.

*Question 14a.* Despite repeated efforts by BPA and others to educate FERC on how the system works in the Northwest, FERC, in Order 890, has once again proposed one-size-fits-all transmission service rules that simply don't fit all. For example, the FERC rule requires that utilities report the generating source for power that they purchase within the region in which they operate. That might make sense as a general rule, but when it was pointed out to FERC that there are almost 100 utility companies within the BPA region that buy hydropower from the BPA system and do not know which dam the electricity actually comes from yet FERC essentially said it would require them to report it anyway. These existing practices are not causing discriminatory access to the transmission system but are critical to achieving the efficient and economic provision of electricity service throughout the region. This seems to be a case where FERC, in its effort to establish a nation-wide rule is actually damaging operating markets.

Why has FERC largely ignored the comments of utilities in the Northwest and another Federal agency—the Bonneville Power Administration—in issuing and interpreting its new transmission regulations related to these issues?

*Answer.* I do not believe Order No. 890 has a "one-size-fits-all" approach. It was important to me that the order show regional flexibility. Similarly, I do not believe that the comments of utilities in the Northwest were ignored. We addressed more than one hundred issues in our 1,200 page rulemaking and, in doing so, adopted positions advocated by Northwest participants on many occasions. For example, the Commission adopted a new framework for energy imbalances that was proposed by

<sup>12</sup> *Enron Power Marketing, Inc.*, 119 FERC 61,036 (April 11, 2007).

<sup>13</sup> *Enron Power Marketing, Inc.*, Docket No. EL03-180-029 (order issued April 25, 2007).

BPA and supported by entities throughout the Northwest. We also adopted a flexible and regional approach to transmission planning that was supported by the Northwest participants.

As I understand the specific issues addressed in your question, BPA and other Northwest market participants are concerned with the Commission's pro forma open access transmission tariff provisions relating to designation of network resources and the ability of on-system seller's choice and system sales agreements to qualify as network resources. The Commission's network resource designation rules were developed to ensure that a network customer designating resources provides sufficient information to allow the transmission provider to determine the effect of such designation on the transmission provider's available transfer capability (ATC). ATC represents the transmission capacity available for sale to other market participants and therefore is critical to the functioning of competitive markets. Because on-system seller's choice and system sales agreements can significantly obscure the calculation of ATC, they raise concerns about planning, efficiency and discrimination. The Commission's goal in Order No. 890 was to encourage more transparent ATC calculation and to avoid inputs that are so vaguely defined that the effects on ATC cannot be determined, which would permit the exercise of undue discrimination. As such, in Order No. 890 the Commission clarified its pro forma tariff provisions relating to the information that must be provided when designating network resources; however, the Commission recognized that there may be cause for deviations from the pro forma tariff where transmission providers can demonstrate that such deviations are consistent with or superior to the pro forma tariff provisions.

In their requests for rehearing and clarification, BPA and other Northwest market participants have raised important points about their reliance on hydroelectric power and how the Commission's clarifications with regard to on-system seller's choice and system sales will affect them. These requests include a good deal of additional detail, which the Commission currently is carefully considering. In addition, since the Commission's ex parte prohibitions do not apply to rulemakings, Commission staff has invited BPA and others to discuss their specific concerns in advance of a Commission order on rehearing of Order No. 890. I can assure you we will carefully consider the arguments of these parties and their specific circumstances.

*Question 14b.* There are serious concerns that the proposed OATT rules will damage the pre-schedule and real-time markets in the NW. What assessments has FERC conducted to determine the impacts its proposal would have on the reliability or cost of electric service in the NW region?

*Answer.* This concern appears to relate to the pro forma tariff provision, adopted in Order No. 890, adopting a minimum lead-time for undesignating network resources to make firm third-party power sales. Order No. 890 established that minimum lead time to mirror the deadline for scheduling firm point-to-point transmission service adopted in Order No. 888. As the Commission adopted a minimum undesignation lead time in Order No. 890 to coincide with the existing scheduling deadline for point-to-point transmission in the pro forma tariff established in Order No. 888, it did not expect any significant effect on any market, as most parties use firm point-to-point service to transmit firm third-party power sales. Moreover, under Order No. 888, the scheduling deadline provision of the pro forma tariff specifically contemplated regional variations that reflect "a reasonable time that is generally accepted in the region and is consistently adhered to by the transmission provider." In addition, the Commission in Order No. 890 made clear that transmission providers with existing approved deviations from the pro forma tariff that were not changed in Order No. 890 would be allowed to retain such variations. Accordingly, if a transmission provider had a firm point-to-point scheduling deadline variation from the pro forma tariff, then that deadline would also apply to its undesignations. Order No. 890 made clear that any transmission providers that desired a deviation from the pro forma tariff are free to submit them to the Commission pursuant to section 205 of the FPA.

In response to your more general question, the Commission currently is evaluating requests for rehearing and clarification of Order No. 890, including a number of requests that address the issues raised in your question. In addition, the Commission has received a request to convene a technical conference with Commission staff to discuss the effects on Western utilities of the minimum lead-time for undesignating network resources. The Commission is carefully evaluating these requests to assess the impact of its rules on the region.

*Question 14c.* How will FERC ensure that any rules you adopt to ensure robust markets and safe and adequate transmission also apply to federal power marketing agencies and publicly-owned utilities that participate in wholesale markets or, if the rules do not apply to these entities, that the application of the rules to the investor-

owned utilities in such regions do not result in harm to either the reliability or economics of their retail electric service?

Answer. The Commission's open access rules apply to all public utilities that own, control or operate facilities used for the transmission of electric energy in interstate commerce. In Order No. 888, however, the Commission conditioned non-public utilities' (primarily governmental and electric cooperative utilities) use of public utility open access service on the non-public utilities' agreement to offer comparable transmission services in return. Under this so-called "reciprocity" condition, therefore, a federal power marketing agency or publicly-owned utility that takes open access transmission service from a public utility transmission provider is required to provide comparable transmission service that it is capable of providing on its own system. In addition, Congress in EPAct 2005 authorized, but did not require, the Commission to order non-public utilities to provide transmission services under a new section 211A of the Federal Power Act. In Order No. 890, the Commission indicated that it would apply new section 211A on a case-by-case basis, rather than generically. Thus, in addition to the reciprocity condition, the Commission now has additional authority to ensure that its rules ensuring robust markets through open access to transmission apply to all market participants in a non-discriminatory manner.

With respect to the safety and adequacy of transmission facilities, state regulatory bodies have primary responsibility to ensure that all transmission facilities sited in their jurisdictions meet safety standards and are sufficient to serve retail customers. In addition, the Commission has jurisdiction under section 215(b) of the Federal Power Act to approve reliability standards developed by the Electric Reliability Organization, which standards are applicable to "all users, owners and operators of the bulk-power system, including but not limited to the entities described in section 201(f)," which would include publicly-owned utilities and federal power marketing agencies. As such, the rules approved by the Commission to ensure the reliability of transmission facilities apply equally to public utility transmission providers and non-public utility transmission providers.

*Question 14d.* What actions will FERC take to monitor impacts of the new GATT rules in individual markets, such as the NW, and its impacts on different classes of utilities?

Answer. The Commission has a variety of avenues through which to monitor the impact of the new OATT rules. For example, the Office of Enforcement will conduct audits and investigate informal complaints and self-reports. These activities typically involve jurisdictional investor-owned utilities, although they could involve non-jurisdictional entities. The Commission also has a formal complaint process where it can consider claims of undue discrimination and other violations of the new OATT rules. Finally, a number of the reforms that the Commission adopted in Order No. 890 will result in new reliability standards that will be monitored by both the Electric Reliability Organization, the Commission's Division of Reliability in the Office of Energy Markets and Reliability, and the Commission's Office of Enforcement. All classes of utilities will be subject to these reliability standards.

#### RESPONSE OF JOSEPH T. KELLIHER TO QUESTION FROM SENATOR LANDRIEU

*Question.* Chairman Kelliher, I am told that there are billions of dollars worth of major new large diameter trunkline applications pending before FERC. You and your team are to be commended: you have developed clear processes and clear timelines, and from what I understand, you have generally worked closely with the applicants that are making these massive capital commitments, and worked well with the other resource agencies and stakeholders. You have developed these processes and timelines, now I need some assurance that you can meet them. Given the intense competition for construction contractors, heated competition for the procurement of steel pipe on the international market, and other factors, I believe that meeting the timelines that you have proposed is no easy task. However, meeting these deadlines will surely be critical to attracting the billions of dollars of capital investment necessary to bring large natural gas reserves to market. We need to ensure that the pipeline developers who are bringing natural gas up from the Gulf Coast, the Rockies, Oklahoma, Arkansas and other areas do not get penalized by delays. Getting this infrastructure in place is also a critical component of our nation's energy security. So my question is: Does FERC have the resources it needs to move these projects along as expeditiously and efficiently as the natural gas markets seem to be demanding?

Answer. The continuing development of new gas supplies in east Texas, west Louisiana, Arkansas and Oklahoma has sparked the need for increased pipeline take-away capacity to get these much needed supplies to market. Additional pipeline



take-away capacity is also needed for increased supplies of Rocky Mountain gas. The preponderance of the major pipeline projects currently being proposed connects these new supplies and anticipated LNG supplies to the interstate pipeline grid.

Since the beginning of fiscal year 2007 the Commission has approved two major pipelines moving gas from these areas: Centerpoint Energy Gas Transmission Company's Carthage to Perryville Project and the Rockies Express Western Phase Project. In addition, the Commission issued seven draft environmental impact statements (EIS) and five final EISs. Several other major projects are still in the pre-filing stage and have not yet filed applications with the Commission.

Through the use of the Commission's pre-filing process, the Commission staff has been able to expeditiously develop the necessary record to allow the Commission to act in a timely fashion. The Commission has been increasing staff resources in several key areas to address changing energy markets. Notably, as a result of the resurgence of LNG as important part of the Nation's gas supply portfolio, the Commission has significantly enhanced its LNG Engineering and Compliance programs.

Our current resources are adequate to maintain our efficiency in the Commission's review of proposed gas infrastructure projects. Should a significant increase in workload or additional responsibilities become apparent, the Commission will request the necessary resources to maintain the strength and efficiency of our gas programs.

#### RESPONSES OF JOSEPH T. KELLIHER TO QUESTIONS FROM SENATOR SALAZAR

*Question 1.* Many of our regional power grids are working near their limits, and we have seen that they are susceptible to failure. Would the construction of additional transmission lines provide additional reliability and security to our power grid? Would increased production of electricity from more geographically distributed sources also improve the reliability and security of the national power grid?

Answer. Yes, as a general matter, the construction of additional transmission lines and geographically distributed generation does improve the reliability and security of the bulk power system. The Commission has noted in several generic/non-case specific rulemaking proceedings that the industry as a whole has drastically underinvested in transmission for decades. For instance, in Order No. 679<sup>14</sup> at P 10, the Commission stated:

. . . investment in transmission facilities in real dollar terms declined significantly between 1975 and 1998. Although the amount of investment has increased somewhat in the past few years, data for the most recent year available, 2003, shows investment levels still below the 1975 level in real dollars.<sup>15</sup> This decline in transmission investment in real dollars has occurred while the electric load using the nation's grid more than doubled.<sup>16</sup> Further, the record shows that the growth rate in transmission mileage since 1999 is not sufficient to meet the expected 50 percent growth in consumer demand for electricity over the next two decades.<sup>17</sup>

The transmission incentives contemplated in section 219 of the FPA are intended to help mitigate this trend, and have prompted several projects that will improve the reliability of the bulk power system in certain areas. However, it will take years to reverse decades of underinvestment and many challenges remain. Last summer's nationwide heat wave drove each region of the nation to record peak demands severely straining operating reserves from coast-to-coast. We need to look to all solutions, including transmission, traditional generation, distributed generation, and renewable resources, as well as demand response and conservation, to maintain and improve reliability. Without these measures, there is a detrimental impact to the reliability and security of the bulk power system and the potential for blackouts remains.

As I will discuss in the answer to your next question, the Commission is undertaking a number of initiatives to strengthen the nation's power grid and foster the use of renewables and distributed generation.

<sup>14</sup>*Promoting Transmission Investment through Pricing Reform*, Order No. 679, 71 FR 43294 (July 31, 2006), FERC Stats. & Regs. Paragraph 31,222 (2006).

<sup>15</sup>EEL Survey of Transmission Investment: Historical and Planned Capital Expenditures (1999-2008) at 3 (2005).

<sup>16</sup>Barriers to Transmission Investment, Presentation by Brendan Kirby (U.S. Department of Energy, Oak Ridge National Laboratory), April 22, 2005 Technical Conference, Transmission Independence and Investment, Docket No. AD05-5-000 (April 22, 2005 Technical Conference).

<sup>17</sup>Energy Policy Act of 2005: Hearings before the House Subcommittee on Energy and Commerce, 109th Congress, First Sess. (2005) (Prepared statement of Thomas R. Kuhn, President of EEL).

*Question 2.* Please provide to this committee a summary of the regulatory policies that FERC has considered, whether formally or informally, over the past five years or is now considering to encourage: (1) the construction of additional transmission lines, (2) distributed generation and (3) the production of electricity from renewable sources. Please include FERC's determination on each such policy issue and a brief explanation for that determination.

Answer.

*Construction of Additional Transmission Lines*

Over the last five years, the Commission has undertaken a number of significant regulatory policies aimed at encouraging the construction of additional electric transmission lines. These include:

*Incentives for Building New Transmission.*—Last year, the Commission issued a major rulemaking pursuant to the requirements of section 1241 of the Energy Policy Act of 2005 (EPA 2005) (new FPA section 219) to establish incentive-based rate treatments associated with new transmission infrastructure investment.<sup>18</sup> Since enacting the rule, the Commission has acted upon several requests from utilities seeking rate incentives in order to help ensure the reliability of the bulk transmission system or reduce the cost of delivered power to customers by reducing congestion.<sup>19</sup>

*Siting Regulations.*—Section 1221 of EPA 2005 (new FPA section 216) provides for the federal siting of electric transmission facilities under circumstances where the Department of Energy has identified transmission constraints or congestion and designated the area as a national interest electric transmission corridor and where: a state commission either has no authority to site or cannot consider interstate benefits, the applicant does not serve end-users in the state and thus does not qualify for a state permit, a state commission has conditioned approval such that construction will not reduce congestion or is not economically feasible, or a state commission has withheld approval for more than one year after the filing of an application seeking approval pursuant to applicable state law. The Commission implemented new regulations to establish filing requirements and procedures for entities seeking to construct electric transmission facilities under these circumstances.<sup>20</sup>

*Regional Transmission Planning.*—In February of this year, the Commission issued a final rule reforming its open access transmission rules.<sup>21</sup> Among the reforms adopted was a requirement that transmission providers establish a coordinated and open regional transmission planning process. This new process will be very helpful in establishing the need and cost responsibility for major transmission upgrades needed to support the interstate transmission grid. It will build upon and reinforce existing regional planning efforts underway in various parts of the United States and Canada.

*Cost Allocation.*—Investment in new transmission can be impeded unless investors and consumers know who will be obligated to pay the costs of those investments. The Commission has therefore devoted significant resources to addressing cost allocation issues, particularly those arising on a regional basis. For example, on November 29, 2006, the Commission issued an order finding that the Midwest ISO's proposed methodology (i.e., 20 percent of a high-voltage baseline reliability project's cost is allocated across the footprint on a load ratio share basis and 80 percent is allocated sub-regionally based on a Line-Outage Distribution Factor analysis) is just and reasonable.<sup>22</sup> On March 15, 2007, the Commission conditionally accepted Midwest ISO's proposed cost allocation methodology for economic projects to become effective April 1, 2007, ensuring that proposed economic projects would have a regional benefit and that the cost of any economic projects would be borne by those entities that benefit from the proposed upgrade.<sup>23</sup> Just last month, the Commission issued a transmission cost allocation order for the PJM Interconnection, LLC which

<sup>18</sup> See *Promoting Transmission Investment Through Pricing Reform*, Order No 679, FERC Stats. & Regs. Paragraph 31,222 (2006), *order on reh'g*, Order No 679-A, FERC Stats. & Regs. Paragraph 31,236, *order on reh'g*, 119 FERC Paragraph 61,062 (2007).

<sup>19</sup> See e.g., *American Electric Power Service Corp.*, 116 FERC Paragraph 61,059 (2006), *order on reh'g*, 118 FERC Paragraph 61,041(2007); *Allegheny Energy, Inc.*, et al., 116 FERC Paragraph 61,058 (2006), *order on reh'g*, 118 FERC Paragraph 61,042 (2007).

<sup>20</sup> See *Regulations for Filing Applications for Permits to Site Interstate Electric Transmission Facilities*, Order No. 689, 71 Fed. Reg. 69,440 (Dec. 1, 2006), FERC Stats. & Regs. Paragraph 31,234 (2006).

<sup>21</sup> *Preventing Undue Discrimination and Preference in Transmission Service*, Order No. 890, 72 Fed. Reg. 12,266 (Mar. 15, 2007), FERC Stats. & Regs. Paragraph 31,241 (2007), *reh'g pending*.

<sup>22</sup> See *Midwest Independent Transmission System Operator, Inc.*, 117 FERC Paragraph 61,241 (2006), *rehearing denied*, 118 FERC Paragraph 61, 208 (2007).

<sup>23</sup> See *Midwest Independent Transmission System Operator, Inc.*, 118 FERC Paragraph 61,209, *rehearing pending* (2007).

allowed the continuation of the existing license plate rate design for existing transmission facilities and approved PJM's proposal to share the costs of new, centrally planned "backbone" transmission facilities—operating at or above 500 kV—on a region-wide basis. At the same time, the Commission directed the parties to develop a detailed methodology for determining the beneficiaries for new transmission facilities below 500 kV.<sup>24</sup>

#### *Distributed Generation*

Distributed generation is primarily a state responsibility, since these generation facilities typically interconnect to local distribution facilities subject to state jurisdiction, rather than the interstate power grid. However, the Commission has considered distributed generation in a variety of contexts. Commission staff has participated in various regional initiatives, such as the Mid-Atlantic Distributed Resources Initiative (MADRI), which examine a variety of demand response programs, including distributed generation. Distributed generation is important because it can help relieve congestion and improve reliability of the bulk power system.

Over the last several years, the Commission has acted to foster the development of distributed generation in a number of specific applications. For example, the Commission accepted the California ISO's proposal to implement a pilot program to allow small generating units to aggregate so that they could sell into the ISO's Supplemental Energy market (known as the Aggregated Distributed Generation Pilot Project). In its order, the Commission found that the project, in conjunction with streamlined regulatory procedures allowed by the Commission, would benefit customers by facilitating the participation of smaller generators in the wholesale market and also by helping California ISO ensure sufficient resources and increase reliability.<sup>25</sup>

The Commission has also approved regional transmission planning processes that incorporate many bulk power system factors, including distributed generation, thus ensuring that these resources are evaluated as part of regional planning.<sup>26</sup> In this regard, the Commission has asked the PJM RTO to provide additional information on advanced technologies currently assessed and to indicate whether distributed generation and high efficiency transformers are among those technologies.<sup>27</sup> Further, the Commission has permitted distributed generation resources to be considered resources for purposes of capacity markets.<sup>28</sup>

In addition, the Commission, pursuant to EPAct section 1817, consulted with the U.S. Department of Energy on its study of the potential benefits of distributed generation and rate-related issues that may impede their expansion. The results of this study were issued in February 2007, and the report is available at <http://www.ferc.gov/legal/maj-ord-reg/fedsta/exp-study.pdf>.<sup>29</sup> Among other things, the study concluded that one key for using distributed generation as a resource option for electric utilities is its successful integration with system planning and operation.

#### *Production of Electricity from Renewable Resources*

The Commission has pursued a number of initiatives in recent years to accommodate the unique characteristics of renewable resources and to ensure that such resources enjoy nondiscriminatory access to the transmission grid. Among the reforms to the open access transmission tariff provisions adopted in Order No. 890 was to change the pricing of energy and generator imbalances to require such charges to be related to the cost of correcting the imbalance in order to encourage efficient scheduling behavior and, importantly, to exempt intermittent generators, such as wind power producers, from higher imbalance charges. Order No. 890 also created a new type of firm point-to-point service (conditional firm) which requires the transmission provider to identify either defined system conditions or an annual number of hours during which service will be conditional. This new type of service should

<sup>24</sup> *PJM Interconnection, L.L.C.*, 119 FERC Paragraph 61,063 (2007).

<sup>25</sup> *Cal. Indep. Sys. Operator Corp.*, 99 FERC Paragraph 61,303 (2002).

