111TH CONGRESS 2D SESSION

H. R. 5467

To authorize the Secretary of Education to award contracts to nonprofit organizations with national experience that enter into partnerships with local educational agencies to turn around low-performing public high schools.

IN THE HOUSE OF REPRESENTATIVES

May 28, 2010

Mrs. McCarthy of New York introduced the following bill; which was referred to the Committee on Education and Labor

A BILL

To authorize the Secretary of Education to award contracts to nonprofit organizations with national experience that enter into partnerships with local educational agencies to turn around low-performing public high schools.

- 1 Be it enacted by the Senate and House of Representa-
- 2 tives of the United States of America in Congress assembled,
- 3 SECTION 1. SHORT TITLE.
- 4 This Act may be cited as the "Turning Around Low-
- 5 Performing Public High Schools Act".
- 6 SEC. 2. FINDINGS.
- 7 The Congress makes the following findings:

- (1) Only 70 percent of United States students graduate on time with a regular diploma and about 1,200,000 students drop out regularly. Almost 50 percent of public high school students in the 50 largest cities of the United States fail to graduate.
 - (2) Only 50 percent of all Black students and 53 percent of Hispanic students graduate from high school. Males fare even worse, with only 43 percent of Black male students and 48 percent of Hispanic male students graduating.
 - (3) High school dropouts are more likely to live in poverty, join gangs, and use drugs. They are more than 8 times as likely to be in jail as a person with a diploma. This results in a lifetime cost for a dropout who moves to a life of crime and drugs of \$1,700,000 to \$2,300,000.
 - (4) High school turnaround requires a systematic and comprehensive approach that addresses changes in instructional improvement and structural changes in the school organization.
 - (5) Effective turnaround organizations that partner with low-performing local educational agencies and schools can build the capacity of the agencies and schools to reform services and systems.

- 1 (6) Turnaround partner organizations with ex-2 perience and expertise at the high school level that 3 have the capacity and flexibility to work nationally 4 are in short supply.
 - (7) Although the funds made available under section 14006 of division A of the American Recovery and Reinvestment Act of 2009 are designed to help States reform low-performing schools, not all States will qualify to receive the funds, even though they contain low-performing high schools.
 - (8) Not all failing high schools are eligible to receive school improvement grants under section 1003 of the Elementary and Secondary Education Act of 1965.
 - (9) The challenge of high school turnaround exceeds the capacity of many local educational agencies, requiring the expertise of external partnership organizations.
 - (10) Alternative turnaround strategies that do not involve charter schools or were not addressed in the American Recovery and Reinvestment Act of 2009 turnaround model are needed to be able reach all low-performing public high schools.

24 SEC. 3. HIGH SCHOOL TURNAROUND.

(a) Purposes.—The purposes of this section are—

- 1 (1) to turn around low-performing high schools 2 and increase graduation rates and college readiness 3 for poor and minority graduating high school stu-4 dents;
 - (2) to improve teacher and principal quality in high schools that serve students at risk of dropping out of school;
 - (3) to provide support and assistance to organizations that serve as high school turnaround partners for schools and local educational agencies that may not be eligible to receive funds made available under section 14006 of division A of the American Recovery and Reinvestment Act of 2009 in order to improve secondary school graduation, postsecondary program attendance, and postsecondary completion rates for low-income students; and
 - (4) to promote the establishment of new programs to implement high school turnaround that do not involve charter schools or were not addressed in the American Recovery and Reinvestment Act of 2009 turnaround model.
- 22 (b) Definitions.—In this section:
- 23 (1) Comprehensive high school turn-24 Around Model.—The term "comprehensive high

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1	school turnaround model" means a research-based
2	high school turnaround model that—
3	(A) defines and guides school turnaround
4	enabling schools to develop strategies for school
5	design that are customized to meet the unique
6	needs of schools and local educational agencies
7	and
8	(B) includes the following:
9	(i) Establishment of a 5-year partner-
10	ship between a school district partnership
11	turnaround organization and a local edu-
12	cational agency that begins with a plan-
13	ning period during which the school dis-
14	trict turnaround partnership organization
15	works with the local educational agency
16	and school staff to assist them to articu-
17	late a school vision, identify staff, recruit
18	students, and implement parent outreach.
19	(ii) A college preparatory instructional
20	program that encourages students to view
21	themselves as future college students, and
22	prepares students for admission to, and
23	success in, college.
24	(iii) A student support structure that
25	personalizes the educational experience.

