

In the House of Representatives, U. S.,

September 22, 2016.

Resolved, That the bill from the Senate (S. 1550) entitled “An Act to amend title 31, United States Code, to establish entities tasked with improving program and project management in certain Federal agencies, and for other purposes.”, do pass with the following

AMENDMENT:

Strike out all after the enacting clause and insert:

1 ***SECTION 1. SHORT TITLE.***

2 *This Act may be cited as the “Program Management*
3 *Improvement Accountability Act”.*

4 ***SEC. 2. PROJECT MANAGEMENT.***

5 *(a) DEPUTY DIRECTOR FOR MANAGEMENT.—*

6 *(1) ADDITIONAL FUNCTIONS.—Section 503 of*
7 *title 31, United States Code, is amended by adding*
8 *at the end the following:*

9 *“(c) PROGRAM AND PROJECT MANAGEMENT.—*

10 *“(1) REQUIREMENT.—Subject to the direction*
11 *and approval of the Director, the Deputy Director for*
12 *Management or a designee shall—*

1 “(A) adopt governmentwide standards, poli-
2 cies, and guidelines for program and project
3 management for executive agencies;

4 “(B) oversee implementation of program
5 and project management for the standards, poli-
6 cies, and guidelines established under subpara-
7 graph (A);

8 “(C) chair the Program Management Policy
9 Council established under section 1126(b);

10 “(D) establish standards and policies for ex-
11 ecutive agencies, consistent with widely accepted
12 standards for program and project management
13 planning and delivery;

14 “(E) engage with the private sector to iden-
15 tify best practices in program and project man-
16 agement that would improve Federal program
17 and project management;

18 “(F) conduct portfolio reviews to address
19 programs identified as high risk by the Govern-
20 ment Accountability Office;

21 “(G) not less than annually, conduct port-
22 folio reviews of agency programs in coordination
23 with Project Management Improvement Officers
24 designated under section 1126(a)(1) to assess the

1 *quality and effectiveness of program manage-*
 2 *ment; and*

3 “(H) *establish a 5-year strategic plan for*
 4 *program and project management.*

5 “(2) *APPLICATION TO DEPARTMENT OF DE-*
 6 *FENSE.—Paragraph (1) shall not apply to the De-*
 7 *partment of Defense to the extent that the provisions*
 8 *of that paragraph are substantially similar to or du-*
 9 *plicative of—*

10 “(A) *the provisions of chapter 87 of title 10;*
 11 *or*

12 “(B) *policy, guidance, or instruction of the*
 13 *Department related to program management.”.*

14 “(2) *DEADLINE FOR STANDARDS, POLICIES, AND*
 15 *GUIDELINES.—Not later than 1 year after the date of*
 16 *enactment of this Act, the Deputy Director for Man-*
 17 *agement of the Office of Management and Budget*
 18 *shall issue the standards, policies, and guidelines re-*
 19 *quired under section 503(c) of title 31, United States*
 20 *Code, as added by paragraph (1).*

21 “(3) *REGULATIONS.—Not later than 90 days after*
 22 *the date on which the standards, policies, and guide-*
 23 *lines are issued under paragraph (2), the Deputy Di-*
 24 *rector for Management of the Office of Management*
 25 *and Budget, in consultation with the Program Man-*

1 *agement Policy Council established under section*
 2 *1126(b) of title 31, United States Code, as added by*
 3 *subsection (b)(1), and the Director of the Office of*
 4 *Management and Budget, shall issue any regulations*
 5 *as are necessary to implement the requirements of sec-*
 6 *tion 503(c) of title 31, United States Code, as added*
 7 *by paragraph (1).*

8 *(b) PROGRAM MANAGEMENT IMPROVEMENT OFFICERS*
 9 *AND PROGRAM MANAGEMENT POLICY COUNCIL.—*

10 *(1) AMENDMENT.—Chapter 11 of title 31, United*
 11 *States Code, is amended by adding at the end the fol-*
 12 *lowing:*

13 **“§1126. Program management improvement officers**
 14 **and program management policy council**