<sup>26</sup> See e.g., *Allegheny Energy, Inc.*, 116 FERC Paragraph 61,058, at P 150 (2006), *order on reh'g*, 118 FERC Paragraph 61,042 (2007) (discussing elements of PJM's regional transmission expansion plan).

<sup>27</sup> *PJM Interconnection, L.L.C.*, 117 FERC Paragraph 61,218, at P 44 (2006), *reh'g pending*.

<sup>28</sup> See e.g., *N.Y. Indep. Sys. Operator, Inc.*, 90 FERC Paragraph 61,319, at p. 62,060 (2000), *order accepting compliance filing*, 95 FERC 61,406 (2001) (noting that NYISO revised its transitional installed capacity (ICAP) market design proposal, among other things, to accommodate participation in the ICAP market by resources such as distributed generation).

<sup>29</sup> See *U.S. Dep't of Energy, The Potential Benefits of Distributed Generation and Rate-Related Issues That May Impede Their Expansion: A Study Pursuant to Section 1817 of the Energy Policy Act of 2005* (February 2007), available at <http://www.ferc.gov/legal/maj-ord-reg/fedsta/exp-study.pdf>.

be particularly attractive to new generating resources (e.g. intermittent) that are seeking project financing.<sup>30</sup>

The Commission also set forth standardized rule for the interconnection of new sources of electricity no larger than 20 megawatts.<sup>31</sup> It included standard Small Generator Interconnection Procedures (SGIP) and a Small Generator Interconnection Agreement (SGIA) which were designed to reduce interconnection time and costs, facilitate development of non-polluting renewable and alternative energy sources, and achieve other important goals. The SGIP provides streamlined procedures to evaluate certain interconnection requests.

Last month, the Commission granted a petition filed by the California ISO seeking approval of a proposal to finance the construction of facilities to interconnect “location-constrained” generating resources to the grid. These are generating resources that are constrained as a result of their location, immobility of fuel source, and relative size. These resources typically include renewable forms of generation such as wind, geothermal, and solar. In granting the petition, the Commission recognized the difficulties faced by generation developers seeking to interconnect these types of generation resources. I will elaborate on this recent order in response to your next question.<sup>32</sup>

*Question 1.* I understand that FERC’s general policy is to allocate the costs of building new transmission capacity to the beneficiaries of that new capacity. This sometimes is controversial because it is not always easy to determine who benefits and who doesn’t. If the costs are primarily borne by the power generation facility—which needs the lines to get power to the purchaser—then the generation project may be cost prohibitive. On the other hand, if the costs of transmission are spread more broadly, some customers may be forced to pay to transmit power that they don’t consume. Renewable energy generators, which are often located in remote, rural areas, have complained that FERC’s determination of the benefits of a transmission line don’t often recognize the benefits a transmission line brings when it helps connect renewable energy to the grid. These benefits include reduced greenhouse gas emissions, a more secure domestic energy resource portfolio, and the ability of utilities to meet state renewable portfolio standard requirements. Why doesn’t FERC take these benefits into account? If you don’t believe the Federal Power Act gives you the authority to recognize all of the benefits of renewable energy, should we amend the Federal Power Act?

Answer. You are correct that the Commission’s general policy is to allocate the cost of building new transmission to the beneficiaries of that new capacity. Often this results in the costs of new transmission facilities being broadly assigned across a large class of beneficiaries, particularly where the transmission addition is a system upgrade providing general system benefits. But for long radial lines that are sometimes necessary to connect remote generation to the existing grid, it can result in the total costs of the transmission addition being specifically assigned to the new generators. As you note, this can be prohibitively expensive for certain renewable energy projects which are often located in remote rural areas. However, I believe the Commission has sufficient flexibility under its existing rate authorities to take into account the benefits associated with renewable generation and to accommodate state renewable portfolio standards.

By way of example, just last month the Commission approved a petition for declaratory order filed by the California ISO to facilitate the interconnection and financing of location-constrained resources to the California ISO grid. The proposal was motivated by the potential for the development of significant quantities of location-constrained resources (such as wind, geothermal, and solar) and recognized both the growing demand for electricity in California and the requirements of California’s Renewable Energy Portfolio Standard. Specifically, the Commission approved the proposed rate treatment which allows the costs of the interconnection facilities to be initially included in the revenue requirement of the transmission owner that constructs the facility and recovered from all users of the CAISO grid through its transmission access charge. As new generators interconnect to the line, they would be assigned a pro rata share of the going-forward costs of the line. The Commission found that:

<sup>30</sup>*Preventing Undue Discrimination and Preference in Transmission Service*, Order No. 890, 72 Fed. Reg. 12,266 (Mar. 15, 2007), FERC Stats. & Regs. Paragraph 31,241 (2007), *reh’g pending*.

<sup>31</sup>*Standardization of Small Generator Interconnection Agreements and Procedures*, Order No. 2006, 70 FR 34100 (Jun. 13, 2005), FERC Stats. & Regs. Paragraph 31,180 (2005) (Order No. 2006), *order on reh’g*, Order No. 2006-A, 70 FR 71760 (Nov. 30, 2005), FERC Stats. & Regs. Paragraph 31,196 (2005), *order on clarification*, Order No. 2006-B, 71 FR 42597 (July 27, 2006) FERC Stats. & Regs. Paragraph 31,221.

<sup>32</sup>*California Independent System Operator Corporation*, 119 FERC Paragraph 61,061 (2007)

The difficulties faced by generation developers seeking to interconnect location-constrained resources are real, are distinguishable from the circumstances faced by other generation developers, and such impediments can thwart the efficient development of needed infrastructure. The CAISO's proposal is consistent with our policies that recognize and accommodate the unique circumstances of renewable resources, which are often location-constrained, and it advances state, regional and federal initiatives to encourage the development of renewable generation in a manner that satisfies our responsibilities under the Federal Power Act (FPA).

RESPONSE OF JOSEPH T. KELLIHER TO QUESTION FROM SENATOR THOMAS

*Question.* Mr. Chairman, we are a little over one and a half years out from the date on which President Bush signed the Energy Policy Act of 2005. That legislation provided the FERC with a great deal of additional authorities to ensure that our energy supply is reliable and affordable. I am especially interested in finding ways to move from digging and drilling for coal, oil and gas in my state to the opportunities we have to convert those resources into more valuable commodities. We need more electric lines for mine-mouth plants and wind turbines to deliver clean power throughout the west. We suffer from a price differential for our oil & gas in Wyoming and need more pipelines to deliver those products. That same infrastructure can be used to provide Americans with coal-derived clean diesel fuel. With the new authorities provided by the 2005 Energy Policy Act, and the other options available to the FERC, how do you believe we can do the best job of ensuring these plans for Wyoming, and the west, become a reality?

*Answer.* Congress concluded in EAct 2005 that the status quo was failing to develop the strong transmission grid that our country needs. The Commission's electric transmission siting authority (new FPA section 216) is limited to projects within national interest electric transmission corridors designated by the U.S. Department of Energy.<sup>33</sup> No such corridors, or draft corridors, have been designated in the Wyoming area.

Improved transmission planning can also strengthen the grid. The transmission grid is regional in nature, essentially operating as a large, regional machine. Transmission planning should reflect the true nature of the grid. A number of cooperative western planning processes promise to provide vital pathways for moving Wyoming's power resources west using existing state authorization. The most advanced of these is the Frontier Transmission Line. Another opportunity is an initiative by the state of Washington to establish an interstate compact with its neighboring states to expedite the siting and construction of interstate transmission facilities as authorized under section 216(i) of EAct 2005. We proposed strengthening regional transmission planning in the final rule reforming our transmission open access rules.

EAct 2005 also recognized the need for increased grid investment. To that end, the Commission issued a major rulemaking pursuant to the requirements of section 1241 of EAct 2005 (new FPA section 219) to establish incentive-based rate treatments associated with new transmission infrastructure investment.<sup>34</sup> Since enacting the rule, the Commission has granted several requests from utilities for rate incentives for transmission projects that would ensure the reliability of the bulk transmission system or reduce the cost of delivered power to customers by reducing congestion.<sup>35</sup>

Regarding natural gas, the Commission has acted to strengthen the pipeline network, increase the takeaway capacity from Wyoming, and reduce basis differentials. In recent years the Commission has approved a major expansion of the Kern River pipeline and the new Cheyenne Plains pipeline that transport a total of about 1.6 billion cubic feet per day of Wyoming gas to markets outside the state. Recently, the Commission approved the Rockies Express West pipeline, one of the largest greenfield pipeline projects certificated in recent years. When it commences service, Rockies Express will transport more than 1.5 billion cubic feet per day of natural gas originating in the Rocky Mountain region, including Wyoming, to supply growing energy demand in markets east of the Rockies.

<sup>33</sup> See, *Regulations for Filing Applications for Permits to Site Interstate Electric Transmission Facilities*, Order No. 689, 71 Fed. Reg. 69,440 (Dec. 1, 2006), FERC Stats. & Regs. Paragraph 31,234 (2006).

<sup>34</sup> See *Promoting Transmission Investment Through Pricing Reform*, Order No 679, FERC Stats. & Regs. Paragraph 31,222 (2006), *order on reh'g*, Order No 679-A, FERC Stats. & Regs. Paragraph 31,236, *order on reh'g*, 119 FERC Paragraph 61,062 (2007).

<sup>35</sup> See e.g., *American Electric Power Service Corp.*, 116 FERC Paragraph 61,059 (2006), *order on reh'g*, 118 FERC Paragraph 61,041 (2007); *Allegheny Energy, Inc.*, 116 FERC Paragraph 61,058 (2006), *order on reh'g*, 118 FERC Paragraph 61,042 (2007).

## RESPONSES OF JOSEPH T. KELLIHER TO QUESTIONS FROM SENATOR SANDERS

*Question 1.* It was good to hear you state at the May 10, 2007 hearing on your re-nomination that the Federal Energy Regulatory Commission clearly believes that one of your important missions is to protect consumers from exploitation by market manipulators in both the natural gas and electricity markets. It is my hope that consumer protection continues to guide your actions. In that light, I ask that you answer the following questions: In January of this year, six of my Senate colleagues from New England and I wrote to you, urging that the Commission reconsider its order allowing transmission owners in New England to receive an "adder" of 100 basis points on top of the cost of transmission service in our region. Our letter urged FERC to reverse this decision because, after the order was issued, the Commission approved a nation-wide rule that required that transmission owners meet a stricter "nexus" test, in order to receive the incentive, than it applied in the New England case. We received your response on February 21, saying that you cannot discuss the merits of the case because requests for rehearing of the order are pending at the Commission. Can you tell me when a determination on those requests will be made? And, hypothetically, do you think it is fair for electric consumers in New England to be treated differently, in terms of paying incentive rates, than consumers in the rest of the U.S.?

*Answer.* I appreciate your continued interest in the Commission's October 2006 order on incentive rates for transmission owners in New England. As you correctly noted, that matter is pending before the Commission on rehearing and it is under active consideration. We have received a number of requests for rehearing in the proceeding, and each rehearing request raises its own set of difficult issues for the Commission to weigh. I can assure you that the Commission intends to carefully review and thoroughly address all of the issues raised in the rehearing requests as expeditiously as possible.

As to your hypothetical question, the Federal Power Act charges the Commission with ensuring that the rates charged by public utilities to all customers, including New England customers, are just and reasonable and not unduly discriminatory or preferential. In fulfilling this statutory duty, the Commission ascertains whether rates of return charged to customers by public utilities are excessive and whether rates of return remain within the zone of reasonableness.

At the same time, rates of return must be sufficient to facilitate needed transmission investment. I would note that all of the regions' stakeholders and participants have expended great effort to improve New England's transmission infrastructure and the product thereof is now beginning to be seen. In its 2004 annual report on transmission expansion, ISO New England warned that reliability could "become a major system-wide issue for New England in two to four years" and that timely completion of transmission projects was critical to preserving and improving reliability to resolve local and region-wide reliability problems.

Since then, major improvements to the regional transmission system have been completed including a major 345 kV line in Northwest Vermont. Other projects are under construction, and New England is on track to add significant transmission infrastructure in the next 2-3 years, including additional work on the project in Northwest Vermont. The end-result is that though ISO New England projects that another demand record may be set this summer, the region is much better prepared to meet that demand than in recent years.

*Question 2.* Many of my constituents have expressed concern that the mission of ISO-NE says nothing about keeping electricity costs as low as possible for end-use consumers. The head of ISO-NE has left the impression with my constituents that he regards the mission of the organization to be: 1) ensuring the reliability of the regional grid; and 2) making the market mechanisms that have been put in place work efficiently. Is it true that the mission of Regional Transmission Organizations and Independent System Operators, like ISO-NE, does not include keeping costs as low as possible for consumers, while also maintaining reliability? If that is the case, why doesn't FERC insist that their mission statement be modified to include a cost-effectiveness goal?

*Answer.* I agree with you that a core mission of an RTO or ISO should be to assure that wholesale power prices are just and reasonable, and RTO and ISO market rules established by the Commission should prevent market power exercise. Guarding the consumer remains the primary duty of the Commission. Market rules are intended to provide consumers with the benefits of a well-functioning market, such as just and reasonable prices, continued entry by new generation, improved efficiency, adequate grid investment, and effective demand response. ISO New England should be planning to secure these benefits for consumers into the future. It is also important that RTOs and ISOs be accountable and have sound governance. The

Commission recently held a technical conference on whether RTOs and ISOs are responsive to the needs of their members and other affected stakeholders. We will carefully consider all the information received during this conference and evaluate whether reforms in this area are necessary.

*Question 3.* In “regulated” parts of the U.S. (where states set rates), consumers are served by cost-of-service rates. In “deregulated” states where rates are regulated by FERC at wholesale, consumers only have access to market-based rates. In the 12 states that do not have rate caps (as of December 2006) and are therefore fully deregulated, the average rate charged to households is 13.4 cents per kilowatt hour—48 percent higher than the average rate of 9.1 cents per kilowatt hour in the 38 regulated states. Is there an explanation for lower rates in cost-of-service states and higher rates in regulated states? If so, what is that explanation? Has FERC determined that market-based rates are less than or greater than cost-of-service rates? If greater than, does FERC expect the market to produce cost savings sometime soon that would reduce costs below cost-of-service rates? If so, when? What conditions must occur to enable competition to reduce costs below cost-of-service rates?

Answer. Differences in retail rates charged in various states depend on many factors. For example, a region relying extensively on hydropower will have different costs than a region largely dependent on fossil fuels, particularly natural gas. Deferrals of cost recovery adopted by state law or regulation also may cause differences. Transmission congestion also can affect access to low-price generators. These differences existed even before retail competition was initiated, and states that adopted retail competition generally did so in reaction to high prices produced by traditional cost-of-service regulation. As a recent report noted, “in 1998, customers in New York paid more than two and one-half times the rates paid by customers in Kentucky. Rates in California were well over twice the rates in Washington.” Report to Congress on Competition in Wholesale and Retail Markets for Electric Energy at 25 and 87, Electric Energy Market Competition Task Force. Untangling the factors for differences in retail rates is difficult, and studies seeking to identify the effects of competition have reached conflicting results. Market prices vary based on a range of conditions, and at different times may be below or above cost-based rates. Market prices may be below cost-based prices when electricity supply significantly exceeds local needs, but above cost-based prices when additional supplies are needed.

Competition is national policy in wholesale power markets, but the Commission does not rely solely on competition to assure just and reasonable prices. We rely on a combination of competition and regulation. In some cases, wholesale competition has not worked as envisioned. For example, in some areas, such as California, wholesale markets have not been well designed and those flaws have harmed consumers. The proper response is to change the mixture between our reliance on competition and regulation to assure more competitive markets and more effective regulation. We believe the new regulatory tools Congress gave us in EAct 2005 can help improve competition in wholesale power markets. In this regard, the Commission has taken a number of steps over the years to strengthen markets and EAct 2005 gave the Commission important new authority to police market manipulation and assess civil penalties for misconduct.

It is important to remember that national policy has evolved over the last 30 years to support competition for very important reasons. Traditional regulation that relies solely on the monopoly provision of electric service can discourage innovation, impede entry by more efficient competitors, and increase risks for consumers. The three major pieces of energy legislation enacted over the past thirty years (Public Utility Regulatory Policies Act of 1978, Energy Policy Act of 1992 and Energy Policy Act of 2005) were all designed to counteract these flaws.

Although competition is national policy, I respect the decisions of states that have retained the regulated model for serving retail customers and believe that national efforts to increase wholesale competition are fully compatible with varying state choices regarding competition or regulation. Whatever the state choice, greater wholesale competition can provide better opportunities for load serving entities to provide reliable and economic service to their retail customers.

One of competition’s clear benefits to customers is the shift of risk away from consumers. As an example, many generating units were built in recent years outside of cost-based rates and, particularly in the case of natural gas fired generation, the investors in those units have suffered the risks of poor investments. In some instances, these risks have led to bankruptcies. In these instances, it is the investor who bore the losses, not the consumer. That stands in stark contrast with the nuclear cost overruns of the 1970s and 1980s, which were largely borne by consumers and recovered through regulated rates. Other benefits of competition include improvements in nuclear plant operation and construction of more efficient generating units. I expect that competition and innovation will only increase in the future, as

the Nation demands greater reliance on demand side resources and renewable resources. Vigorous wholesale competition is well suited to facilitate the development of these resources.

*Question 4.* Does FERC challenge the conclusion by the Energy Information Administration that “customers in states with competitive retail markets for electricity see the effects of natural gas prices in their electricity bills more rapidly than those in regulated states, because their prices are determined to a greater extent by the marginal cost of energy—the average operating cost of the last, most expensive unit run each hour—rather than the average of all plant costs? “As natural gas plants, with their higher operating costs, often set the hourly marginal price, is this higher price “just and reasonable”?

Answer. The effects of higher gas prices may be delayed in states with retail markets that rely on traditional rate regulation. But these effects will be felt, perhaps to a greater extent than in competitive retail markets. Under traditional rate regulation, utilities are allowed full recovery of prudent costs, including fuel costs. The consumer largely bears the risk of fuel cost rises, not the utility. Some states that adopted retail competition froze retail rates for a number of years. In those states, most retail customers saw little or no effect from changes in natural gas prices until the rate freezes ended. Then they experienced large price increases. In a competitive market, if prices are set by the average operating cost of the most expensive unit run each hour, customers are paying little or none of the fixed costs of that unit (and other units with similar operating costs). Under cost-based regulation, customers generally would bear the fixed costs of these units, even when they are not generating. Prices based on the operating costs of natural gas plants can be just and reasonable, so long as those units are operating to serve customers and sellers lack market power. In a competitive market, market participants bear more risk, which can work to the benefit of consumers. The reality is that higher natural gas prices are resulting in higher power prices in all regions of the country.

#### RESPONSES OF JOSEPH T. KELLIHER TO QUESTIONS FROM SENATOR SMITH

*Question 1.* Chairman Kelliher, I appreciate your leadership at FERC, and intend to support your nomination. I would like you to know that the Oregon PUC is also very supportive of you and has sent me a letter to that effect. I do have a few questions for the record, however. As you know, the Commission’s pro forma tariff requires network customers to provide transmission providers with certain information regarding the resources they designate as network resources under their network transmission service agreements. Under the existing tariff, when the resource is a particular generating unit, this information includes certain very specific information regarding the unit’s capacity, including such things as unit capacity and normal operating level. For system sales, however, the tariff does not require such unit-specific information, since the sales are not made from a particular generating unit. In Order 890, however, the Commission drew a distinction between sales made from generating units within a transmission provider’s control area, and system sales made from generating units outside of the transmission provider’s control area. The Commission maintained the same rule for system sales made from generating units outside of the control area, but said that customers may not designate system sales as network resources if the sale is sourced from generating units within the control area. BPA’s power system is based on hydroelectric power, and a hydroelectric system is operated as one interconnected unit. Because of variability in available water, non power constraints, and the multiple uses of the BPA system, BPA cannot and does not make power sales from specific generating units. All of its sales are system sales. Approximately 100 BPA customers have designated their power purchases from BPA as network resources under their network transmission service agreements. Order 890 puts at risk their ability to do so in their post-2011 power sales contracts. How does the Commission plan to address this issue, so that BPA can continue to make system sales and BPA customers can continue to use network transmission service?