1	providing students with a caring, safe, and
2	supportive learning environment.
3	(iv) A staffing structure that—
4	(I) personalizes the school envi-
5	ronment;
6	(II) creates strong, long-term
7	connections between students and
8	their teachers and counselors;
9	(III) ensures that the support
10	network is engaged and knowledge-
11	able;
12	(IV) generates strong relation-
13	ships that enable teachers to elicit
14	higher levels of student performance;
15	and
16	(V) can include maintaining the
17	same set of core subject teachers and
18	guidance counselors throughout the
19	four years of high school.
20	(v) Standards of professional practice
21	to build capacity as a professional commu-
22	nity and develop a sense of collective re-
23	sponsibility for student and school out-
24	comes.

1	(vi) An extended day and extended
2	school year to enable staff to provide stu-
3	dents with structured time, individual at-
4	tention, and other supports necessary for
5	their success with the school's challenging,
6	college-preparatory curriculum.
7	(vii) An expectation that parents will
8	take an active role in school activities to
9	share their knowledge of their child with
10	teachers and counselors and to give staff
11	feedback on their children's experience and
12	progress.
13	(viii) Use of multiple mechanisms to
14	assess a school's organizational and pro-
15	gram effectiveness.
16	(2) Low-income student.—The term "low-in-
17	come student" means a student who is determined
18	by a local educational agency to be from a low-in-
19	come family using the measures described in section
20	1113(a)(5) of the Elementary and Secondary Edu-
21	cation Act of 1965 (20 U.S.C. 6313(a)(5)).
22	(3) School district partnership turn-
23	AROUND ORGANIZATION.—The term "school district
24	partnership turnaround organization" means a non-

profit education organization that—

1	(A) has as its primary purpose the im-
2	provement of secondary school graduation and
3	postsecondary attendance and completion rates
4	for low-income students;
5	(B) has a comprehensive high school turn-
6	around model that can be successful in mul-
7	tiple, varied schools and States; and
8	(C) has a proven success rate and the abil-
9	ity to implement high school turnaround activi-
10	ties on a large scale.
11	(4) Secretary.—The term "Secretary" means
12	the Secretary of Education.
13	(c) Contracts Authorized.—From the amount
14	appropriated to carry out this section, the Secretary is au-
15	thorized to award 5-year contracts to school district part-
16	nership turnaround organizations that employ comprehen-
17	sive high school turnaround models. Such a contract shall
18	be used to carry out the requirements of subsection (d)
19	and to implement and sustain integrated and sustained
20	education reform services through subcontractor activities
21	described in subsection (e) at low-performing high schools.
22	(d) REQUIREMENTS OF CONTRACTS.—A contract re-
23	ferred to in subsection (c) shall require a school district
24	partnership turnaround organization to accomplish the

25 following:

1	(1) Partner with local educational agencies
2	that—
3	(A) serve a substantial number or percent-
4	age of low-income students; and
5	(B) have made a commitment to imple-
6	ment a comprehensive high school turnaround
7	model.
8	(2) Provide a program based on a comprehen-
9	sive high school turnaround model that reflects the
10	needs of the local educational agencies.
11	(3) Improve teacher quality and develop the ca-
12	pacity of the local educational agencies to continue
13	to implement the comprehensive high school turn-
14	around model after the turnaround partnership has
15	been completed.
16	(4) Develop activities for the purpose of imple-
17	menting new turnaround sites.
18	(5) Implement activities for the purpose of pro-
19	moting greater public awareness of the relationship
20	between personalized and academically rigorous high
21	schools and improved attendance, graduation, and
22	college-going rates for low-income students.
23	(e) ACTIVITIES AT EACH SITE.—At each turnaround
24	site, the school district partnership turnaround organiza-
25	tion shall carry out the following activities:

- 1 (1) Partner with the school community to de-2 sign and implement a customized plan of how the 3 comprehensive high school turnaround model is to be 4 implemented so as to produce an increase in the 5 number of students who graduate college-ready.
 - (2) Train school personnel in establishing and implementing student support structures which will result in greater student engagement and school affiliation and promote school safety.
 - (3) Provide student performance data and implementation reports for the purpose of assessing the status of the comprehensive high school turnaround model implementation and school improvement.
 - (4) Provide offsite professional development opportunities, school-based, job-embedded professional development, and opportunities for networking with staff from other turnaround schools and local educational agencies.
 - (5) Work with local educational agency and school administrators, teachers, and counselors to provide guidance regarding turnaround strategies as well as specific content area development.
 - (6) Provide customized professional development activities and technical assistance and onsite

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- 1 coaching to address local needs and interests with 2 the goal of improving teacher quality. 3 (7) Provide assistance in designing and imple-4 menting parent engagement activities. (8) Provide assistance with staff and student 5 6 recruitment. 7 (f) ACTIVITIES OF ASSISTED SCHOOLS.—Each school 8 assisted under this Act shall carry out the following: 9 (1) Assign an administrator as liaison to the 10 school district partnership turnaround organization 11 who will be responsible for ensuring that the re-12 quired local educational agency policies, schedules, 13 space, staffing, resources, and other supports are in 14 place to facilitate the implementation of the com-15 prehensive high school turnaround model. 16 (2) Construct a schedule that includes common 17 planning time for school staff and regular meetings 18 of the administration so that all students realize the 19 maximum benefit from the personalization aspects of 20 the program. 21 (3) Assign sufficient teaching staff in the core 22
 - discipline areas as well as for non-core areas.
- 23 (4) Ensure that teachers have expertise in the 24 areas they teach, demonstrate commitment to the

1	comprehensive high school turnaround model, and
2	meet local certification requirements.
3	(5) Assign at least one full-time counselor.
4	(6) Design a student support program in col-
5	laboration with the school district partnership turn-
6	around organization.
7	(7) Schedule and implement parent orientation
8	and engagement activities.
9	(8) Ensure that staff and administration com-
10	mit to attending offsite professional development ac-
11	tivities.
12	(9) Participate in data collection activities con-
13	ducted by the school district partnership turnaround
14	organization.
15	(g) Limitation on Administrative Costs.—Of
16	the funds made available to carry out a contract under
17	this section, a school district partnership turnaround orga-
18	nization shall not use more than 8 percent to pay for ad-
19	ministration of the contract.
20	(h) Evaluation.—
21	(1) EVALUATION BY SECRETARY.—The Sec-
22	retary shall select an independent entity to evaluate
23	every 3 years, the performance of students who at-
24	tend a turnaround school. The evaluation—

1	(A) shall be conducted using a rigorous re-
2	search design for determining the effectiveness
3	of the comprehensive high school turnaround
4	model; and
5	(B) shall compare course achievement, sec-
6	ondary school graduation rates, and post-sec-
7	ondary attendance and completion rates of stu-
8	dents who attend schools assisted under this
9	section with those indicators for students or
10	similar backgrounds who do not attend such
11	schools.
12	(2) EVALUATION BY ORGANIZATION.—A school
13	district partnership turnaround organization—
14	(A) shall require each partner school to
15	provide the turnaround organization access to
16	data on student demographics, student attende
17	ance, course grades, suspensions, student safety
18	incidents, graduation rates, relevant test scores
19	teacher retention, and other such agreed upor
20	information needed to prepare implementation
21	reports; and
22	(B) shall prepare an annual report describ-
23	ing the implementation of the comprehensive
24	high school turnaround model and student

achievement in partner schools.

1	(3) Availability of evaluation.—Copies of
2	any evaluation or report prepared under this sub-
3	section shall be made available to the Secretary and
4	the Congress.
5	(i) AUTHORIZATION OF APPROPRIATIONS.—There

6 are authorized to be appropriated to carry out this Act

7 such sums as may be necessary for fiscal year 2011 and

8 each of the 5 succeeding fiscal years.

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