15 *“(a) PROGRAM MANAGEMENT IMPROVEMENT OFFI-*
 16 *CERS.—*

17 *“(1) DESIGNATION.—The head of each agency de-*
 18 *scribed in section 901(b) shall designate a senior exec-*
 19 *utive of the agency as the Program Management Im-*
 20 *provement Officer of the agency.*

21 *“(2) FUNCTIONS.—The Program Management*
 22 *Improvement Officer of an agency designated under*
 23 *paragraph (1) shall—*

1 “(A) implement program management poli-
2 cies established by the agency under section
3 503(c); and

4 “(B) develop a strategy for enhancing the
5 role of program managers within the agency that
6 includes the following:

7 “(i) Enhanced training and edu-
8 cational opportunities for program man-
9 agers that shall include—

10 “(I) training in the relevant com-
11 petencies encompassed with program
12 and project manager within the pri-
13 vate sector for program managers; and

14 “(II) training that emphasizes
15 cost containment for large projects and
16 programs.

17 “(ii) Mentoring of current and future
18 program managers by experienced senior
19 executives and program managers within
20 the agency.

21 “(iii) Improved career paths and ca-
22 reer opportunities for program managers.

23 “(iv) A plan to encourage the recruit-
24 ment and retention of highly qualified indi-
25 viduals to serve as program managers.

1 “(v) *Improved means of collecting and*
 2 *disseminating best practices and lessons*
 3 *learned to enhance program management*
 4 *across the agency.*

5 “(vi) *Common templates and tools to*
 6 *support improved data gathering and anal-*
 7 *ysis for program management and oversight*
 8 *purposes.*

9 “(3) *APPLICATION TO DEPARTMENT OF DE-*
 10 *FENSE.—This subsection shall not apply to the De-*
 11 *partment of Defense to the extent that the provisions*
 12 *of this subsection are substantially similar to or du-*
 13 *plicative of the provisions of chapter 87 of title 10.*
 14 *For purposes of paragraph (1), the Under Secretary*
 15 *of Defense for Acquisition, Technology, and Logistics*
 16 *(or a designee of the Under Secretary) shall be consid-*
 17 *ered the Program Management Improvement Officer.*

18 “(b) *PROGRAM MANAGEMENT POLICY COUNCIL.—*

19 “(1) *ESTABLISHMENT.—There is established in*
 20 *the Office of Management and Budget a council to be*
 21 *known as the ‘Program Management Policy Council’*
 22 *(in this subsection referred to as the ‘Council’).*

23 “(2) *PURPOSE AND FUNCTIONS.—The Council*
 24 *shall act as the principal interagency forum for im-*

1 *proving agency practices related to program and*
2 *project management. The Council shall—*

3 *“(A) advise and assist the Deputy Director*
4 *for Management of the Office of Management*
5 *and Budget;*

6 *“(B) review programs identified as high*
7 *risk by the General Accountability Office and*
8 *make recommendations for actions to be taken by*
9 *the Deputy Director for Management of the Of-*
10 *fice of Management and Budget or a designee;*

11 *“(C) discuss topics of importance to the*
12 *workforce, including—*

13 *“(i) career development and workforce*
14 *development needs;*

15 *“(ii) policy to support continuous im-*
16 *provement in program and project manage-*
17 *ment; and*

18 *“(iii) major challenges across agencies*
19 *in managing programs;*

20 *“(D) advise on the development and appli-*
21 *cability of standards governmentwide for pro-*
22 *gram management transparency; and*

23 *“(E) review the information published on*
24 *the website of the Office of Management and*
25 *Budget pursuant to section 1122.*

1 “(3) *MEMBERSHIP.*—

2 “(A) *COMPOSITION.*—*The Council shall be*
 3 *composed of the following members:*

4 “(i) *Five members from the Office of*
 5 *Management and Budget as follows:*

6 “(I) *The Deputy Director for*
 7 *Management.*

8 “(II) *The Administrator of the Of-*
 9 *fice of Electronic Government.*

10 “(III) *The Administrator of Fed-*
 11 *eral Procurement Policy.*

12 “(IV) *The Controller of the Office*
 13 *of Federal Financial Management.*

14 “(V) *The Director of the Office of*
 15 *Performance and Personnel Manage-*
 16 *ment.*