Answer. As I understand this matter, BPA and other Northwest market participants are concerned with the Commission’s pro forma open access transmission tariff provisions relating to designation of network resources and the ability of on-system seller’s choice and system sales agreements to qualify as network resources. The Commission’s network resource designation rules were developed to ensure that a network customer designating resources provides sufficient information to allow the transmission provider to determine the effect of such designation on the transmission provider’s available transfer capability (ATC). ATC represents the transmission capacity available for sale to other market participants and therefore is critical to the functioning of competitive markets. Because on-system seller’s choice and



system sales agreements can significantly obscure the calculation of ATC, they raise concerns about planning, efficiency and discrimination. The Commission's goal in Order No. 890 was to encourage more transparent ATC calculation and to avoid inputs that are so vaguely defined that the effects on ATC cannot be determined, which would permit the exercise of undue discrimination. As such, in Order No. 890 the Commission clarified its pro forma tariff provisions relating to the information that must be provided when designating network resources; however, the Commission recognized that there may be cause for deviations from the pro forma tariff where transmission providers can demonstrate that such deviations are consistent with or superior to the pro forma tariff provisions.

In their requests for rehearing and clarification, BPA and other Northwest market participants have raised important points about their reliance on hydroelectric power and how the Commission's clarifications with regard to on-system seller's choice and system sales will affect them. These requests include a good deal of additional detail, which the Commission currently is carefully considering. In addition, since the Commission's ex parte prohibitions do not apply to rulemakings, Commission staff has invited BPA and others to discuss their specific concerns in advance of a Commission order on rehearing of Order No. 890. I can assure you we will carefully consider the arguments of these parties and their specific circumstances.

*Question 2.* Entities in the region have some concern that certain interpretations of the new OATT rules will cause the pre-schedule and real-time markets in the NW to evaporate. If a particular set of rules would have an adverse impact on the reliability or cost of electric service in a given region, how would you work with that region to identify mutually acceptable ways to go forward? Would you agree to defer action on the rules until this occurs?

*Answer.* This concern appears to relate to the pro forma tariff provision, adopted in Order No. 890, adopting a minimum lead-time for undesignating network resources to make firm third-party power sales. Order No. 890-established that minimum-lead time to mirror the deadline for scheduling firm point-to-point transmission service adopted in Order No. 888. As the Commission adopted a minimum undesignation lead time in Order No. 890 to coincide with the existing scheduling deadline for point-to-point transmission in the pro forma tariff established in Order No. 888, it did not expect any significant effect on any market, as most parties use firm point-to-point service to transmit firm third-party power sales. Moreover, under Order No. 888, the scheduling deadline provision of the pro forma tariff specifically contemplated regional variations that reflect "a reasonable time that is generally accepted in the region and is consistently adhered to by the transmission provider." In addition, the Commission in Order No. 890 made clear that transmission providers with existing approved deviations from the pro forma tariff that were not changed in Order No. 890 would be allowed to retain such variations. Accordingly, if a transmission provider had a firm point-to-point scheduling deadline variation from the pro forma tariff, then that deadline would also apply to its undesignations. Order No. 890 made clear that any transmission providers that desired a deviation from the pro forma tariff are free to submit them to the Commission pursuant to section 205 of the FPA.

In response to your more general question, the Commission currently is evaluating requests for rehearing and clarification of Order No. 890, including a number of requests that address the issues raised in your question. In addition, the Commission has received a request to convene a technical conference with Commission staff to discuss the effects on Western utilities of the minimum lead-time for undesignating network resources. The Commission is carefully evaluating these requests to assess the impact of its rules on the region.

*Question 3.* The Northwest is unlikely to form an RTO any time in the near future. This situation has the potential to adversely affect those investor-owned, jurisdictional entities that you regulate. How will you adopt and enforce rules to address this situation and to recognize and respect the mixed ownership of transmission infrastructure across federal government, publicly-owned utilities, and private utilities that we have in the Northwest?

*Answer.* I recognize the long history of coordination of market participants in the Northwest and the region's support of voluntary participation by public utilities and non-public utilities in supporting regional initiatives. The Commission recently approved the ColumbiaGrid Planning Agreement to coordinate members' efforts to create a single, regional planning process for both public utility and non-public utility

transmission providers.<sup>36</sup> In its order, the Commission approved the planning agreement without asserting jurisdiction over ColumbiaGrid for the planning activities which it would undertake. Furthermore, in addressing issues raised by parties in the proceeding, the Commission noted that further coordination with other sub-regions in the Western Electricity Coordinating Council may be necessary. These are among the issues that will be discussed during the upcoming Commission staff technical conference that was required by our recent Order No. 890 revising the open-access transmission tariff. These issues will also be addressed in the subsequent Order No. 890 compliance filings. In addition, Commissioners and staff have met on numerous occasions with, and sent staff to planning meetings with, the sponsors of the Northern Tier transmission group. This group is also comprised of public and nonpublic utilities, and they are collaboratively working on regional transmission planning and operational coordination initiatives.<sup>37</sup>

I believe that coordinated planning will provide for increased transmission grid reliability, operational efficiency, and more rationally economic transmission expansions which will benefit the Pacific Northwest region.

I also support the other voluntary initiatives undertaken by entities in the Northwest to better coordinate their resources, such as the recent initiative to better coordinate their efforts in resolving “area control errors” in order to minimize the adverse impacts on neighboring utility systems that result from the momentary imbalances between electricity generation and demand. The coordination between systems in resolving these imbalances results in more efficient use of both generation and transmission resources for the region, and it better accommodates the use of intermittent, renewable generation resources such as wind.

#### RESPONSES OF JOSEPH T. KELLIHER TO QUESTIONS FROM SENATOR CANTWELL

*Question 1a.* This year the administration’s budget is seeking to raise rates on the ratepayers of the Bonneville Power Administration (BPA) by taking away revenue from power produced by the region. Under the Northwest Power Act, FERC has the final say in approving the Bonneville Power Administration’s rates provided that the proposed rates are “sufficient to assure repayment of the Federal investment in the Federal Columbia River Power System over a reasonable number of years after first meeting the Administrator’s other costs . . . and are based upon the Administrator’s total system costs.”

How would you interpret the definition of terms like “reasonable number of years” and other terms in BPA’s various organic statutes what deference would you give to years of agency precedent and practice in defining those terms?

Answer. Under section 7(a)(2) of the Pacific Northwest Electric Power Planning and Conservation Act, 16 U.S.C. § 839e(a)(2) (2000), the Commission is charged with confirming and approving BPA’s rates upon a finding by the Commission that such rates are, among other things, sufficient to assure repayment of the federal investment in the Federal Columbia River Power System “over a reasonable number of years” after first meeting BPA’s other costs. The Commission has traditionally considered the repayment period, i.e., the “reasonable number of years,” as 50 years, although the Commission has also explained that there should be some reasonable intermediate level of repayment to ensure that repayment will, in fact, occur by the end of the fiftieth year.<sup>38</sup> I would give significant deference to agency precedent and practice in this area.

*Question 1b.* What deference would you give to federal statutes that define certain provisions in BPA’s organic statutes?

Answer. I recognize the legal limits of our jurisdiction over BPA. The Commission’s authority to review BPA’s rates, and the criteria by which those rates are to be judged, are spelled out in the Pacific Northwest Electric Power Planning and Conservation Act (Northwest Power Act), particularly sections 7(a)(2) and 7(k).<sup>39</sup> In

<sup>36</sup> ColumbiaGrid, a non-profit corporation formed in March 2006, filed the proposed Planning Agreement on behalf of Washington State-based Avista Corp. and Puget Sound Energy Inc., which are Commission-jurisdictional utilities. In addition to Avista and Puget, ColumbiaGrid’s members include: the Bonneville Power Administration; Public Utility District No. 1 of Chelan County, Washington; Public Utility District No. 2 of Grant County, Washington; the Public Utility District No. 1 of Snohomish County, Washington; Seattle City Light; and Tacoma Power.

<sup>37</sup> The members of Northern Tier include PacifiCorp, Idaho Power, Northwestern Energy, Utah Associated Municipal Power Systems, and Deseret Power.

<sup>38</sup> E.g., *United States Department of Energy—Bonneville Power Administration*, 80 FERC Paragraph 61,118 at 61,369 (1997); *United States Department of Energy—Bonneville Power Administration*, 67 FERC Paragraph 61,351 at 62,217, *order granting reh’g on other grounds*, 68 FERC Paragraph 61,344 (1994).

<sup>39</sup> 16 U.S.C. §§ 839e(a)(2), (k) (2000).

describing the nature and scope of the Commission's review, the Commission has explained that its review is limited and is appellate in nature:

The Commission's review of Bonneville's regional power and transmission rates is limited to determining whether Bonneville's proposed rates meet the three specific requirements of section 7(a)(2):

- (A) they must be sufficient to assure repayment of the federal investment in the Federal Columbia River Power System over a reasonable number of years after first meeting the Administrator's other costs,
- (B) they must be based upon the Administrator's total system costs, and
- (C) insofar as transmission rates are concerned, they must equitably allocate the costs of the federal transmission system between federal and non-federal uses of the system.

Commission review of Bonneville's non-regional, nonfirm rates is also limited. Review is restricted to determining whether such rates meet the requirements of section 7(k) of the Northwest Power Act, which requires that they comply with the Bonneville Project Act, the Flood Control Act of 1944, and the Federal Columbia River Transmission System Act. Taken together, those statutes require Bonneville to design its non-regional, nonfirm rates:

- (A) to recover the cost of generation and transmission of such electric energy, including the amortization of investments in the power projects within a reasonable period,
- (B) to encourage the most widespread use of Bonneville power, and
- (C) to provide the lowest possible rates to consumers consistent with sound business principles.

Unlike our statutory authority under the Federal Power Act, the Commission's authority under sections 7(a) and (k) of the Northwest Power Act does not include the power to modify the rates. The responsibility for developing rates in the first instance lies with Bonneville's Administrator. The rates are then submitted to the Commission for approval or disapproval. In this regard, the Commission's role can be viewed as appellate: to affirm or remand the rates submitted to us for review.<sup>40</sup>

*Question 1c.* As a FERC Commissioner, how would you rely on relevant judicial precedent in order to define terms in BPA's organic statutes?

Answer. I would fully respect all applicable judicial precedent. I also note that the Commission, in exercising its responsibilities under the Northwest Power Act, has long been guided by judicial precedent interpreting that Act. For example, in describing the scope of its review, the Commission traditionally has pointed to the Ninth Circuit Court of Appeals decisions in *Aluminum Company of America v. Bonneville Power Administration*, 903 F.2d 585 (9th Cir. 1990), and *Central Lincoln Peoples' Utility District v. Johnson*, 735 F.2d 1101 (9th Cir. 1984).<sup>41</sup>

*Question 2.* As you probably know, you will have a number of applications for renewal of hydroelectric licenses before you in the next few years. The Northwest is heavily reliant on hydroelectric generating resources. In Washington State alone, some 13 projects representing 5,863 MW of generating capacity will be in various stages of the relicensing process between now and 2015. Can you provide the Committee with your perspective on hydroelectric power and your thoughts on the relicensing process under EPAct 2005?

Answer. The Commission regulates over 1,600 hydroelectric projects at over 2,500 dams pursuant to Part I of the Federal Power Act (FPA). Together, these projects represent 57 gigawatts of hydroelectric capacity, more than half of all the hydropower in the United States, and over five percent of all electric generating capacity in the United States. Hydropower is an essential part of the Nation's energy mix and offers the benefits of an emission-free, renewable, domestic energy source with public and private capacity together totaling about ten percent of U.S. capacity. Hydropower also supports efficient, competitive electric markets by providing low-cost energy reserves and ancillary services. Hydropower projects provide other public benefits such as increased water supply, recreation, economic development, and flood control, while minimizing adverse impacts on environmental resources.

<sup>40</sup> *United States Department of Energy—Bonneville Power Administration*, 80 FERC Paragraph 61,118 at 61,368-69 (1997) (footnotes omitted).

<sup>41</sup> See, e.g., *United States Department of Energy—Bonneville Power Administration*, 80 FERC Paragraph 61,118 at 61,369-70, nn.7, 9 (1997); *United States Department of Energy—Bonneville Power Administration*, 67 FERC Paragraph 61,351 at 62,217 nn.10, 12, *order granting reh'g on other grounds*, 68 FERC Paragraph 61,344 (1994); *United States Department of Energy—Bonneville Power Administration*, 54 FERC Paragraph 61,235 at 61,691 nn.20, 25 (1991).

In processing hydropower applications under the FPA, the Commission conducts an extensive and transparent collaborative pre-filing process, during which it receives input from a multitude of stakeholders, including citizen groups, environmental organizations, tribal interests, and local, state, and federal resource agencies. The Commission's goal in licensing is to establish an efficient, predictable, and timely licensing process that develops a record sufficient for the Commission to take final action and to license projects that are best adapted to the comprehensive development of our Nation's waterways. To achieve these goals, Commission staff is fully engaged in the pre-filing portion of the process, to help stakeholders define the scope of the licensing process along with the type and number of studies that are undertaken. This early pre-filing involvement by Commission staff will enable expeditious Commission action on the application after it is filed.

Section 241 of EPAct 2005, among other things, (1) amended sections 4(e) and 18 of the FPA to provide that any party to a license proceeding is entitled to a determination on the record, after opportunity for a Department trial-type hearing of any disputed issues of material fact with respect to any Department's mandatory conditions or fishway prescriptions and (2) added a new section 33 to the FPA that allows the license applicant or any other party to the license proceeding to propose an alternative condition or fishway prescription. Our experience indicates that EPAct 2005 continues to provide an increased incentive for the Departments of the Interior, Commerce, and Agriculture to provide cost-effective and factually-supported mandatory conditions and has encouraged greater interaction between the Departments and license applicants in the development of environmental measures. EPAct 2005 has added a degree of accountability that previously did not exist, and the Departments continue to make a laudable effort to comply with Congress' mandate.

A second important aspect of EPAct 2005 is section 1301, which provides for renewable energy tax credits for incremental energy gains from efficiency improvements or capacity additions to existing hydroelectric facilities placed into service after August 8, 2005, and before January 1, 2008. Subsequent legislation extended the January 1, 2008 date to January 1, 2009. Under that section, the Commission certifies the "historic average annual hydropower production" and the "percentage of average annual hydropower production at the facility attributable to the efficiency improvements or additions of capacity" placed in service after August 8, 2005, and before January 1, 2009.

We have issued a guidance document to help our licensees seeking tax credit certification. The document, which is posted on our web site (<http://www.ferc.gov/industries/hydropower.asp>) explains what information our licensees need to provide for our review and evaluation to certify incremental energy gain. We have also disseminated information about the tax credit at national conferences throughout the country, to encourage efficiency upgrades.

These efforts have resulted in licensees initiating evaluation of possible upgrades at their projects. To date, the Commission has issued 11 orders certifying incremental energy gains for a total of about 126,390 megawatt-hours.

*Question 3a.* As you know, western energy markets and ratepayers in WA State are still suffering negative effects of deregulation and related market manipulation during the 2000-2001 energy crisis. Ratepayers in the Northwest and the larger regional economy continue to suffer the ill effects of related energy hikes—some as high as 50%. The GAO noted in a November 2005 report that ". . . consumers in California and across other parts of the West will attest, there have been many negative effects [related to restructuring], including higher prices and market manipulation."

Has energy market restructuring been successful?

Answer. I believe wholesale competition has benefited customers in many ways, but I also acknowledge there have been problems and improvements are still needed. I am well aware of the harm from the California and Western electricity crisis and the Commission has worked for many years to strengthen wholesale markets to avoid a recurrence of market dysfunction. In addition, our new authorities under EPAct, particularly to prevent market manipulation and impose civil penalties for market abuse, improve our ability to strengthen competition and provide effective regulation.

The problems stemming from the California electricity crisis should not, however, obscure the benefits that wholesale competition can provide to consumers. Particularly in the Northwest, where there are many smaller sellers and purchasers, wholesale trade is critical to providing load serving entities the opportunity to minimize their cost of serving retail load. Competition can also provide strong incentives for developers to construct new generation, including renewable energy necessary to meet renewable portfolio standards.

I can assure you we will remain vigilant in overseeing markets in every region to ensure that they are working to benefit consumers. We have adopted many reforms in this area, including Order No. 890, to strengthen open access to the grid. We also have undertaken a generic review of competition in wholesale markets to identify any necessary improvements in regional markets.

The Commission has held two technical conferences this year on ways to enhance competition in organized markets. Demand response and long-term contracting have been two of the main issues, and both of these can help alleviate price volatility and price levels. Another topic has been ways to improve the responsiveness of RTOs and ISOs. The Commission is considering the suggestions made at the conferences, with the goal of taking action soon. I have not yet decided which specific steps should be implemented.

*Question 3b.* How should FERC treat those areas of the country that have not restructured and have not deregulated retail rates, like the Pacific Northwest? Do you believe those regions should largely be left alone to address the needs of their specific industry structure as they see fit? If not, how far should FERC go in changing them?

Answer. Regional differences on market structure are entirely appropriate and consistent with our responsibilities under the Federal Power Act. Shortly after I became Chairman, the Commission terminated the Standard Market Design proposal, which did not recognize regional differences in wholesale market structure. I recognize that wholesale markets in this country are regional in nature, and there are significant differences among the regions. There are different competitive wholesale market structures, and I expect those differences to remain for some time. I see no reason to believe the bilateral market structure in the Pacific Northwest is less competitive than the organized markets in other regions, and see no reason to favor one market structure over another. I believe the different wholesale market structures can be equally competitive. The Commission's goal is to enhance competition under whatever structure is used in a region, not mandate the use of one structure instead of others. For example, the Commission recently updated and strengthened its open access transmission tariff (Order No. 890), which is used in traditional, bilateral markets. In doing so, the Commission adopted approaches on imbalance penalties and "conditional firm service" developed by Bonneville. These approaches can enhance competition in the bilateral markets of the Pacific Northwest, without requiring a shift to a different market structure.

*Question 4.* During debate on the Energy Policy Act of 2005, I opposed the effort by some legislators to raise the standard for contract modifications from the "just and reasonable" standard to the "public interest" standard. I understand that, at one time, the Commission was considering adoption of a rule that would, effectively, make the "public interest" standard the default for contract modifications. Is this docket still alive at FERC or has it been terminated? Do you agree that tariff provisions—whether they are arrived at through settlement agreement or other means—can be challenged under the "just and reasonable" standard?

Answer. The Commission's Notice of Proposed Rulemaking regarding *Mobile-Sierra* issues proposed to clarify ambiguities in the law, thereby providing customers and sellers greater certainty regarding how their contracts would be treated by the Commission. The central issue addressed in the proposed rule was the interpretation of contracts that are not clear on whether the parties wish to be bound by the just and reasonable standard or, alternatively, the public interest standard. The Commission proposed that, in the narrow situation where the parties failed to express their intent on this issue, the public interest standard should apply. The U.S. Court of Appeals for the Ninth Circuit recently adopted that position.<sup>42</sup> Given these decisions, it may no longer be necessary for the Commission to issue a final rule on this issue. Nevertheless, the docket has not been terminated.

I do agree that, in many situations, the just and reasonable standard will apply to Commission review of jurisdictional contracts. For example, the just and reasonable standard will apply any time the parties agree to that standard in drafting their contracts. As a general matter, the just and reasonable standard also will apply to transmission or transportation contracts provided entered into under Commission-approved open access tariffs.

It is also important to emphasize that the Commission has refused, and will continue to refuse, to be bound to the public interest standard where such standard is not appropriate. For example, the Commission has declined to be bound by the public interest standard when the parties seek to apply the just and reasonable

<sup>42</sup> *Public Utility Dist. No. 1 of Snohomish County, Wash., v. FERC*, No. 03-74208 (9th Cir. December 19, 2006), and *California Public Utils. Comm'n v. FERC*, No. 03-74207 (9th Cir. December 19, 2006).

standard to themselves.<sup>43</sup> The Commission has declined to be bound by the public interest standard when transmission owners have entered into agreements that significantly impact third parties or the marketplace as a whole.<sup>44</sup> The Commission also has declined to be bound where generators and an ISO or RTO have entered into must-run contracts that significantly impact third parties.

Finally, even when the Commission agrees to be bound to the public interest standard, I do not believe that standard is practically insurmountable. The Commission has reformed contracts under the public interest standard and been upheld by the courts.<sup>45</sup> Moreover, contract reform under the public interest test is not limited to the three criteria in the original Mobile and Sierra decisions—where the existing rate structure might impair the financial ability of the public utility to continue its service, cast upon other consumers an excessive burden, or be unduly discriminatory. We will, in all cases, continue to fulfill our obligations under the Federal Power Act and Natural Gas Act to protect customers from exploitation by sellers of electricity or natural gas.

*Question 5.* Congress carefully crafted the “FERC-Lite” provisions of the Energy Policy Act of 2005. Can you please provide the Committee with your interpretation of this provision and the extent of the Commission’s jurisdictional reach over the Bonneville Power Administration?

Answer. New section 211A of the FPA, with certain exceptions, allows the Commission, by rule or order, to require an “unregulated transmitting utility” to provide transmission services “(1) at rates that are comparable to those that the unregulated transmitting utility charges itself; and (2) on terms and conditions (not relating to rates) that are comparable to those under which the unregulated transmitting utility provides transmission services to itself and that are not unduly discriminatory or preferential.” An unregulated transmitting utility is defined as an entity that: (1) owns or operates facilities used for the transmission of electric energy in interstate commerce; and (2) is an entity described in FPA section 2010. Section 201(f), in turn, provides among other things, that, nothing in Part II of the FPA shall apply to or be deemed to include the United States, a state or any political subdivision of a state, certain electric cooperatives, or any agency, authority or instrumentality of any one or more of the foregoing, or any corporation which is wholly owned, directly or indirectly, by any one or more of the foregoing, unless such provision makes specific reference thereto.

Because BPA operates facilities used for the transmission of electric energy in interstate commerce and, as an authority or instrumentality of the United States, is an entity described in FPA section 201(f), arguably the Commission would have authority to order BPA to provide transmission services under new section 211A. However, the Commission has not exercised its authority under section 211A and thus at this time has not interpreted the scope of its applicability or the extent of the Commission’s jurisdictional reach over BPA under section 211A. I would note that in the Commission’s recent rulemaking to reform open access transmission requirements for public utilities (final rule issued Feb. 16, 2007), the Commission declined to exercise its authority under new section 211A on a generic basis, stating that it would be more appropriate to consider the use of new section 211A on a case-by-case basis if an aggrieved customer believes it has been denied comparable service. The Commission in Order No. 890, however, retained its existing “reciprocity” provision for non-jurisdictional utilities. Under that provision, a non-jurisdictional utility such as BPA is required to provide comparable transmission access to any public utility from whom it takes transmission service, and a non-jurisdictional utility may voluntarily file a “safe harbor” tariff with the Commission. BPA has such a safe harbor tariff and therefore customers of the BPA system currently receive comparable transmission access pursuant to the terms of that tariff.

*Question 6.* I am encouraged that on April 6, 2007 the Commission approved ColumbiaGrid as a formal regional transmission planning program for the Pacific Northwest that will not be considered a jurisdictional regional transmission organization (RTO). Despite some indications to the contrary, the Commission has said repeatedly that RTOs are voluntary and that each region should be able to decide what type of transmission planning system is best for its circumstance. As you know, a majority of stakeholders in the Northwest have long opposed a FERC-regu-

<sup>43</sup> *Southern Company Services*, 60 FERC Paragraph 61,273 (1992), *order denying reh’g*, 67 FERC Paragraph 61,080, at 61,227-28 (1994), *citing Papago Tribal Utility Authority v. FERC*, 723 F.2d 950 (D.C. Cir. 1983); *Southern Company Services*, 119 FERC Paragraph 61,065 at P 42 (2007).

<sup>44</sup> *Maine Public Utilities Commission v. FERC*, No. 05-1001 (D.C. Cir. June 30, 2006).

<sup>45</sup> *Northeast Utilities Service Co.*, 55 F.3d 686, 690 (1st Cir. 1995); *Texaco Inc. v. FERC*, 148 F.3d 1091, 1096 (D.C. Cir. 1998).

lated RTO and have decided that a voluntary organization of public and private transmission owners and the Bonneville Power Administration (BPA), like ColumbiaGrid, is most suitable. This organizational approach was intentionally pursued to avoid the problems associated with “organized markets” and avoid expansion of FERC jurisdiction. Mr. Chairman, can you confirm that the Commission’s position is that RTOs are, in fact, voluntary and that the Commission has no intention of mandating, either directly or through indirect orders, an RTO or market mechanisms on the Northwest? Can you please provide your views on ColumbiaGrid?

Answer. I can confirm that it is my position that RTO participation is voluntary, and that I have no intention of mandating, either directly or indirectly, an RTO or market mechanisms on the Northwest. I believe that this is also the view of the current Commission. Again, shortly after I become Chairman, the Commission issued an order terminating the Standard Market Design proposal, which would have made participation in an RTO effectively mandatory. As I stated when the Commission issued its proposed rule on open access transmission reform, “We continue to support voluntary RTO formation” and “our proposed rules do not push utilities into RTOs.”

Regarding the ColumbiaGrid initiative, one of my top priorities with respect to Western electricity issues is to foster the continued history of regional cooperation among parties in the Pacific Northwest. The Commission recently approved the regional transmission planning proposal submitted by ColumbiaGrid which I believe should strengthen regional grid planning in the Pacific Northwest. The increased coordination and transparency contemplated by the Planning Agreement can potentially improve reliability, operational efficiency and expansion of the transmission grid. The proposal was approved without asserting Commission jurisdiction over ColumbiaGrid for purposes of conducting activities under the Planning Agreement. I believe the Commission’s approval of the ColumbiaGrid regional transmission planning process clearly indicates that the Commission has no intention of mandating an RTO or other market mechanisms in the Pacific Northwest.<sup>46</sup>

*Question 7.* The recent EPAct required inter-agency report on competition cast doubt on the competitiveness of wholesale electricity markets. Would you agree that if wholesale markets are not demonstrably subject to effective competition, then market rates cannot be “just and reasonable”?

Answer. Yes, the Federal Power Act requires the Commission to ensure that wholesale rates are just and reasonable. If, for example, a jurisdictional wholesale seller has market power, the Commission must mitigate that market power to ensure just and reasonable rates, by imposing cost-based rates or other forms of mitigation.

*Question 8.* What specific steps does the Commission undertake to assure the existence of competitive markets before approving market-based rates?

Answer. Any public utility that seeks authority to sell electric energy at market-based rates must demonstrate that it lacks or has mitigated market power in transmission and generation, that it cannot erect other barriers to entry, and that there is no affiliate abuse or reciprocal dealing. It also must obtain separate approval if it seeks to sell power to an affiliate. Applications to sell at market-based rates are publicly noticed, with opportunity for intervention and protest. Under current Commission policy, the Commission has two market power screens and, if an applicant fails either one, it will be presumed to have market power; it must then file a more in-depth market power analysis, propose mitigation, or be denied (or lose) market-based rate authority. Depending upon the record, the Commission may grant market-based rates in some geographic areas, but deny it in others where markets are not competitive.

Applicants that receive authority to sell at market-based rates must file electronic quarterly reports for all transactions, triennial market power analysis updates, and change of status notifications if there is any change in facts relied upon in the Commission’s market power evaluation. In addition to the Commission’s market power evaluation of individual sellers, if a seller is transacting in real-time or day-ahead markets administered by ISOs or RTOs, it must comply with the market rules approved by the Commission for a particular ISO/RTO, including rules designed to mitigate market power and any bid caps that have been approved, and it is subject

<sup>46</sup>ColumbiaGrid, a non-profit corporation formed in March 2006, filed the proposed Planning Agreement on behalf of Washington State-based Avista Corp. and Puget Sound Energy Inc., which are Commission-jurisdictional utilities. In addition to Avista and Puget, ColumbiaGrid’s members include: the Bonneville Power Administration; Public Utility District No. 1 of Chelan County, Washington; Public Utility District No. 2 of Grant County, Washington; the Public Utility District No. 1 of Snohomish County, Washington; Seattle City Light; and Tacoma Power.

to oversight by both the market monitor of the ISO/RTO and the Commission's enforcement office. The Commission may require a utility-specific market power analysis update at any time and all sellers are subject to the Commission's anti-manipulation rules pursuant to new authority granted in EAct 2005.

I note that the Commission recently issued a final rule to strengthen its open access transmission requirements to mitigate market power in transmission. In addition, the Commission has underway a rulemaking to codify the more rigorous market power analysis requirements it has applied in individual cases in recent years, including the generation market power screens discussed above. The Commission is also proposing to adopt a regional approach to reviewing market-based applications and triennial updates (i.e., all sellers in a region would be reviewed at the same time). The Commission has also proposed to revoke its regulation adopted in 1996 which relieves a utility from having to demonstrate a lack of market power in generation with respect to sales from capacity constructed on or after July 9, 1996. We hope to finalize this rulemaking soon.

*Question 9.* Despite significant concerns raised by myself and others in Congress, as well as stakeholders in the region, FERC approved the California ISO's Market Redesign and Technology Upgrade (MRTU) plan last year. Our region is still recovering from the crisis of 2000-2001 and many thought that FERC waited too long to respond to the California market failure. Our region does not want to relive that experience. While we will hope for the best, does the Commission have a plan in place to address any unanticipated market meltdown from the MRTU Day 2 market structure to avoid the kind of crisis we experienced in 2000-2001?

Answer. Since the 2000-2001 energy crisis occurred, the Commission has taken several actions to prevent a reoccurrence, including eliminating a requirement that all load be bid into the California Power Exchange and instituting a Must Offer Obligation to ensure that generation could not be withheld from the market place when needed for reliability.

While these changes have helped prevent additional energy crises in the intervening years, there still remain fundamental market design issues that the MRTU tariff is designed to fix. Specifically, the MRTU market design addresses three key factors that are still present and contributed to the 2000-2001 energy crisis: (1) the lack of adequate electricity supply, (2) flawed market rules, and (3) market manipulation. The MRTU tariff, as modified by the Commission, provides for a new congestion management system, adopts a more accurate model of the grid, revises market power mitigation measures, and establishes a forward energy market. The MRTU tariff builds upon the resource adequacy reforms adopted by the state of California to ensure that all load serving entities procure adequate generation capacity to serve their load. MRTU retains bid caps on energy markets to ensure that prices remain just and reasonable and, paired with a resource adequacy requirement, lessens the likelihood of price spikes due to shortages. By establishing a day-ahead energy market, MRTU will increase the transparency of energy prices, which in turn allows the California ISO and the Commission to better detect attempts at manipulation. The day-ahead market will provide market efficiencies that will help keep wholesale electricity prices down and make it easier for the California ISO to maintain reliability.

We have also committed to a sound and orderly implementation plan for the MRTU tariff. The MRTU tariff will be implemented only when the California ISO's and the market participants' systems, software and tools have been fully tested and the California ISO and its stakeholders are confident that MRTU will function properly when implemented. Accordingly, we are requiring the California ISO to file a readiness certificate with the Commission sixty days prior to the implementation of the MRTU. The California ISO will satisfy market participants' readiness through a process that includes completion of training in the new markets and participation in market simulation exercises.

Finally, the Commission in its unanimous approval of the MRTU tariff looked closely at "seams" issues and concerns raised by parties located throughout the Western Interconnect. Furthermore, the Commission held a technical conference in Phoenix, Arizona in December 2006 that provided parties an opportunity to identify and discuss solutions to resolve alleged MRTU seams issues between the California ISO and existing neighboring systems. Because of our interest in better understanding the Northwest perspective on these issues, we invited several representatives from this region to appear as panelists at this conference, including those representing public power utilities, investor-owned utilities, independent power producers, and Bonneville. The Western Electric Coordinating Council (WECC) noted in its post-technical conference comments that "no reliability or seams issues requiring resolution prior to MRTU implementation were identified . . .". Participants further recognized that seams issues existed in the West prior to MRTU and were



not created by MRTU. Thus, while the Western interconnect still has issues such as loop flows,<sup>47</sup> the Commission has concluded that the resolution of most seams issues should be considered and addressed in a comprehensive, West-wide context. The Commission has directed the CAISO and neighboring control areas to meet as needed to resolve seams between them, and to jointly report on the progress of these efforts in quarterly status reports to the Commission. The resolution of seams in the West is thus an on-going process that began prior to MRTU and is continuing. I am encouraged by market participants' commitment to resolve these issues collaboratively, and the Commission has and will assist them in this process when necessary.

*Question 10.* I am concerned that our nation's electricity grid is based on outmoded technology that makes it less reliable and requires greater generation resources than it should. I have been working with a broad group of stakeholders to develop comprehensive legislation that will streamline and create greater efficiencies to our electricity grid. Chairman Kelliher, what can FERC do to develop standards for appliance interfaces, equipment interoperability, and system-to-system data sharing to facilitate improved grid reliability and operability through technologies like smart metering and net metering? Can you provide details on previous and ongoing FERC efforts in this area?

*Answer.* While the Federal Power Act gives the Commission no direct jurisdiction over matters such as appliance standards and equipment interoperability, the Commission staff pays close attention to developments in this area. We do so to ensure that our policies dovetail, to the extent practicable, with those of the states and regions where such policies are being implemented. On issues such as grid reliability and operations, the Commission does have jurisdiction and has taken numerous steps pursuant to its existing authority and new authority given the Commission under EAct 2005 to implement regulations in these areas.

As a general matter, the Commission can aid the development of new technologies by fostering transparency of wholesale market information (e.g., prices, transmission congestion, transfer limits), requiring system-to-system sharing of certain data where appropriate, educating through its orders and required reports, and as appropriate ensuring cost recovery of such technologies.

Since passage of the Energy Policy Act of 2005 (EAct 2005), the Commission has taken the initiative on several fronts to foster advanced technology.

In August 2006, the Commission published a Commission staff report, *Assessment of Demand Response and Advanced Metering*. In addition to assessing demand response, this report analyzed the current state-of-the-art in advanced metering, and calculated an estimate of the penetration of advanced metering by region and state. The August 2006 report also indicated the need for interoperability standards. Commission staff plans to continue to monitor and assess advanced metering in future annual reports.

On February 15, 2007, the Commission issued Order No. 890 to reform Open Access Transmission Tariffs. One of the reforms included in Order No. 890 are new requirements on open transmission planning processes. Each jurisdictional transmission provider's planning process must meet nine specified planning principles: coordination; openness; transparency; information exchange; comparability; dispute resolution; regional coordination; economic planning studies and cost allocation. Compliance with this order by transmission providers should provide support for standardized approaches to a modern transmission grid.

On March 16, 2007, the Commission issued Order No. 693 that accepted and directed modifications to mandatory reliability standards. Several of the mandatory standards address data sharing about interchange transactions and required documentation on demand forecasts and demand-side management.

Currently, there are two NERC standards that deal with telecommunication and communications and coordination, COM—001 and COM—002. COM—001 requires each Reliability Coordinator, Transmission Operator and Balancing Authority to provide adequate and reliable telecommunications facilities for the exchange of Interconnection and operating information. COM—002 requires each Transmission Operator, Balancing Authority, and Generator Operator to have communications (voice and data links) with appropriate Reliability Coordinators, Balancing Authorities, and Transmission Operators. Such communications shall be staffed and available for addressing a real-time emergency condition.

Pursuant to section 1839 of the Energy Policy Act of 2005 (EAct 2005), the Secretary of Energy and the Commission studied and presented a report to Congress

<sup>47</sup>Loop flows are affected by a combination of factors, including energy trading patterns, generation additions and retirements, generation dispatch, load levels, and transmission line additions and outages, most of which are not affected by MRTU implementation.

on the steps that must be taken to establish a system to make available to all transmission owners and RTOs within the Eastern and Western Interconnections real-time information on the functional status of all transmission lines within such Interconnections. The study assessed technical means for implementing a transmission information system and identified the steps the Commission or Congress would need to take to require implementation of such system. This joint report responded to Congress' directive and addressed whether technology provides a means to address deficiencies in the transmission monitoring system and to provide better information to all system operators. Out of the nine steps identified in the report three steps deal with communication infrastructure and data sharing issues as follows:

Step 3. Identify the communications infrastructure required and related security and operating issues.

Step 4. Define data requirements.

Step 6. Decide what data should be shared, with whom, and when.

The report concluded, among other things, that a real-time transmission monitoring system requires that uniform data and common data storage be used across the system so that all system operators can share and use each other's data with ease.

*Question 11.* As I understand it, the Commission has been accumulating funds obtained from settlements with entities involved in the Western power crisis in a dedicated fund that will be distributed among the victims of the Western power crisis in "Phase II" of the "Gaming/Partnership" proceedings, Phase I of which is now ongoing before the Commission. In connection with this fund, please: (1) identify by name, FERC docket number, and settlement amount the settlements that the Commission intended to go into this dedicated fund; (2) quantify the amount of money currently in the fund; and, (3) explain any discrepancy between the amount of settlements, disgorgements and refunds recovered by the Commission and the amount currently in the dedicated fund.

Answer. Provided below is a table showing the breakdown of settlement amounts by name and FERC docket number. Settlement amounts totaled in excess of \$95 million, \$63 million of which has been received by the Commission. Of the \$63 million, nearly three-quarters (\$46 million) was associated with two cases and has been disbursed, consistent with the terms of the global settlements in those cases.<sup>48</sup> The roughly \$32.5 million not yet in receipt of the Commission concerns two cases that are pending rehearing before the Commission; thus the decisions and amounts in those cases are not final.

The Administrative Law Judge is scheduled to issue her Initial Decision in Phase I on June 8, 2007.<sup>49</sup> After the issuance of this Initial Decision, Phase II addressing the distribution of funds is planned to commence.

<sup>48</sup>The \$2.5 million Duke and \$50 million Reliant settlements were distributed to parties that opted into the global settlements based on the pre-October 2000 period percentages based on the allocation matrix of the global settlements. For parties that did not opt into the global settlements, the amounts are to be distributed based on a further Commission order in the Partnership/Gaming proceeding (generally Docket No. EL03-180).

<sup>49</sup>Order of Chief Judge Granting Minor Modification of Procedural Dates (March 12, 2007).

Company	Docket Nos.	Settlement Amounts	Amount Paid	Amount Disbursed	Remaining Es-crow Balance	Receivable Due	Status
American Electric Power Service Corporation.	EL03-137-000 .....	45,240.00	45,240.00	.....	45,240.00	.....	Paid in Full
City of Redding, California.	EL03-149-000, EL03-182-000.	6,300.00	6,300.00	.....	6,300.00	.....	Paid in Full
Colorado River Commission of Nevada.	EL03-184-000 .....	996,145.00	996,145.00	.....	996,145.00	.....	Paid in Full
Duke Energy North America, LLC.	INO3-10-000, PA02-2-000.	2,500,000.00	2,500,000.00	2,450,713.58	49,286.42	.....	Paid in Full
Duke Energy North America, LLC.	PA02-2-000 .....	57,441.84	57,441.84	.....	57,441.84	.....	Paid in Full
Duke Energy Trading and Marketing, LLC.	EL03-152-000 .....	549,973.00	549,973.00	.....	549,973.00	.....	Paid in Full
Dynegy Power Marketing, Inc..	EL03-153-000 .....	3,014,942.00	3,014,942.00	.....	3,014,942.00	.....	Paid in Full
Dynegy, Inc./NRG Energy, Inc./West Cost Power, Inc./Segundo Power LLC/Long Beach Generation, LLC/ Cabrillo Power, LLC	EL00-95-000, EL00-98-000, EL01-10-000, INO3-10-000, PA02-2-000.	1,329,332.11	1,329,332.11	.....	1,329,332.11	.....	Paid in Full
El Paso Electric/Enron Power Marketing.	EL02-113-000, EL03-180-000, EL03-154-000.	32,528,766.00	.....	.....	.....	32,528,766.00	Rehearing Pending
Enron Power Marketing.	EL00-95-000 .....	537,814.01	537,814.01	.....	537,814.01	.....	Paid in Full
Enron Power Marketing.	EL03-137-000 .....	15,000.00	15,000.00	.....	15,000.00	.....	Paid in Full
Hanover Ventures, L.P. (ETHAN).	EL05-111-003 .....	16,600.00	16,600.00	.....	16,600.00	.....	Paid in Full

Company	Docket Nos.	Settlement Amounts	Amount Paid	Amount Disbursed	Remaining Es-crow Balance	Receivable Due	Status
Hinson Power Company, LLC.	EL05-111-004	5,000.00	5,000.00		5,000.00		Paid in Full
IPP Energy, LLC	EL05-111-006	30,000.00	30,000.00		30,000.00		Paid in Full
IDACORP Energy L.P.	EL00-95-183	83,373.00	83,373.00		83,373.00		Paid in Full
Mirant Corporation.	EL00-98-000	2,204,208.83	2,204,208.83		2,204,208.83		Paid in Full
Modesto Irrigation District.	EL03-193-000	60,000.00	60,000.00		60,000.00		Paid in Full
Modesto Irrigation District.	EL03-159-000	14,304.00	14,304.00		14,304.00		Paid in Full
Puget Sound Energy, Inc..	EL03-169-000	17,092.00				17,092.00	Rehearing Pending
Reliant Energy Services, Inc..	EL03-59-000, INO3-10-000, PA02-2-000, EL00-170-000	50,000,000.00	50,000,000.00	44,183,754.64	5,816,245.36		Paid in Full
Reliant Resources, Inc..	EL00-170-000	836,000.16	836,000.16		836,000.16		Paid in Full
San Diego Gas & Electric Company.	EL03-172-000	27,972.00	27,972.00		27,972.00		Paid in Full
Williams Energy Services Corporation.	EL00-95-000, EL00-98-000.	760,333.00	760,333.00		760,333.00		Paid in Full
TOTAL	95,635,836.95	63,089,978.95	46,634,468.22	16,455,510.73	32,545,858.00		

*Question 12.* The Commission has regularly touted the billions of dollars in refunds it has obtained from entities involved in the meltdown of the Western power markets in 2000-01. In the Commission's 2005 Report to Congress ("The Commission's Response to the California Energy Crisis and Timeline for Distribution of Refunds"), for example, the Commission claimed that, it has accepted 24 settlements in various dockets, with over \$6.3 billion in refunds or other compensation to market participants. In connection with this claim, I note that substantial portions of the settlement amounts are in the form of bankruptcy claims that may be worth little or nothing after the claims are settled in the bankruptcy process. The Enron-Trial Staff settlement, for example, contains a \$400 million "penalty" claim against Enron that will never be collected because "penalty" claims are subordinated and worth nothing in the Enron bankruptcy. Of the \$6.3 billion the Commission has claimed, please identify: (1) how much of that total is comprised of claims in bankruptcy whose value will be reduced or eliminated by operation of the bankruptcy laws (please identify these totals in nominal dollars included as part of the \$6.3 billion figure and in actual dollars likely to be recovered through bankruptcy); (2) how much of that total has been returned to electric ratepayers in California, the Pacific Northwest, and the Southwest.