17 “(ii) *The Program Management Im-*
 18 *provement Officer from each agency de-*
 19 *scribed in section 901(b).*

20 “(iii) *Any other full-time or perma-*
 21 *nent part-time officer or employee of the*
 22 *Federal Government or member of the*
 23 *Armed Forces designated by the Chair-*
 24 *person.*

1 “(B) CHAIRPERSON AND VICE CHAIR-
2 PERSON.—

3 “(i) IN GENERAL.—*The Deputy Direc-*
4 *tor for Management of the Office of Manage-*
5 *ment and Budget shall be the Chairperson*
6 *of the Council. A Vice Chairperson shall be*
7 *elected by the members and shall serve a*
8 *term of not more than 1 year.*

9 “(ii) DUTIES.—*The Chairperson shall*
10 *preside at the meetings of the Council, de-*
11 *termine the agenda of the Council, direct*
12 *the work of the Council, and establish and*
13 *direct subgroups of the Council as appro-*
14 *priate.*

15 “(4) MEETINGS.—*The Council shall meet not less*
16 *than twice per fiscal year and may meet at the call*
17 *of the Chairperson or a majority of the members of*
18 *the Council.*

19 “(5) SUPPORT.—*The head of each agency with a*
20 *Project Management Improvement Officer serving on*
21 *the Council shall provide administrative support to*
22 *the Council, as appropriate, at the request of the*
23 *Chairperson.”.*

24 “(2) REPORT REQUIRED.—*Not later than 1 year*
25 *after the date of enactment of this Act, the Director*

1 *of the Office of Management and Budget, in consulta-*
 2 *tion with each Program Management Improvement*
 3 *Officer designated under section 1126(a)(1) of title*
 4 *31, United States Code, shall submit to Congress a re-*
 5 *port containing the strategy developed under section*
 6 *1126(a)(2)(B) of such title, as added by paragraph*
 7 *(1).*

8 *(c) PROGRAM AND PROJECT MANAGEMENT PER-*
 9 *SONNEL STANDARDS.—*

10 *(1) DEFINITION.—In this subsection, the term*
 11 *“agency” means each agency described in section*
 12 *901(b) of title 31, United States Code, other than the*
 13 *Department of Defense.*

14 *(2) REGULATIONS REQUIRED.—Not later than*
 15 *180 days after the date on which the standards, poli-*
 16 *cies, and guidelines are issued under section 503(c) of*
 17 *title 31, United States Code, as added by subsection*
 18 *(a)(1), the Director of the Office of Personnel Manage-*
 19 *ment, in consultation with the Director of the Office*
 20 *of Management and Budget, shall issue regulations*
 21 *that—*

22 *(A) identify key skills and competencies*
 23 *needed for a program and project manager in an*
 24 *agency;*

1 (B) establish a new job series, or update
2 and improve an existing job series, for program
3 and project management within an agency; and
4 (C) establish a new career path for program
5 and project managers within an agency.

6 (d) *GAO REPORT ON EFFECTIVENESS OF POLICIES ON*
7 *PROGRAM AND PROJECT MANAGEMENT.*—Not later than 3
8 years after the date of enactment of this Act, the Govern-
9 ment Accountability Office shall issue, in conjunction with
10 the High Risk list of the Government Accountability Office,
11 a report examining the effectiveness of the following on im-
12 proving Federal program and project management:

13 (1) *The standards, policies, and guidelines for*
14 *program and project management issued under sec-*
15 *tion 503(c) of title 31, United States Code, as added*
16 *by subsection (a)(1).*

17 (2) *The 5-year strategic plan established under*
18 *section 503(c)(1)(H) of title 31, United States Code,*
19 *as added by subsection (a)(1).*

20 (3) *Program Management Improvement Officers*
21 *designated under section 1126(a)(1) of title 31,*
22 *United States Code, as added by subsection (b)(1).*

- 1 (4) *The Program Management Policy Council es-*
2 *tablished under section 1126(b)(1) of title 31, United*
3 *States Code, as added by subsection (b)(1).*

Attest:

Clerk.

114TH CONGRESS
2^D SESSION

S. 1550

AMENDMENT