*Answer.* With regard to your question concerning how much of the \$6.3 billion is comprised of claims in bankruptcy, of the settlements reported in the Commission's 2005 Report to Congress, those of Enron and Mirant included claims in bankruptcy. These settlements, like all creditors' claims, were subject to the laws of bankruptcy and the plans that were ultimately confirmed by the bankruptcy courts. These settlements comprise \$1.653 billion out of the \$6.3 billion figure referred to in your question. The table below indicates the nominal value of the claim, estimated recovery percentage and estimated value, in millions of dollars. Please note that we do not have record evidence on the estimated recovery percentage, and are estimating the percentages from generally available public information.

	Nominal Value	Recovery (Percent)	Estimated Recovery
Enron Unsecured Claim .....	875	<sup>50</sup> 35	306
Enron Subordinated Claim .....	600	0	0
Enron Unsecured Claim to Salt River Project .....	2.7	35	0.9
Mirant Unsecured Claim .....	175	<sup>51</sup> 100	175
<b>Total .....</b>	<b>1,653</b>	<b>.....</b>	<b>482</b>

With regard to your question of how much of the \$6.3 billion has been returned to electric ratepayers in California, the Pacific Northwest and the Southwest, while the Commission has approved or facilitated settlements resulting in over \$6.3 billion of refunds or other benefits to California and others, the Commission does not direct how these funds are ultimately distributed to retail or end use ratepayers. Moreover, there was no single approach to the form of refunds or benefits as these were separate settlements which adopted various mechanisms for returning dollars to ratepayers.

In the case of certain global settlements approved by the Commission, they have provided a matrix detailing the allocation of funds that provides for the net wholesale buyers in the market to receive refunds that they would be due pursuant to the various orders the Commission has entered in the Refund Proceedings. The largest recipients of these settlements have been the three California investor owned utilities, Pacific Gas and Electric, Southern California Gas, and San Diego Gas and Electric. It will be the responsibility of the California Public Utilities Commission, which is also a party to most of these global settlements, to ensure the monies are appropriately passed through to affected California retail ratepayers. In addition to the three California investor-owned utilities, entities outside of California were also listed. For example, in the case of Dynegy's settlement, the settlement agreement matrix included entities from the Northwest such as Idaho Power and the City of Seattle. Similarly, in the case of Reliant's global settlement, entities from the Southwest such as Salt River Project and Arizona Public Service Company were listed.

<sup>50</sup> See *California Parties Settle Energy Crisis Refund Claims with Portland General*, Southern California Edison press release (March 12, 2007). Note that it is unclear from this press release whether the recovery rate applies only to Enron's unsecured claim or whether the rate is an average that applies to both of Enron's claims.

<sup>51</sup> See, for example, Form 8-K, Mirant Corp., December 15, 2005.

Again, the decision of how to ultimately pass on these amounts to any affected retail ratepayers is appropriately within the province of the state regulator or municipal entity.

For other (non-global) types of settlements, such as Reliant's settlement concerning withholding, the agreement was that Reliant would make payment directly to customers of the California Power Exchange (PX) that purchased energy in the PX's day-ahead market on the days in question in which Reliant withheld energy from the market.

In addition to these types of settlements or settlement provisions that identify parties to whom refunds should flow, others involved future rate reductions, payments to low income home energy programs, and other considerations such as contract renegotiations which will provide real benefits to various segments of the public.

*Question 13.* In the Enron bankruptcy, the bankruptcy judge repeatedly barred utilities from proceeding against Enron before FERC if their claims involved what the bankruptcy judge deemed to be state law claims. As you know, the bipartisan Energy Policy Act of 2005 (Public Law 109-58) included a provision (Section 1290) granting FERC "exclusive jurisdiction" under the Federal Power Act to determine whether a requirement to make termination payments for power not delivered by the seller is unlawful due to a contract that is unjust or unreasonable or contrary to the public interest. In the case of Public Utility District No. 1 of Snohomish Co., Washington, 115 FERC Paragraph 61,375 (June 28, 2006), can you explain why the Commission read this provision to set aside the termination payments in question under "New York law" rather than under the "Federal Power Act"?

Answer. Under the Federal Power Act (FPA), the Commission traditionally has had concurrent jurisdiction with the courts over state-law issues involving FERC-jurisdictional contracts, and exclusive jurisdiction over federal issues arising under the FPA. With respect to state-law issues related to FERC-jurisdictional contracts, the courts and the Commission have applied the doctrine of primary jurisdiction to allocate initial decision-making responsibility between them. The factors considered by the Commission in determining whether to exercise primary jurisdiction are whether the Commission possesses some special expertise which makes the case peculiarly appropriate for Commission decision, whether there is a need for uniformity of interpretation of the type of question raised by the dispute, and whether the case is important in relation to the regulatory responsibilities of the Commission. Thus, pursuant to traditional FPA authority, the Commission has at times exercised its concurrent jurisdiction to decide state-law contract issues (such as those related to the Snohomish termination payment case) under the doctrine of primary jurisdiction. In these cases, it has been the Commission's traditional practice to apply the rules of contract interpretation prevailing in the state whose laws govern the contract.

Prior to the enactment of section 1290, the bankruptcy court had determined that the issue of whether the seller was entitled to the termination payment under the Commission-filed contract was to be decided by the bankruptcy court, not the Commission. The Commission interpreted section 1290 to overturn the bankruptcy court's decision and to give the Commission exclusive jurisdiction over all issues related to the Enron termination payment dispute, whether acting under concurrent jurisdiction to decide issues that are necessary to the exercise of its FPA regulatory authority or under exclusive jurisdiction under the FPA. Pursuant to this interpretation of section 1290, the Commission on June 8, 2006, issued an order granting Snohomish's request that the Commission deny Enron's claim for a contract termination payment of \$116.8 million, plus interest. The Commission's decision was based on an interpretation of New York contract law. The United States District Court for the Southern District of New York subsequently found that the Commission does not have exclusive jurisdiction under section 1290 to determine the disputed termination payment issue. This issue of interpretation of section 1290 and the Commission's assertion of primary jurisdiction is currently before the United States Court of Appeals for the Second Circuit, in which the United States of America is appealing a lower court decision that section 1290 did not afford the Commission any additional authority. The Commission encouraged the Justice Department to appeal the lower court's decision to the Second Circuit.

*Question 14.* FERC, on a 3-2 vote, recently announced a policy that if a power contract is silent, as to the appropriate standard of review, the Commission will review challenges to rates charged pursuant to that contract pursuant to the Mobile-Sierra public interest standard as opposed to the statutorily required just and reasonable standard contained in the Federal Power Act. How can you reconcile this policy pronouncement with two recent decisions issued by the U.S. Court of Appeals

for the Ninth Circuit that held that the public interest standard is inappropriate for certain market-based rate arrangements?

Answer. The Commission issued its proposed rule on *Mobile-Sierra* by a vote of 2-1. As I indicated in the answer to your question 4, the proposed rule is consistent with the 9th Circuit decisions.<sup>52</sup> In those decisions, the court held that, where the parties did “not preclude the limited *Mobile-Sierra* review” in the terms of their contract, there is a “presumption that parties have negotiated a contract that is just and reasonable between them and therefore triggers the *Mobile-Sierra* public interest mode of review.”<sup>53</sup> I recognize, however, that the U.S. Court of Appeals for the Ninth Circuit disagreed with the Commission on several other issues. Because the case is now pending both on remand and in the U.S. Supreme Court, however, I cannot comment further on how those issues may be addressed in any remand.

I wish to emphasize that the U.S. Court of Appeals for the Ninth Circuit was reviewing the Commission’s market-based rate program as it existed in 2000-2001. Since that time, however, the Commission has strengthened the program considerably. As we held last month in a California order “[s]ince 2001 . . . the Commission has undertaken numerous measures to address market structure flaws and potential market manipulation in California markets and markets nationwide to ensure there are appropriate market safeguards in place to prevent a repeat of the California 2000-2001 energy crisis.”<sup>54</sup> We summarized several of those measures as follows:

The Commission’s ability to respond to the instances of market manipulation during the 2000-2001 energy crisis was also limited by the minimal enforcement authority it possessed at the time. Following the crisis, the Commission initiated several investigations into potential market manipulation incidents. To deter the recurrence of market manipulation in the future, the Commission adopted the Market Behavior Rules in November 2003. These rules set guidelines for the conduct of sellers with market-based rate authority, and provided remedies for manipulative behavior and other market abuses by such sellers.

Further, the Commission sought from Congress additional regulatory tools to deter market power abuse, comparable to those possessed by other economic regulatory bodies, such as the Securities and Exchange Commission. As a result, in the Energy Policy Act of 2005 (EPA 2005), Congress provided enhanced authority over market manipulation and market transparency, and also gave the Commission civil penalty authority to deter market manipulation and other violations of law.

Specifically, EPA 2005 added to the FPA an explicit prohibition on the use of manipulative or deceptive devices in connection with the purchase or sale of electric energy or transmission service subject to the jurisdiction of the Commission, in contravention of the Commission’s rules and regulations, expanded the Commission’s ability to impose civil penalties, and increased criminal penalties for violations of Part II of the FPA or any rules or orders thereunder, and expanded the Commission’s authority to order refunds.

To implement the newly granted anti-manipulation authority, the Commission promptly issued Order No. 670, which adopted a new rule prohibiting the employment of manipulative or deceptive devices or contrivances in wholesale electricity and natural gas markets. In addition, the Commission issued an Enforcement Policy Statement to provide guidance to the industry on how the Commission intends to determine remedies for violations, including applying its new and expanded civil penalty authority.

In addition, in 2003, the Commission issued its Policy Statement on Electric and Natural Gas Price Indices that explained its expectations of natural gas and electricity price index developers and the companies that report transactions data to them. This effort has resulted in significant improvements in the amount and quality of both price reporting and the information available to market participants.

The Commission has also strengthened its oversight of markets through the creation in 2001 of a separate Office of Enforcement (OE), which protects customers by timely identifying market problems and recommending

<sup>52</sup> *Public Utility Dist. No. 1 of Snohomish County, Wash., et al. v. FERC*, No. 03-74208 (9th Cir. December 19, 2006), and *California Public Utils. Comm’n v. FERC*, No. 0374207 (9th Cir. December 19, 2006).

<sup>53</sup> *Pub. Util. Dist. No. 1 v. FERC*, 471 F.3d 1053, 1061 (9th Cir. 2006), 471 F.3d at 1061.

<sup>54</sup> *Californians for Renewable Energy, Inc. v. California Public Utilities Commission*,—119 FERC 61,058 (April 10, 2007).

appropriate remedies to address market problems, assuring compliance with rules and regulations, and detecting and crafting penalties to address market manipulation. Among other duties, the OE ensures the timely and accurate filing of Electric Quarterly Reports (EQR) required to be filed by all public utilities and coordinates the work of the Market Monitoring Units (MMUs) associated with Independent System Operators and Regional Transmission Organizations. The Commission's use of filed EQR data and the increased role of the MMUs in monitoring and reporting market performance are important tools the Commission uses to determine if there are indicia of the exercise of market power.

Further, the Commission has a program for authorizing and overseeing market-based rates that has been strengthened since 2001. This program first requires a seller seeking a market-based rate authorization to demonstrate that neither it nor its affiliates have market power in generation or transmission (or that any such market power is sufficiently mitigated). If such demonstration is made, the grant of the market-based rate authorization is conditional on adherence to a code of conduct, the quarterly filing of transaction information through the EQRs, and the filing of any change in status.

To clarify and improve further this program, in May 2006, the Commission issued a Notice of Proposed Rulemaking (MBR NOPR), in which the Commission proposed to amend its regulations governing market-based rate authorizations for wholesale sales of electric energy, capacity and ancillary services by public utilities. The MBR NOPR represents a significant step in the Commission's efforts to clarify and codify its market-based rate policy by providing a stringent up-front analysis of whether market-based rates should be granted, by including prophylactic conditions and ongoing filing requirements in all market-based rate authorizations, and by reinforcing its ongoing oversight of market-based rates.

All these measures taken by the Commission have strengthened the Commission's market-based rate program, its market oversight and enforcement capabilities, and its ability to impose meaningful remedies, as compared to the 2000-2001 energy crisis time period. The Commission's duty is to ensure that consumers pay just and reasonable rates, and these mechanisms achieve those goals. One way the Commission protects customers is by providing rate stability through the protection of sales contracts. The failure to protect parties' contractual expectations can harm customers by reducing the willingness of sellers and buyers to contract for rate certainty through fixed-rate contracts or by deterring sellers and buyers from making the investment needed to support the long-term contracts. The Commission's improved market-based rate program provides the foundation to ensure that sellers and buyers can continue to rely on market-based rate contracts to provide price certainty, flexibility in contract terms, and the contract stability necessary to support new investment.

*Question 15.* Given the recent Ninth Circuit decisions involving the Commission's use of the Mobile-Sierra public interest standard for market-based rate contracts signed during the dysfunctional western market, would you agree that the Commission must first find a contract is just and reasonable before employing another standard of review?

Answer. Please see my answers to Questions 4 and 14.

*Question 16.* On April 11, 2007, the Commission issued an Order initiating proceedings into potential improprieties by certain Enron expert witnesses and attorneys relating to data that the Commission ordered to be disclosed in its investigation of the Western power market crisis (FERC Docket No. PA02-2). I applaud the Commission for taking seriously these allegations as they go to the heart of the Commission's regulatory mission—without full, frank and complete disclosure from regulated entities, the Commission simply will not have the information it needs to succeed. I appreciate that you cannot comment on the matters at issue in the April 11 order and the hearing now underway. However, in light of the larger issues raised by the order, what measures has the Commission taken to review the apparently inadequate and less-than-frank submissions made by various entities in response to the Commission's investigatory orders in PA02-2 and in other cases arising out of the Western power crisis, and to further investigate and prosecute possible misconduct in relation to those submissions?

Answer. As you note, the Commission's regulatory efforts depend on full and honest submissions by parties and their representatives. Improper withholding of requested information will not be tolerated. Any indications of misconduct by parties



or their representatives will be pursued thoroughly. However, I cannot disclose at this time the scope or nature of any non-public investigations by the Commission or its staff.

*Question 17.* Chairman Kelliher, what do you see as FERC's ongoing role with regard to the implementation of NERC's reliability standards? What is FERC's plans for oversight and consistency of implementation in each region across the country?

Answer. The Commission's continued presence is required in all areas of reliability, including: standards development, compliance and enforcement, investigation and analysis, physical and cybersecurity, and reports and assessments. New FPA section 215 gave the Commission the authority, for the first time, to approve mandatory reliability standards proposed by the ERO. The Commission has already approved 83 standards as mandatory and enforceable. We also directed that 56 of these standards be modified to better protect reliability. The Commission also has pending before it many other standards, including cybersecurity standards, and is carefully reviewing these standards. Prospectively, the Commission intends to continue working with the ERO, the regional entities and the industry to strengthen reliability standards. Commission staff actively monitors the standards development process to provide timely information and feedback to stakeholders. In addition to our involvement with standards development, Commission staff will participate in the regional planning processes which are intended to identify reliability problems and set mitigation plans in place to address them before they even materialize. In order to assist the regions with enforcement matters, I have authorized Commission staff to join with the regional entities in a representative sampling of regular compliance audits in each of the regions shortly after they begin. Commission staff will also work with the regional entities and ERO to investigate selected incidents on the bulk power system. Commission staff will also prepare and/or manage on-going reports and assessments on various issues concerning the reliability and security of the nation's bulk power system.

As I detailed above, to exercise our oversight responsibility and to ensure consistent implementation of the standards across all regions of the country, Commission staff will participate with the regional entities in a representative sampling of regular compliance audits in each of the regions. Commission staff will also investigate selected incidents on the bulk power system, working with the regional entities and ERO or even independently, as events warrant. Further, although the ERO and the Regional Entities have first-line responsibility to ensure consistent enforcement of the standards, the Commission will annually review the performance of the ERO and the Regional Entities to ensure that they are carrying out their responsibilities appropriately. In addition, as part of its regulatory role, the Commission requires the ERO to file any remedial directive, approved mitigation plans, settlements or penalties it or a Regional Entity issues to any User, Owner or Operator of the bulk power system. The Commission has the oversight authority, and will review each of these submissions to ensure that they are consistent across regions and commensurate with the severity of the violation and with the risk that they pose to the reliability of the bulk power system. Any affected entities may appeal the decisions of the ERO and Regional Entities.

Commission staff has recognized more resources are necessary for reliability and reliability-related enforcement. As a result, I will soon request to the relevant appropriations committees that FERC's FY08 appropriations be funded at \$9 million above the President's FY08 budget request. Based on our experience in implementing our authority under new FPA section 215, we have determined that the resource requirements for implementing the reliability program were underestimated. Increased Commission staff presence is required in standards setting, cybersecurity, and oversight and investigation. The Commission is a self-supporting agency and would recover the additional appropriations through fees, as it does all of its costs, and will continue to operate at no net cost to the taxpayer.

*Question 18.* In regulated parts of the U.S. where states set rates, consumers are served by cost-of-service rates. In "deregulated" states where rates are regulated by FERC, consumers only have access to market-based rates. In the 12 states that do not have rate caps as of December 2006, and are therefore fully deregulated, the average rate charged to households is 13.4 cents per kilowatt hour-48 percent higher than the average rate of 9.1 cents per kilowatt hour in the 38 regulated states. Can you explain how rates in cost-of-service states are lower than rates in FERC-regulated states? In light of this, can you explain that market-based rates are "just and reasonable" if they are higher than cost-of-service rates?

Answer. Differences in retail rates charged in various states depend on many factors. For example, a region relying extensively on hydropower will have different costs than a region largely dependent on fossil fuels, particularly natural gas. Deferrals of cost recovery adopted by state law or regulation also may cause differences.

Transmission congestion also can affect access to low-price generators. These differences existed even before retail competition was initiated, and states that adopted retail competition generally did so in reaction to high prices produced by traditional cost-of-service regulation. As a recent report noted, "in 1998, customers in New York paid more than two and one-half times the rates paid by customers in Kentucky. Rates in California were well over twice the rates in Washington." Report to Congress on Competition in Wholesale and Retail Markets for Electric Energy at 25 and 87, Electric Energy Market Competition Task Force. Untangling the factors for differences in retail rates is difficult, and studies seeking to identify the effects of competition have reached conflicting results. Market prices vary based on a range of conditions, and at different times may be below or above cost-based rates. Market prices may be below cost-based prices when electricity supply significantly exceeds local needs, but above cost-based prices when additional supplies are needed.

Competition is national policy in wholesale power markets, but the Commission does not rely solely on competition to assure just and reasonable prices. We rely on a combination of competition and regulation. In some cases, wholesale competition has not worked as envisioned. For example, in some areas, such as California, wholesale markets have not been well designed and those flaws have harmed consumers. The proper response is to change the mixture between our reliance on competition and regulation to assure more competitive markets and more effective regulation. We believe the new regulatory tools Congress gave us in EPAct 2005 can help improve competition in wholesale power markets. In this regard, the Commission has taken a number of steps over the years to strengthen markets and EPAct 2005 gave the Commission important new authority to police market manipulation and assess civil penalties for misconduct.

It is important to remember that national policy has evolved over the last 30 years to support competition for very important reasons. Traditional regulation that relies solely on the monopoly provision of electric service can discourage innovation, impede entry by more efficient competitors, and increase risks for consumers. The three major pieces of energy legislation enacted over the past thirty years (Public Utility Regulatory Policies Act of 1978, Energy Policy Act of 1992 and Energy Policy Act of 2005) were all designed to counteract these flaws.

Although competition is national policy, I respect the decisions of states that have retained the regulated model for serving retail customers and believe that national efforts to increase wholesale competition are fully compatible with varying state choices regarding competition or regulation. Whatever the state choice, greater wholesale competition can provide better opportunities for load serving entities to provide reliable and economic service to their retail customers.

One of competition's clear benefits to customers is the shift of risk away from consumers. As an example, many generating units were built in recent years outside of cost-based rates and, particularly in the case of natural gas fired generation, the investors in those units have suffered the risks of poor investments. In some instances, these risks have led to bankruptcies. In these instances, it is the investor who bore the losses, not the consumer. That stands in stark contrast with the nuclear cost overruns of the 1970s and 1980s, which were largely borne by consumers and recovered through regulated rates. Other benefits of competition include improvements in nuclear plant operation and construction of more efficient generating units. I expect that competition and innovation will only increase in the future, as the Nation demands greater reliance on demand side resources and renewable resources. Vigorous wholesale competition is well suited to facilitate the development of these resources.

*Question 19.* Right now, a coal fired power plant is far, far cheaper to run than a natural gas power plant. Currently FERC allows all sellers in a market to charge the same market-based rates, which gives a huge economic advantage to low-cost coal-fired power plants. Do you believe that, under the current market-based rate system, FERC is sending a market-signal to build new coal fired power plants?

*Answer.* During most of the period where the Commission has authorized market based rates, most generation additions were gas-fired. Current interest in building coal generation is largely a reaction to high natural gas prices and reflects a desire for more fuel diversity in electricity supply additions, wholly unrelated to Commission rules. I do not believe the Commission, through its current market-based rate program, is sending a signal to build new coal-fired power plants to the exclusion of other fuel types. Under the Commission's market-based rate program, a seller must demonstrate that it lacks or has mitigated market power in generation and transmission, that it cannot erect other barriers to market entry, and that there is no affiliate abuse or reciprocal dealing. A seller's ability to sell at market-based rates has nothing to do with the fuel types of the generating plants from which it sells power. In addition, with respect to organized energy markets (i.e., real-time

and day-ahead markets) administered by RTOs and ISOs, in which energy is priced based on a single price auction, incentives are for low cost generation to come on line and enter the market, irrespective of fuel type. Any generator that has low fuel costs, including wind, hydro and nuclear, will receive benefits when power is needed and prices rise.

*Question 20.* In Order No. 661, FERC issued standards for wind power generators to interconnect to the grid. I understand that, based on regional recommendations, it is possible that the Commission may consider revising these standards. However, every time wind interconnection standards are revised, wind turbine manufacturers need to change the design of their machines to ensure compatibility with the new standards. What does FERC plan to do to ensure that, if the interconnection standards are revised, the new standards will be prospective in nature and will ensure that there will be a sufficient transition period to permit turbine manufacturers enough time to change their designs?

Answer. I agree this is an important issue. Whenever the Commission proposes a rule that would require the industry to implement new policies or technical standards, the Commission places a high priority on maintaining a stable and predictable regulatory environment for the industry. Indeed, Order No. 661 provides a clear example of this philosophy. In response to the Commission's proposal to implement new interconnection standards for wind generators, several commenters argued that a transition period was needed to prevent added costs and delays and to protect previously executed wind equipment purchase agreements and power purchase arrangements. They noted that, without a transition period, wind turbines that were in the process of being manufactured would require substantial changes to meet the new requirements. I and Commission staff have established an ongoing dialogue with stakeholders on these issues. Accordingly, the Commission adopted the commenters' proposal to allow a 6-month transition period before the new interconnection standards would take effect. The Commission stated that it would be unfair and unreasonable to apply the new standards immediately or retroactively, and noted that the transition period allows wind equipment currently in the process of being manufactured to be completed without delay or added expense.

The Commission recognizes, however, that technical standards may need to be revised from time to time. For that reason, the Commission stated in Order No. 661 that it would consider a future industry petition to revise the standards to conform to a NERC-developed standard. The Commission also stated that if another entity develops an alternate standard, a transmission provider may seek to justify adopting it as a variation from the standards required by Order No. 661. Again, if such revisions are needed, we would consider requiring a transition period if one is shown to be necessary to avoid added costs and the disruption of prior commercial arrangements. In addition, I would emphasize that the Commission rarely applies new rules retroactively.

*Question 21.* FERC policy generally requires that the beneficiaries of a new transmission facility must pay for that facility. Assuming a transmission facility is primarily built to ensure that new renewable energy generation comes on line, does the Commission take into account the widespread benefits of the added renewable electric generation, including reduced greenhouse gas emissions, lower natural gas prices and the ability of utilities to meet state renewable portfolio standard requirements?

Answer. The Commission recently approved a proposal by the California ISO to enhance development of renewable resources.<sup>55</sup> The proposal approves a creative process to finance and build transmission interconnection facilities to connect new renewable resources to the transmission grid by allocating some of the costs of these facilities to the broader California market. In approving the proposal, the Commission relied on the regional transmission planning process to assess whether the system benefits from a transmission facility are greater than the costs of such a facility. System benefits may include reduced greenhouse gas emissions, fuel supply diversity, and meeting a state's renewable portfolio standard.

In voting for this Commission action, I stated that this was:

[A]n important order that should encourage greater fuel diversity in our electricity supply, by removing barriers to increased development of renewable energy . . . The California Independent System Operator's (California ISO) proposal should make it easier for California and other states to meet their targets in various state renewable portfolio standards . . . In this order we recognize the unique characteristics of renewable energy projects . . . and our action recognizes that a large and growing number

<sup>55</sup> See *California Independent System Operator Corp.*, 119 FERC Paragraph 61,061 (2007).

of states have established renewable portfolio standards, and the Congress is considering adopting a federal standard. Our action recognizes and accommodates these state policy decisions.

In addition, in the past year the Commission granted preliminary approval to a proposal to operate a new merchant transmission line in Montana that would provide access to the transmission grid for a large amount of newly-developed wind generation and provide the first direct transmission connection between the U.S. and Alberta, Canada.<sup>56</sup>

*Question 22.* Is the Commission's grant of market-based rate authority deemed sufficient to find that a seller's market-based rate contract is just and reasonable? If a market deemed dysfunctional means that all sellers should lose their market-based rate authority? If not, how can a customer obtain redress under the just and reasonable standard of the Federal Power Act?

Answer. If a seller is found by the Commission to lack or have mitigated market power and is authorized to sell at market-based rates pursuant to its Commission-filed market-based rate tariff, then its subsequent contracts at market-based rates are presumed to be just and reasonable. If a market becomes dysfunctional, however, and the Commission finds that sellers can manipulate the market or otherwise exercise market power, the Commission can revoke the market-based rate authority of any such seller. This would preclude the seller from making further sales into the market at market-based rates. In addition, the Commission may also adopt market rules that mitigate the exercise of any market power (e.g., bidding restrictions or caps). Furthermore, with respect to any contracts entered into during a period of severe market dysfunction, based on recent court decisions by the U.S. Court of Appeals for the 9th Circuit, such market dysfunction could affect the presumption of justness and reasonableness typically afforded to those market-based contracts. A customer may seek redress under the Federal Power Act by filing a complaint with the Commission. That can result in a section 206 proceeding and the establishment of a refund effective date. In addition, if a customer has evidence of market manipulation, it may also contact our enforcement staff through the Commission's Enforcement Hotline.

#### RESPONSES OF JOSEPH T. KELLIHER TO QUESTIONS FROM SENATOR TESTER

*Question 1.* The Federal Energy Regulatory Commission is one of the most important and least understood regulatory bodies in the United States. Its authority over wholesale energy markets affects each American consumer, often without their knowledge. In the last ten years the energy markets have changed dramatically from a system largely controlled by state regulated, vertically integrated power companies to deregulated competitive markets. Unfortunately, in many instances markets have not developed and this has resulted in dramatically higher rates, and a volatility that did not exist under the regulated systems. Under a market system FERC assumes the responsibility of determining that wholesale generators meet just and reasonable rates. FERC also must promote competition in the market place. On May 18, 2006, FERC issued a ruling against the Montana Public Service Commission and the Montana Consumer Council determining that the PPL Montana did not have market power (Docket No. ER99-3491 et. al., PPL Montana I, LLC). The Montana Public Service Commission believes that this ruling may cost Montana consumers millions of dollars and do little to promote competition. The Montana Consumer Council and the Montana Public Service Commission first requested a rehearing of that case on June 16, 2006 then again on October 30, 2006, but have failed to receive a rehearing from FERC. This leads me to my additional questions for the record for Chairman Kelliher. What criteria was used in this case to determine whether rates from the wholesale generator were just and reasonable?

What criteria was used in this case to determine whether rates from the wholesale generator were just and reasonable?

Answer. PPL Montana, as is the case with nearly all sellers with market-based rate authority, was required to submit for filing an updated market power analysis every three years. This filing included two required indicative generation market power screens as well as information on the other three parts of the Commission's four-part market-based rate screening analysis (addressing transmission market power, other barriers to entry and affiliate abuse).

The two "indicative" screens for assessing generation market power provide a rebuttable presumption of whether market power exists for the applicant.<sup>57</sup> The first

<sup>56</sup> See *Montana Alberta Tie, Ltd.*, 116 FERC 61.071 (2006).

<sup>57</sup> In performing all screens, applicants are required to prepare them as designed, and must use the most recent 12 months' historical data to provide a "snapshot in time" depiction of the

screen involves an analysis of whether the applicant is considered a pivotal electricity supplier to the market at the time of the seller's annual system peak demand, and the Commission has found that this analysis is helpful in evaluating the potential of the applicant (including its affiliates) to exercise market power at the time of the annual peak demand. The second screen involves an analysis of the market share of uncommitted capacity of the applicant and its affiliates during each of the four seasons of the year.

The Commission uses both a pivotal supplier and market share analysis because, taken together, they give a reasonable indication of whether an applicant has market power. The uncommitted pivotal supplier analysis focuses on the ability to exercise market power unilaterally. It essentially asks whether the market demand can be met absent the applicant and its affiliates during peak times. Thus, the pivotal supplier screen measures market power at peak times, and particularly in spot markets. If peak demand cannot be met without some contribution of supply by the applicant or its affiliates, the applicant is deemed pivotal. In markets (such as electricity) where demand for the service is not very responsive to even significant price changes, a pivotal supplier could extract significant monopoly profits during peak periods because customers have few, if any, alternatives.

The uncommitted market share analysis indicates whether a supplier has a dominant position in the market, which is another indication of whether the supplier has unilateral market power and may indicate the presence of the ability to facilitate coordinated interaction with other sellers.<sup>58</sup> The market share screen is also useful in measuring for each of the four seasons whether an applicant has a dominant position in the market based on the number of megawatts of uncommitted capacity owned or controlled by the applicant and its affiliates as compared to the uncommitted capacity of the entire relevant market. Thus, by using the two screens together, the Commission is able to measure market power both at peak and off-peak times, and the seller's ability to exercise market power both unilaterally and in coordinated interaction with other sellers.

If a seller fails one or more of the initial screens, there is a rebuttable presumption that such seller possesses market power. In such an instance the seller has two options. First, the seller can decline to pursue its request for market-based rate authority and instead offer a cost-based default tariff. Second, if such an applicant chooses not to proceed directly to offering mitigation such as cost-based rates, it must present a more thorough analysis using the Commission's more sophisticated stage 2 market power test, the Delivered Price Test. The Delivered Price Test defines the relevant market by identifying potential suppliers based on market prices, input costs, and transmission availability, and calculates each supplier's economic capacity and available economic capacity for 10 different seasonal and load conditions.<sup>59</sup> The results of the Delivered Price Test can be used for pivotal supplier, market share and market concentration analyses. A detailed description of the mechanics of the Delivered Price Test is provided in an appendix to the Commission's April 14 Order.<sup>60</sup> The Delivered Price Test is based on longstanding Commission policy and has been applied for more than a decade in considering whether utility mergers raise market power concerns.

In the case of PPL Montana, the Commission's analysis of PPL Montana's two preliminary generation market power screens indicated that PPL Montana's share of uncommitted capacity in the NorthWestern control area exceeded 20 percent in at least one of the four seasons during the relevant time period. Consequently, PPL Montana failed the wholesale market share screen in the NorthWestern control area.<sup>61</sup> Thus, on November 14, 2005, PPL Montana submitted the stage 2 Delivered

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applicant's market presence. The snapshot in time approach is used to prevent applicants from manipulating study results based on speculative potential future events.

<sup>58</sup>For purposes of the preliminary screen to determine which applicant's need a closer examination, the Commission has established a preliminary rebuttable presumption of market power if the applicant has a market share of 20 percent or more in the relevant market for any season.

<sup>59</sup>These 10 seasons and load conditions include super-peak, peak, and off-peak times for each of the Winter, Shoulder and Summer periods, as well as an additional highest super-peak period for the highest load conditions in the Summer.

<sup>60</sup>*PPL Montana, LLC*, 115 FERC Paragraph 61,204 at 41 (2006). April 14 Order at 105.

<sup>61</sup>Although PPL Montana claimed that its own study showed that its highest market share was only 13.8 percent, the Commission found PPL Montana's analysis to be flawed and inconsistent with our requirements of how to conduct the studies, and that a properly conducted study showed market shares in excess of 20 percent during some seasons. *PPL Montana, LLC*, 112 FERC Paragraph 61,237 at 29 (2005) (September 2005 Order).

Price Test analyses for 2004 and 2006.<sup>62</sup> PPL Montana's 2004 analysis used the transmission import capability<sup>63</sup> values for the NorthWestern control area that had been previously reported by NorthWestern, as adjusted by PPL Montana.<sup>64</sup>

After weighing all of the relevant evidence from the stage 2 Delivered Price Test study, the Commission concluded that PPL Montana had effectively rebutted the presumption of generation market power that had been previously indicated by the stage 1 preliminary screen failure, and satisfied the Commission's generation market power standard for the grant of market-based rate authority.<sup>65</sup> Specifically, the Commission found that PPL Montana's 2004 Delivered Price Test results indicated that the market shares using the available economic capacity measure (which takes into account the applicant's native load commitments) were below 20 percent in 7 out of 10 season/load periods and were only slightly above 20 percent during three off-peak periods, with the highest market share at 25 percent.<sup>66</sup> Moreover, the study showed that the market concentration test results were all well below the Commission's threshold, even during peak periods. Further, the stage 2 test results also showed that PPL Montana was not a pivotal supplier in any season/load period. And although the stage 2 test results for economic capacity (which does not take into account native load commitments) showed that PPL Montana's market shares were above 20 percent in five periods, the market concentration test results were below the Commission's thresholds in all periods and the company was also not a pivotal supplier in any period. On balance, and after considering all of the relevant evidence the Commission concluded that there was not sufficient evidence to conclude that PPL Montana had market power in NorthWestern's market.

Some of the more contentious factual issues arising in the PPL Montana case involved competing studies presented by other parties. For example, NorthWestern submitted its own Delivered Price Test study that included adjustments to account for 450 MW from expiring contracts it had with PPL Montana, the associated removal of PPL Montana's native load reduction for these expiring PPL EnergyPlus contracts, and the further exclusion of wholesale sales to investor-owned utilities, and the exclusion of PacifiCorp's and Puget's capacity. The Commission considered these arguments and found that, even if we were to accept them, NorthWestern's own study results did not necessarily support its contention that PPL Companies have market power. For example, NorthWestern's study, with proposed adjustments, shows that the market concentrations for all periods under the available economic capacity measure would still be below the Commission's threshold, except for one off-peak period where the market concentration failure was not for a large amount.<sup>67</sup> In past cases, the Commission has consistently found that market concentration figures of this magnitude do not permit the exercise of market power. In addition, the Commission considered, among other things, claims that the results of a recent request for proposal (RFP) indicates that PPL Montana has market power in generation. However, the Commission concluded that the results of the RFP were insufficient to determine that PPL Montana has market power because, among other things, the prices it bid in the RFP were generally within the range of other bidders and NorthWestern appeared to have several other supply alternatives to PPL Montana.

Given the results of the two indicative screens and the results of the stage 2 Delivered Price Test analysis, the Commission's action in this case was consistent with its previous action in other cases. The Montana parties have raised significant objections on rehearing that are pending and I can assure you the Commission will give careful consideration to those arguments.

*Question 2. How does FERC determine market share of a wholesale generator?*

<sup>62</sup> For purposes of the order, the Commission reviewed only PPL Montana's 2004 Delivered Price Test study since it was the only one constructed consistent with the April 14 and July 8 Orders which require use of historical data.

<sup>63</sup> As discussed more fully in my answer to question number 6 below, simultaneous transmission import limits are used by the Commission to measure the amount of competing generation supplies from surrounding areas that can physically access the target relevant geographic market for purposes of the market power analysis.

<sup>64</sup> NorthWestern Corporation, Market Power Analysis filed under Docket No. ER03-329-006, December 14, 2005, Simultaneous Import Limitation Study.

<sup>65</sup> *PPL Montana, LLC*, 115 FERC Paragraph 61,204 at 41 (2006). April 14 Order, 107 FERC Paragraph 61,018 at 111.

<sup>66</sup> Under the available economic capacity measure during the winter off-peak, when PPL Montana had its largest market share of 25 percent, total available economic capacity to compete in the NorthWestern control area was 2,127 MW and PPL Montana's share of that was 524 MW.

<sup>67</sup> NorthWestern reports market concentration measures below the critical threshold in all periods under the economic capacity measure when the only adjustment is for the expiring contracts. NorthWestern January 17, 2006 filing Exhibit WHH-3.

Answer. Under the Commission's first phase test, the market share screen measures for each of the four seasons whether a seller has a dominant position in the market based on the number of megawatts of uncommitted capacity owned or controlled by the seller and its affiliates as compared to the uncommitted capacity of all sellers in the entire relevant market. Uncommitted capacity is determined by adding the total nameplate capacity of generation owned or controlled through contract and firm purchases, less the seller's operating reserves, native load commitments (equal to the minimum peak load day for each season considered) and long-term firm non-requirement sales. Uncommitted capacity from an applicant's remote generation (generation located in an adjoining control area) is included in the applicant's total uncommitted capacity amounts.

Under the Commission's second phase test (the Delivered Price Test), each supplier's market share is calculated based on proportion of its capacity that is economically able to compete in the relevant market (based on the delivered price of power from that capacity) relative to the total amount of such economic capacity that is in the relevant market. Under this second phase test the Commission typically examines market shares for 10 different season/load periods, and based on both economic capacity (the Delivered Price Test's analog to installed capacity) as well as available economic capacity (the Delivered Price Test's analog to uncommitted capacity). Because the market shares for each season/load condition reflect the costs of the applicant's and competing suppliers' generation, the Delivered Price Test provides a more complete picture of the applicant's ability to exercise market power in a given market than do the preliminary first phase screens.<sup>68</sup> All of the Commission's market share measures take account of the physical limitations of the affected transmission systems to accommodate trades.

*Question 3.* How was this determined in Montana?

Answer. The market share of the PPL Companies in the NorthWestern control area was determined as described in my answer to your question 1 above.

*Question 4.* Does FERC ever deduct the generation that is under contract when determining market share?

Answer. Yes, the Commission's indicative screens use uncommitted capacity which is determined by adding the total nameplate capacity of generation owned or controlled through contract and firm purchases, less operating reserves, native load commitments and long-term firm non-requirement sales.<sup>69</sup> Further, for purposes of calculating the available economic capacity measure of the Delivered Price Test applicants are allowed deductions of capacity that are tied to any longterm firm commitments to third parties.<sup>70</sup>

In the April 14 Order, the Commission stated that in performing all screens, applicants are required to prepare them as designed,<sup>71</sup> and must use the most recent unadjusted 12 months' historical data as a snapshot in time. The Commission reasoned that historical data have been proven to be more objective, readily available, and less subject to manipulation than future projections.

*Question 5.* The Montana Public Service Commission and the Montana Consumer Council have requested rehearing regarding the above mentioned case on October 30, 2006. When do you expect the Commission to act on this request for rehearing?

Answer. This proceeding is contested and our rules prohibit me from disclosing the timing of future Commission action. However, I expect the Commission will act in the near future.

*Question 6.* How does FERC determine availability on electrical transmission lines?

Answer. For the purpose of our generation market power analysis, the Commission uses simultaneous transmission import limit studies (SIL) to determine the amount of available supplies that can reach the relevant control area given the market. The SIL study is a conservative analysis of the amount of capacity that can be imported into a control area relevant geographic market. The Commission believes the SIL approach to be a commonly used methodology for measuring transmission import capability in the electric industry.

The Commission specifies the techniques that must be adhered to in conducting an SIL study which are provided in Appendix E of the April 14 Order. In addition

<sup>68</sup> April 14 Order at 110.

<sup>69</sup> April 14 Order at 95.

<sup>70</sup> 18 C.F.R. § 33.3(c)(i)(A) ("Prior to applying the delivered price test, the generating capacity meeting this definition must be adjusted by subtracting capacity committed under long-term firm sales contracts and adding capacity acquired under long-term firm purchase contracts.").

<sup>71</sup> Applicants presenting evidence that the relevant market is larger or smaller than the default relevant market (i.e., control area) must first complete the screens based on the control area as discussed above.

to other criteria, the Commission requires that the SIL be conducted using the methodologies outlined in the transmission providers Commission-approved OATT tariff, thereby making a reasonable approximation of simultaneous import capability that would have been available to suppliers in surrounding first-tier markets during each seasonal peak.<sup>72</sup> The transfer capability should also include any other limits (such as stability, voltage, CBM, TRM) as defined in the tariff and that existed during each seasonal peak.

*Question 7.* How does FERC reconcile contrasting opinions of availability from the owner and operator of transmission lines?

Answer. To date in the market-based rate context, the Commission has not encountered such a situation. However, the Commission relies on actual historical operating practices as reflected in the OASIS postings. Accordingly, if a dispute were to arise with regard to opinions of availability of transmission lines the Commission would evaluate the historical operating practices in determining the amount of transmission capacity that was available during the study period.

*Question 8.* The primary task of FERC should be to protect consumers. Yet Montana wholesale generation rates have nearly doubled in a few short years. How does FERC intend to protect the consumers of Montana?

Answer. I agree the primary task of the Commission is to guard the consumer. The Commission has taken a number of steps in recent years to protect consumers against unjust and unreasonable wholesale power prices.

First, the Commission has strengthened its ability to police market manipulation and market power. I have argued for many years that the Commission should have express statutory authority to police market manipulation and assess civil penalties for such manipulation or other violations of law. EAct 2005 gave the Commission this authority for the very first time. We have already exercised that authority in several cases, and our Office of Enforcement is vigilant in monitoring markets to prevent the exercise of manipulation or market power. We are also actively investigating alleged market manipulation.

We have also strengthened our program for considering market-based rate applications. We have steadily tightened our test for granting market-based rates over the past few years, and now there are several large sellers that no longer have authority to make market based sales. These sellers include Entergy, Duke Power and Xcel, some of the largest utilities nationally.

In addition, we have proposed to strengthen our generic rules for considering market-based rate applications. On May 19, 2006, the Commission issued a proposed rule, in which the Commission proposed to amend its regulations governing market-based rate authorizations for wholesale sales of electric energy, capacity and ancillary services by public utilities. In the proposed rule, the Commission proposed to modify all existing market-based authorizations and tariffs so they would reflect any new requirements ultimately adopted in the final rule. This initiative represents a major step in the Commission's efforts to clarify and codify its market-based rate policy by providing a more rigorous up-front analysis of whether market-based rates should be granted, including protective conditions and ongoing filing requirements in all market-based rate authorizations, and reinforcing its ongoing oversight of market-based rates. The specific components of this rulemaking proceeding, in conjunction with other regulatory activities, are designed to ensure that market-based rates charged by public utilities are just and reasonable.

Second, the Commission has worked hard to support the construction of new infrastructure that is necessary to provide consumers with reliable and reasonably priced electricity. The Commission has certificated over 9,400 miles of new natural gas pipeline capacity since 2000. This action is critically important because natural gas is a primary heating fuel in many areas of the country and, in addition, is a primary driver of electricity prices in many regions.

The Commission has also worked hard to stimulate new electric transmission infrastructure. This infrastructure is necessary to ensure reliable service and, equally important, to open markets to competing suppliers of energy and thereby provide greater options for consumers. We have adopted a number of new rules in the last two years with this objective in mind, including rules providing incentives for the construction of new transmission, rules providing for long-term transmission rights, and rules strengthening regional planning of transmission. In addition to these generic actions, the Commission has taken a number of steps in the Northwest to increase supply options to consumers there, including Montana consumers.

For example, last year the Commission adopted an innovative solution to transmission expansion by giving preliminary approval to develop the Montana-Alberta

<sup>72</sup> For purposes of the indicative screens the only markets first-tier to the study area are considered for potential supplies to be imported.



Tie, Ltd. (MATL) merchant transmission project.<sup>73</sup> This 190-mile, 230 kV transmission line would extend from Lethbridge, Alberta to Great Falls, Montana, and would provide U.S. markets with their first electric interconnection with Alberta and up to 300 MW of power transfer capacity in each direction. The project sponsors stated that this new line would: (1) allow markets on both sides of the international border to have efficient and economic access to existing and new generation sources such as wind farms; (2) facilitate additional sources of generation; (3) provide additional transmission routes during tight supply situations; and (4) improve reliability in both the U.S. and Canada. All of the capacity on this line has been sold to newly-developing wind generators that will provide a source of clean, renewable energy, with a projected start in 2008.

In another order last year, the Commission granted approval to a conceptual proposal from Northwestern for innovative pricing in support of a series of significant transmission expansions in Montana.<sup>74</sup> One of these upgrades was to move an additional 184 MW of power from eastern to western Montana, a second upgrade was to move 550 MW of additional power from eastern to southwestern Montana, and a third upgrade was to move an additional 850 MW of power along the Montana-to-Idaho border by strengthening the WECC Path 18 transmission corridor. Each upgrade was needed to alleviate transmission constraints in the affected areas.

I also note that several of these projects, as well as the MATL project, were supported by Montana Governor Brian Schweitzer.

*Question 9.* There is a difference between assuming that a competitive market could exist and demonstrating that one does exist to the public. How has a competitive market been demonstrated in Montana?

*Answer.* I agree that the Commission cannot simply assume that a competitive market exists. The Commission does not rely solely on competition to assure just and reasonable prices; we rely on both competition and effective regulation. We must carefully consider whether there is sufficient competition to support market based rates and, even after granting market-based rates, closely monitor the market to protect against manipulation and abuse. Our approach towards assessing market power and the competitiveness of a market is modeled on the approach of antitrust agencies. I described in some detail in the answer to your question 1 our overall test for considering a market based rate application and the manner in which we applied that test in the case of PPL Montana. The case is now pending on rehearing and we will give close attention to the arguments of all the parties that have sought rehearing.

#### RESPONSES OF JOSEPH T. KELLIHER TO QUESTIONS FROM SENATOR MENENDEZ

To begin, I would like to take the opportunity to respond to some of the questions you posed at my nomination hearing, in addition to your written questions.

#### RELIABILITY PRICING MODEL

I share your concern that RPM actually contribute to new generation capacity to keep the lights on in New Jersey, rather than simply raising rates. I believe RPM includes a number of protections that further that goal. First, RPM allows prices to differ by location, thereby providing generation developers accurate price signals to locate where the generation is needed the most. The prior system did not have any such protections and, as a result, generation capacity was retired in New Jersey, where generation is most needed. Second, if the RPM auctions do not result in the needed increases in capacity, PJM will be required to conduct supplemental auctions to ensure there is adequate generation. Finally, we will closely monitor the implementation of RPM through a series of detailed reports and our continuing oversight of the market within PJM. If RPM does not live up to its objectives, I can assure you we will evaluate any necessary changes. I describe each of the foregoing protections in more detail below.

RPM is aimed at addressing the long-term reliability needs of all electricity customers within the PJM Interconnection footprint, including New Jersey customers. In the past several years, due to (1) a surge in retirements by generators (2) steadily growing demand and (3) a slowdown of new entry, some areas within PJM started to experience reliability problems. Roughly 40 percent of the generator retirements since 2003 were located in New Jersey, which according to PJM is presently experiencing the highest number of reliability criteria violations of any state in the PJM footprint. New Jersey Board of Public Utilities Commissioner Butler, who represented the NJPBU at a February 3, 2006 Technical Conference on RPM, acknowl-

<sup>73</sup> *Montana-Alberta Tie, Ltd.*, 116 FERC Paragraph 61,071 (2006).

<sup>74</sup> *North Western Corporation*, 117 FERC Paragraph 61,324 (2006).

edged this directly when he stated, “But let me at the outset say to you that we realize, we know there’s a problem. We in fact are ground zero of the problem, as has been mentioned several times today. We are doing some things that we think will help; we stand ready to implement whatever comes out of this process, because we don’t want the lights to go out, we don’t want to be the California, as it were, of the 21st Century, on the East Coast.” This view was widely shared by other participants in the technical conference.

RPM was proposed to the Commission as the solution to these problems. The RPM proposal submitted to the Commission was the result of extensive settlement discussions conducted over 25 days involving more than 65 parties representing various PJM stakeholders. The RPM settlement garnered the support of the vast majority of the PJM stakeholders. The settlement replaces PJM’s existing daily capacity market with a three-year forward capacity market. A major advantage of the new approach is that it permits new entry to compete with existing capacity resources. It also establishes separate locational delivery areas to reflect existing transmission constraints; contains explicit provisions to prevent the exercise of market power through physical or economic withholding; and allows transmission and demand response to compete with existing and planned generation.

Based on the evidence supplied by the parties, the RPM settlement is forecasted to enable PJM to meet its reliability obligations 95 percent of the time, as compared with a forecast of only 52.2 percent under its existing market structure. Evidence submitted by the parties also projects that the overall cost of the settlement provisions will be less than what would be incurred under PJM’s existing mechanisms.

As to the issue of whether RPM will produce new generation, rather than just raising rates, I would note that the single PJM-wide capacity market did not produce market clearing prices sufficient to induce private investment in areas needing new generation, like New Jersey. Without locational pricing, the ability of the market to retain existing generating resources and to attract efficient investment will likely fall short of New Jersey’s needs and New Jersey will continue to experience reliability violations. For this reason, the Commission found in the December 22 Order that locational pricing is a just and reasonable means of providing the capacity prices that are needed to provide incentives for construction of necessary resources in the appropriate locations to achieve reliability.

The settlement establishes a competitive market, with market power mitigation where needed, that will result in just and reasonable prices. Since RPM combines locational pricing with the three-year forward procurement and the variable resource requirement, it will improve reliability and lower overall costs to consumers.

In addition, while RPM relies on market mechanisms to provide incentives for new entry, it also has a reliability backstop mechanism. Specifically, if PJM’s market is short for three consecutive delivery years, PJM’s Office of the Interconnection will declare a capacity shortage and make a filing with Commission for approval to conduct a reliability backstop auction.

The settlement also promotes energy efficiency, in that greater price awareness is likely to incept users to (a) use energy more efficiently, and (b) become aware that they might benefit from participation in a demand response program. Energy efficiency programs implemented by the states have the potential to produce lower demand and thereby reduce capacity prices in RPM. The settlement also allows demand response to bid directly into the RPM auction, on a par with generation and transmission resources.

Finally, I can assure you that the Commission will closely monitor the effectiveness of RPM, and will make modifications to the RPM rules, if necessary.

#### EXELON/PSEG MERGER

The Commission did conduct a hearing before acting on the Exelon/PSEG merger. The Commission reviews all public utility mergers under section 203 of the Federal Power Act. It is well established that the Commission has discretion to hold either paper hearings or adjudicatory trial-type hearings.<sup>75</sup> Paper hearings are the usual

<sup>75</sup> Adjudicatory trial-type hearings typically take well over a year to complete, particularly in the case of a major merger. Section 1289 of EPCAct 2005 revised FPA section 203 to require the Commission to “provide expedited review of such transactions”, with action required within 180 days after the application is filed unless the Commission finds, based on good cause, that an additional 180 days is needed for further consideration. Although the Exelon/PSEG merger was not reviewed under the Energy Policy Act of 2005, our order conditionally authorizing this merger was issued at almost the same time that EPCAct 2005 was enacted. Thus, a Commission order instituting an adjudicatory trial-type hearing for this merger would have run counter to the time processing requirements that Congress was imposing on the Commission in the new energy legislation.

practice at the Commission with respect to FPA section 203 proposals. The Commission held a paper hearing to consider the Exelon-PSEG merger, as acknowledged by the New Jersey Board of Public Utilities Chair Jeanne Fox, in her November 16, 2006, letter to me. In this case, the paper hearing consisted of the application itself and five rounds of filings after the initial application was filed, including: (1) protests by more than twenty parties; (2) an answer by the applicants—including a proposal offering the divestiture of additional generation to address concerns raised by protesters; (3) the PJM Market Monitoring Unit's study on the proposed merger's effect on competition in PJM; (4) responses by protesters to the applicants' answer and to the PJM Market Monitoring Unit's study; and (5) the applicants' further answer to protesters' responses and comments on the PJM Market Monitoring Unit's study. Altogether, the record of the Exelon-PSEG proceeding exceeded 2,000 pages, and the Commission considered the entire record, which is discussed in detail in the Commission's 75-page order conditionally authorizing the merger.

In order to address the merger's potential effect on competition in the relevant geographic market—primarily New Jersey and Eastern Pennsylvania, the Commission required mitigation consisting of 2,600 megawatts of virtual nuclear divestiture (achieved through long-term energy sales from nuclear generating units) as well as the physical divestiture of 4,000 megawatts of fossil-fired capacity, including coal-fired plants, combined-cycle natural gas generators and peaking facilities. The 6,600-megawatt divestiture was, by far, the largest divestiture ever ordered by the Commission, and exceeded the divestiture required by the U.S. Department of Justice by nearly 1,000 megawatts. Not only did the Commission order that a large amount of generation be divested, but also that specific types of generation be divested so that the mitigation could be tailored to the indicated potential problems. Specifically, the Commission imposed divestiture all along the supply curve, from baseload to peaking units, in order address the merged firm's ability and incentive to withhold output and potentially drive up the price of power in the relevant wholesale electricity markets. Had the merger proceeded, as a condition of the Commission's authorization, Exelon would have been required to show that, given the actual plants that were divested and the buyers of those plants, the market concentration would be sufficiently reduced to mitigate any merger-related harm to competition.

Finally, the Commission order accepted commitments that the merged parties' transmission customers would be held harmless from any merger-related costs. And I also note that the applicants did not serve any wholesale requirements customers in New Jersey.

*Question 1.* I welcome the opportunity to submit additional questions to you in writing. As I expressed at Thursday's hearing, I continue to have grave concerns over some of the actions FERC has taken recently that affect New Jersey ratepayers. I hope to be convinced that FERC is doing its due diligence to fulfill its oversight role and protect New Jersey consumers to the fullest. I look forward to your answers on the following issues. Is the Commission taking any steps to ensure that the MMU's daily activities are not being impeded as the Market Monitor has alleged? What steps does the Commission intend to take between today and the date of submission of the PJM investigation results to ensure that the MMU is able to conduct its daily monitoring and other tariff responsibilities?

Answer. Yes, the Commission has taken several steps to ensure that the MMU's daily activities are not being impeded as the Market Monitor has alleged. First, the Commission placed two complaints (one filed on April 17, 2007, as amended on April 26, 2007, and one filed on April 23, 2007, as amended on April 30, 2007) alleging interference by PJM in the ability of the MMU to monitor the market, on what is called "fast track processing." Accordingly, the Commission set accelerated comment deadlines of May 3 and April 30, and late motions for intervention were still being received on May 8.

Next, this past week, the Commission issued an initial order with respect to the two complaints. This order consolidated the two dockets (EL07-56-000 and EL07-58-000), granted late interventions, and issued data requests to both PJM and the MMU to determine whether there has in fact been any interference with the MMU by PJM, and whether any such interference is ongoing. This order was prompted in part because the record compiled to date includes conflicting assertions. The complaints allege that PJM had in the past interfered with the MMU's ability to perform its functions, whereas PJM denies both past and ongoing interference. The Commission needs more information to ensure it has an adequate record to decide whether to grant relief, on an interim or long-term basis. The responses are due May 24, 2007, and the Commission intends to act promptly once it has reviewed them.

*Question 2.* New York City is seeking to substantially increase its imports of electricity from New Jersey. This drain of power from New Jersey increases the risk

of major blackouts and other serious disruptions of electricity in the State. For example, the Neptune electric transmission line between Sayreville, NJ and Long Island will begin withdrawing 660 megawatts from New Jersey this summer, straining the grid's ability to deliver power reliably to New Jersey; other projects in the works will withdraw more than an additional 2000 megawatts. The proposed extension cords would pull electricity out of New Jersey and there is no way to determine whether those electrons came from a power plant inside New Jersey or from elsewhere in PJM. As plugging the extension cords into the PJM system has essentially the same effect as a drastic growth in New Jersey's demand for electricity, how does FERC plan to counteract the effect of these "extension cords" to New York, which reduce the city's electricity costs at the expense of increased threats to electric reliability and higher prices in New Jersey?

Answer. Steps have already been taken to ensure that the Neptune Project will not pose a reliability threat to New Jersey. In fact, when PJM, the organization in charge of reliability in the PJM footprint, approved the Neptune project as part of its planning process, it identified a series of upgrades to address any potential reliability concerns posed by the proposed Neptune Project. Some of these have already been constructed; others will be in service by the time Neptune starts operating.

Moreover, the Commission has taken a series of actions that should enhance reliability generally within New Jersey. The Commission recently approved modifications to PJM's annual Regional Transmission Expansion Plan (RTEP) to make transmission planning more forward-looking by expanding PJM's planning horizon from 5 to 10 years and also expanding the scope of its economic planning process. In November 2006, the Commission approved an order, which allows PJM to review not only historical congestion data, but also to model congestion patterns using a variety of metrics primarily aimed at reducing overall production costs and lowering electric customers' bills.<sup>76</sup>

In addition to an improved transmission planning process for PJM, the Commission has also recently approved an order that facilitates cost allocation for transmission projects identified as needed for either reliability or economic (congestion-relief) reasons. Specifically, in March 2007, the Commission approved PJM's proposal to allocate the costs of new, centrally planned "backbone" transmission facilities operating at or above 500 kV—on a region-wide basis through a postage stamp rate. The Commission found that benefits from those assets are sufficiently broad that a rate that spreads the costs region wide is appropriate.

In 2006 alone, a number of local transmission upgrades were approved to address reliability issues in New Jersey. Of significance, in order to mitigate anticipated generation retirements in northern New Jersey, several reconductoring projects were approved, including the Kittatiny-Newton 230 kV circuit. Additionally, other approved upgrades are intended to address voltage and baseline reliability issues. Major upgrades include the installation of a 600 MVAR reactive device support in the vicinity of Whippany, the addition of a fourth New Freedom 500/230 kV transformer, and the replacement of two 230/138 kV transformers at Roseland. Prior to 2005, over \$387 million of transmission upgrades were approved for New Jersey.

PJM's RTEP process offers a structure that assures consistent, equal opportunity across fuel types while flexible enough to adapt to specific technical realities and market challenges. Presently, PJM's queues include interconnection requests in New Jersey for plants fueled by wind, hydro, biomass and methane. Some renewable energy sources such as wind, are recognized as intermittent resources. As such, their ability to generate power is directly and contemporaneously determined by their fuel. For example, wind turbines can generate electricity only when wind speed is within an established range. Obviously, these characteristics present challenges with respect to real-time operational dispatch and specific capacity value. To address the latter issue, PJM recently established an entire set of rules unique to intermittent renewable resources that provide for the determination of credible capacity values robust enough to recognize the summer peaking requirements of the PJM system.

In addition to transmission, the Commission is working with PJM and its states on providing incentives for generation and demand response solutions to reliability and economic needs of the New Jersey customers. Of particular significance is the recently-approved Reliability Pricing Model (RPM) construct. Last year, more than 65 parties representing various PJM stakeholders reached a settlement in the RPM proceeding that was widely supported. The settlement, which was approved by the Commission with some modifications, reforms PJM's existing market rules to establish a forward market, which should encourage new entry. It establishes separate locational delivery areas to reflect existing transmission constraints. It prevents the

<sup>76</sup> *PJM Interconnection, L.L.C.*, 117 FERC Paragraph 61,218 (2006).

exercise of market power through physical or economic withholding. It allows utilities to satisfy their energy needs through a combination of generation, transmission, and demand response.

*Question 3a.* The USDOE has proposed to designate all of New Jersey, New York City and Long Island as part of a "National Interest Electric Transmission Corridor," which would give the FERC authority to override state siting decisions on transmission lines and give private companies eminent domain authority.

How will the FERC ensure that it grants no permits for additional "extension cords" to New York that adversely affect the reliability or price of electricity in New Jersey?

*Answer.* The Commission's review of any application for an electric transmission construction permit would be thorough and would evaluate regional impacts. To the extent there are concerns that a project will adversely affect New Jersey, the Commission will carefully consider such concerns in acting on any permit application. Before we can issue a construction permit, we are required to find that a proposed project will reduce transmission congestion and protect or benefit consumers, and is in the public interest.

*Question 3b.* How will the FERC ensure that its permit decisions on transmission lines do not interfere with state efforts to implement more effective and less costly alternatives to address congestion, such as energy efficiency, demand response, and clean local electric generation?

*Answer.* We are working closely with our colleagues at state agencies and with NARUC on those cost-effective alternatives to transmission congestion prior to any transmission line applications being received at the Commission. Last year, my state colleagues and I established a federal-state collaborative working group to develop more effective demand response. Further, Commission staff are available to consult and work with the states to achieve the goal of reducing congestion without having to resort to applications to site transmission at either the state or the federal level. This collaboration will be especially important in the area of demand response, the least expensive way to reduce congestion. If an application to site transmission ultimately is filed with the Commission, we intend to include the state agencies in all steps of the process, including our NEPA examination of alternatives.



## APPENDIX II

### Additional Material Submitted for the Record

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NATIONAL ASSOCIATION OF STATE FORESTERS,  
*Washington, DC, May 9, 2007.*

Hon. JEFF BINGAMAN,  
*Chairman, Senate Energy & Natural Resources Committee, Washington DC.*

DEAR SENATOR BINGAMAN: On behalf of the National Association of State Foresters, we would like to express our strong support for the nomination of Mr. Lyle Laverty to become the Assistant Secretary of the Interior for Fish, Wildlife and Parks. A seasoned and experienced agency leader, with both the U.S. Forest Service and most recently with Colorado State Parks, this grounding will serve him well in the leadership capacity with the National Park Service, U.S. Fish & Wildlife Service and other Department of the Interior responsibilities.

His handling of the wildfire issue is a perfect example of the tone, tenor and skills Mr. Laverty brings to this post. Mr. Laverty was one of the primary architects of the National Fire Plan which is a landscape scale, cross-boundary, partnership approach to address this nation's wildfire problem. The collaborative foundation of the National Fire Plan led to the advent of the 10-year Comprehensive Strategy and Implementation Plan. These two plans are well recognized and often singled out for their successful all-lands, all-hands approach to wildfire and forest resource management issues.

We have seen and experienced first-hand the successes related to Mr. Laverty's partnership philosophies and believe that he will serve the interests of the nation with integrity built upon his years of successful field level natural resource management experience.

Sincerely,

E. AUSTIN SHORT, III,  
*President, NASF and Delaware State Forester.*

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RESERVEAMERICA,  
*Ballston Spa, NY, May 7, 2007.*

Hon. JEFF BINGAMAN,  
*Chairman, Committee on Energy and Natural Resources, United States Senate, SD-304, Washington, DC.*

DEAR SENATOR BINGAMAN: As President of ReserveAmerica, I'm writing to express my support for the nomination of Lyle Laverty to serve as the Assistant Secretary of the Interior for Fish and Wildlife and Parks.

ReserveAmerica is the operator of the new federal recreation website, Recreation.gov. We are the reservations system contractor for the NRRS—the National Recreation Reservation System—which provides campground and day use reservations for more than 2,300 recreation facilities across the National Parks, National Forests, BLM, BUR, and Army Corps.

Colorado State Parks has been a ReserveAmerica client since 1993. In Lyle's role as Director of Parks he was consistently tough but fair. Speaking as a vendor and a member of the business community, Lyle was the best sort of client: he cared about his parks, he understood the world of business, and he pushed us hard to do better and deliver more for his staff and for the public. Under his leadership, and together with ReserveAmerica, Colorado significantly grew park reservations, making the park system more accessible to more families than ever before.

If Lyle can use his knowledge of the parks business to help the National Parks in the same way he helped Colorado, then I am confident that the people of the United States will be well served by his leadership.

Speaking personally, I can also attest to Lyle's leadership skills and consensus-building style. Successful public-private partnerships take work, understanding, and creativity on both sides, and Lyle and I haven't always seen eye to eye. Where we've had our differences, we've trusted one another enough to iron them out to the benefit of Colorado's State Parks.

I urge the Senate Committee on Energy and Natural Resources to quickly confirm Lyle Laverty's nomination. I'm certain that he will deal effectively with the many issues and challenges, especially related to visitation numbers, at America's parks and wildlife areas.

Regards,

BRENDAN ROSS,  
*President.*

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NATIONAL PARK HOSPITALITY ASSOCIATION,  
*May 8, 2007.*

Sen. JEFF BINGAMAN,  
*Chairman, Senate Energy & Natural Resources Committee, 703 Senate Hart Building, Washington, DC.*

DEAR CHAIRMAN BINGAMAN: Please accept this endorsement on behalf of the National Park Hospitality Association (NPHA) on the confirmation of Mr. Lyle Laverty as Assistant Secretary of Fish, Wildlife, and Parks for the Department of the Interior. NPHA is trade association of businesses (concessioners and suppliers) providing facilities and services, such as lodging, restaurants, and a host of other services, to people visiting our National Parks and other federal lands. Concessioners have a long-standing relationship with the National Park Service and other federal land management agencies and serve a vital and beneficial function to the millions of people visiting our national parks and other recreation areas every year.

We were pleased to hear of the announcement by President Bush to nominate Lyle Laverty as Assistant Secretary. Mr. Laverty has a long and distinguished record of public service and has served the nation well in his past employment in California, the Pacific Northwest, in Washington, D.C., and then in his position in Colorado. Because of his noted and outstanding career in public service, NPHA, without reservation, highly endorses Mr. Laverty to the Assistant Secretary position.

We strongly urge the Senate Committee on Energy and Natural Resources to quickly and unanimously confirm Mr. Laverty's nomination. We are confident that he will be an excellent addition to the Department of the Interior and will, among other things, help in resolving the many concerns and challenges facing America's parks and wildlife refuge areas,

Best Regards,

TOD HULL,  
*Executive Director.*

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INTERNATIONAL SNOWMOBILE MANUFACTURERS ASSOCIATION,  
*Haslett, MI, May 7, 2007.*

Hon. JEFF BINGAMAN,  
*Chairman, Committee on Energy and Natural Resources, SD-304, Washington, DC.*

DEAR SENATOR BINGAMAN: The International Snowmobile Manufacturers Association (ISMA) supports the nomination of Lyle Laverty to serve as the Assistant Secretary of the Interior for Fish and Wildlife and Parks. The members of ISMA (Arctic Cat, BRP, Polaris, and Yamaha) urge the quick confirmation to fill an important job which has been vacant for too long.

The members of ISMA share an interest in encouraging Americans to enjoy the great outdoors when we feel it is most beautiful—in the winter. Snowmobiling is an activity that is enjoyed by millions of Americans who live in the snowbelt or travel to the snowbelt to enjoy all that winter has to offer. We believe it is especially important to encourage Americans to enjoy the outdoors in the winter when often times, people stay inside, gain weight, get lazy and become depressed. Snowmobiling offers an exuberant lifestyle change that causes snowmobilers to look forward to the winter.

Snowmobiling is also an important part of the economic engine of rural America and Lyle Laverty understands the importance of snowmobiling to rural economies and to those who enjoy snowmobiling.



ISMA's members and snowmobilers alike remember working with Lyle when he was with the U.S. Forest Service. Lyle was a joy to work with in developing partnerships and responsibly managing our public lands. Over the years, Lyle has demonstrated great leadership skills and an understanding of recreation activities and needs. We recently had the opportunity to work with Lyle in Colorado and he brought his national expertise to help us in improving our relationships in Colorado.

We urge the Senate Committee on Energy and Natural Resources to quickly confirm Lyle Laverty's nomination. I am certain that Lyle's efforts in his new position will benefit all Americans.

Sincerely,

ED KLIM,  
*President.*

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PARTNERSHIP FOR THE NATIONAL TRAILS SYSTEM,  
*Madison, WI, May 18, 2007.*

Hon. JEFF BINGAMAN,  
*Chairman, Senate Energy and Natural Resources Committee, Room 304, Dirksen Senate Office Building, Washington, DC.*

DEAR CHAIRMAN BINGAMAN: I am writing to recommend Lyle Laverty to serve as Assistant Secretary for Fish, Wildlife, and Parks in the Department of Interior. I have known Mr. Laverty in his roles as Director of Recreation and as Regional Forester for the U.S. Forest Service.

I strongly support the nomination of Mr. Laverty to serve as Assistant Secretary for Fish, Wildlife, and Parks in the Department of Interior. His understanding of public land issues and his experience in balancing appropriate recreational and other use of public lands with the long term conservation and preservation of their resources and integrity will serve our country extremely well. He has demonstrated a fine appreciation of the benefits of and support for public-private collaboration and volunteerism in the stewardship of our national trails and other public land resources.

I hope the Energy and Natural Resources Committee will recommend prompt confirmation of Lyle Laverty as Assistant Interior Secretary for Fish, Wildlife, and Parks.

Sincerely,

GARY WERNER,  
*Executive Director.*

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NEW MEXICO ENERGY,  
MINERALS AND NATURAL RESOURCES DEPARTMENT,  
*Santa Fe, NM, May 7, 2007.*

Hon. JEFF BINGAMAN,  
*Chairman, Senate Committee on Energy and Natural Resources, 703 Hart Senate Office Building, Washington, DC.*

DEAR SENATOR BINGAMAN: I write in support of the nomination of Lyle Laverty as Assistant Secretary for Fish, Wildlife and Parks in the U.S. Department of the Interior (DOI).

I have known and interacted professionally on public lands issues with Mr. Laverty for a number of years, first during his service with the U.S. Forest Service and more recently, as he has served as Director of Colorado State Parks.

I always felt that Mr. Laverty was one of the more enlightened members of the Forest Service's senior leadership. The Rocky Mountain region made strong efforts to improve wilderness, recreation, and interagency cooperative ecosystem management during his tenure, and he provided leadership in the Forest Service's headquarters office as well.

As Director of Colorado State Parks, Lyle has brought dynamic leadership to that agency, which I see evidence of, since Colorado is New Mexico's close neighbor to the north and our state park agencies regularly interact. He is innovative, well-liked, and highly respected by his staff and among his peers within the National Association of State Park Directors.

Lyle Laverty will bring to DOI outstanding experience and a solid commitment to protecting some of our nation's most precious places and I urge the Senate to approve his nomination. Thank you for your consideration.

Sincerely,

DAVID J. SIMON,  
*Director, New Mexico State Parks.*

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NATIONAL ALLIANCE OF GATEWAY COMMUNITIES,  
*Washington, DC, May 8, 2007.*

Hon. JEFF BINGAMAN,  
*Chairman, Senate Committee on Energy and Natural Resources, 304 Dirksen Senate Office Building, Washington, DC.*

DEAR MR. CHAIRMAN: The National Alliance of Gateway Communities (NAGC) would like to express its strong support for the nomination of Lyle Laverty as Assistant Secretary of Interior for Fish, Wildlife and Parks.

The NAGC represents the interests of those communities that serve as gateways for millions of visitors to our national parks, forests and other Federal lands. These visitors and the commerce they generate are critical to the economic well-being of gateway communities. No one loves and respects these magnificent lands more than those who live and work in gateway communities.

Our organization has known Lyle Laverty since it was formed nearly a decade ago. In fact, as then Associate Deputy Chief of the Forest Service, he supported the establishment of the NAGC because he recognized the importance of gateway communities and their strong, positive and cooperative relations with the Federal land agencies.

Throughout his exceptional career with the Forest Service and as Director of Colorado State Parks for the past six years, Lyle has consistently demonstrated his passionate commitment to preserving the lands while serving those who use and enjoy them. His willingness to seek innovative solutions to public lands problems is renowned. He understands the need for cooperation and coordination between Federal, State and local entities and between the public and private sectors. We are confident he will bring these same skills and dedication to this new position.

The NAGC gives him its highest endorsement as the next Assistant Secretary of Interior for Fish, Wildlife and Parks.

Sincerely,

BOB WARREN,  
*Chairman, and General Manager, Shasta Cascade Wonderland Association.*

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WESTERN STATES TOURISM POLICY COUNCIL,  
*Bowie, MD, May 8, 2007.*

Hon. JEFF BINGAMAN,  
*Chairman, Senate Committee on Energy and Natural Resources, 304 Dirksen Senate Office Building, Washington, DC.*

DEAR MR. CHAIRMAN: The Western States Tourism Policy Council (WSTPC) urges the Senate Energy and Natural Resources Committee to ratify the appointment of Lyle Laverty as the next Assistant Secretary of Interior for Fish, Wildlife and Parks.

The WSTPC is a consortium of thirteen western state tourism offices, including the states of Alaska, Arizona, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Montana, Oregon, Utah and Wyoming. The mission of the WSTPC is to support public policies that enable tourism and recreation to have a maximum positive impact on the environment and economy of the West.

The WSTPC has worked closely with Lyle Laverty during his distinguished career with the Forest Service and during his tenure as Colorado Director of State Parks. We have developed the utmost respect and appreciation for his talent and achievements as a result of these experiences. We have invited him to be a keynote speaker at three of our regional conferences dealing with public land issues and he has invariably inspired and challenged our conference attendees.

The WSTPC knows that Lyle will serve with distinction and achievement as the next Assistant Secretary and we look forward to working with him in that capacity.

Sincerely,

AUBREY C. KING,  
*Washington Representative.*

NATIONAL ASSOCIATION OF RV PARKS & CAMPGROUNDS,  
*Falls Church, VA, May 9, 2007.*

Hon. JEFF BINGAMAN,  
*Chairman, Committee of Energy & Natural Resources, United States Senate, Wash-  
 ington, DC.*

DEAR MR. CHAIRMAN: The National Association of RV Parks & Campgrounds (ARVC) is most pleased to vigorously support the nomination of Lyle Laverty to the position of Assistant Secretary of the Interior for Fish and Wildlife and Parks, overseeing the National Park Service and the U.S. Fish and Wildlife Service.

ARVC has had a close and long standing working relationship with Mr. Laverty. We have always been impressed by his ability to build relationships with groups of different perspectives, his effective and open manner of communications and, most of all, with his creative problem solving and ability to seek out innovative ways to accomplish difficult or complex objectives.

Mr. Laverty's relationship with the private sector and his deep understanding and appreciation for the challenges of building and operating a small business are among his strongest qualities.

We strongly recommend that your committee approve Mr. Laverty's appointment to this important position. The nation will be well-served by having a man of his character and intellect in such a key position.

Thank you for considering our views on this nomination. We look forward to learning of Mr. Laverty's confirmation.

Sincerely,

LINDA L. PROFAIZER,  
*President & CEO.*

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AMERICAN RECREATION COALITION,  
*Washington, DC, May 7, 2007.*

Hon. JEFF BINGAMAN,  
*Chairman, Committee on Energy and Natural Resources, United States Senate, SD-  
 304, Washington, DC.*

DEAR SENATOR BINGAMAN: The American Recreation Coalition (ARC) is delighted to express our strong support for the nomination of Lyle Laverty to serve as the Assistant Secretary of the Interior for Fish and Wildlife and Parks. We urge his prompt and enthusiastic confirmation to fill an important job which has been vacant for too long—a job that should be playing a key role in protecting important natural, cultural and recreational resources and helping the nation's public lands and waters contribute to the well-being and quality of life of every American.

ARC represents a large number of diverse national recreation organizations. We share an interest in the nation's public lands and waters, magnets for leisure time for Americans from every state, of every race and age, of all economic levels. And this makes the post of Assistant Secretary for Fish and Wildlife and Parks of vital concern to all ARC members. We have communicated to the Department of the Interior and the White House our concerns that this job, which includes guidance of the National Park Service and the U.S. Fish and Wildlife Service as well as oversight of key grant and technical assistance programs, is a priority and deserves an individual with broad knowledge of resource and recreation issues.

We were thus delighted by the recent announcement of the President's plan to nominate Lyle Laverty. Now a Coloradan whose work has significantly benefitted the many visitors to that state's park system, Lyle has also served the nation well in California, the Pacific Northwest, and in Washington, D.C. Many ARC members recall favorably his national leadership of recreation and wilderness issues for the Forest Service in the 1980's and early 1990's, a time of burgeoning volunteerism, of exciting challenge cost-share projects and of new partnerships to manage and expand recreation opportunities. He played a role in shaping the national forest scenic byways program, the celebration of the 50th anniversary of the Smoky Bear program with its hot air balloon and the creation of WOW-Wonderful Outdoor World, which has taken more than 20,000 economically disadvantaged urban youth from around the nation on initial forays into the outdoors, including in-city camp-outs in Albuquerque.

Throughout twenty years of communications and cooperation, Lyle has demonstrated to us a passion for youth, a commitment to protection of the shared legacy of the Great Outdoors and a zeal for partnerships and innovation. His recent efforts in Colorado are nationally recognized as guidelines for successfully confronting and reversing a decline in outdoor activity participation by American families and youth.

He unites diverse, sometimes competing interests through his enthusiasm and because of the respect he has earned from environmental, conservation, recreation and rural development interests. In Colorado, he has played a central role at securing support for recreation facilities and programs from healthcare entities concerned about the challenges of obesity and inadequate physical activity. He has personally committed time and energy to complete the Continental Divide Trail, an effort that will benefit every state from New Mexico to Montana as well as millions of trail users from across the nation.

We also applaud his involvement in service organizations, including Salvation Army, and his volunteer efforts through US AID in Lebanon and other nations.

We urge the Senate Committee on Energy and Natural Resources to quickly and unanimously confirm Lyle Laverty's nomination. We are certain that his work in that post will aid preparations for the centennial of the National Park Service and assist in resolving a variety of concerns now facing America's parks and refuges.

Warm regards.  
Sincerely,

DERRICK A. CRANDALL,  
*President.*

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STATE OF WASHINGTON,  
WASHINGTON STATE PARKS AND RECREATION COMMISSION,  
*Olympia, WA, May 7, 2007.*

Hon. PATTY MURRAY,  
*United States Senate, 173 Russell Senate Office Building, Washington, DC.*

DEAR SENATOR MURRAY: I am writing to inform you of the fine professional experience I've had with Lyle Laverty, a nominee for Assistant Secretary for Fish, Wildlife and Parks in the Department of the Interior. Mr. Laverty, the former Director of Colorado State Parks, and I served together for the last five years with the National Association of State Park Directors.

Prior to his State Parks service, Mr. Laverty spent 30 years with the U.S. Forest Service, where he engaged many resource and public use issues relevant to that agency's many transitions. After that service, Mr. Laverty was appointed Director of Colorado State Parks, for six years until this nomination. My affiliation with him in the national association conveyed a clear sense that as a leader, Mr. Laverty is aggressive and collaborative on tough tasks and open to innovation. He encourages and supports partnering to sustain park resources while providing them to the public in contemporary ways.

I view Mr. Laverty to be an experienced and capable resource and recreation professional. Thank you for your consideration of his nomination.

Sincerely,

REX DERR,  
*Director.*

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THE LARGE PUBLIC POWER COUNCIL,  
*Alexandria, VA, May 7, 2007.*

Hon. JEFF BINGAMAN,  
*Chairman, United States Senate Committee on Energy and Natural Resources, 304 Dirksen Senate Building, Washington, DC.*

DEAR SENATOR BINGAMAN: On behalf of the Large Public Power Council (LPPC), I am writing to express unqualified support for the re-nomination of Joseph T. Kelliher to the Federal Energy Regulatory Commission (FERC). The LPPC is an association of 24 of the nation's largest state and municipally owned utilities.

In his role as Chairman of FERC since July of 2006, and as a Commissioner since November, 2003, Commissioner Kelliher has been instrumental in restoring order to electric markets beset by uncertainty. Specifically, Chairman Kelliher and the Commission under his leadership have carried out their responsibilities for implementation of the Energy Policy Act of 2005 on time and in a manner that is faithful to Congressional intent. He has forged strong ties with State regulators whose cooperation is essential in protecting consumers and ensuring that electric and natural gas service meets our national needs. And, most importantly, he and his colleagues have worked together to make the Commission both a respected and effective federal regulatory agency. In particular, we believe his work and that of his colleagues in implementing the entirely new reliability provisions of the Energy Policy

Act, while at the same time making much-needed improvements to the Commission's landmark Order 888 open-access transmission rule, deserve particular credit.

We have confidence in his ongoing leadership as FERC and the nation continue to find the appropriate balance between competition and the need for ongoing regulation and oversight. For these reasons we recommend that the Committee advance his nomination to the Senate floor.

Very truly yours,

JOSEPH J. BEAL, P.E.,  
*LPPC Chair.*

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