

**Calendar No. 572**

116TH CONGRESS  
2D SESSION

**S. 3287**

**[Report No. 116–278]**

To modify the governmentwide financial management plan, and for other purposes.

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IN THE SENATE OF THE UNITED STATES

FEBRUARY 12, 2020

Mr. ENZI (for himself, Mr. WARNER, Mr. GRASSLEY, Mr. JOHNSON, Mr. PERDUE, Mr. LANKFORD, Ms. HASSAN, Mrs. LOEFFLER, Mr. BRAUN, Mr. PETERS, and Ms. SINEMA) introduced the following bill; which was read twice and referred to the Committee on Homeland Security and Governmental Affairs

OCTOBER 19, 2020

Reported by Mr. JOHNSON, with an amendment

[Strike out all after the enacting clause and insert the part printed in *italie*]

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**A BILL**

To modify the governmentwide financial management plan,  
and for other purposes.

1       *Be it enacted by the Senate and House of Representa-*  
2       *tives of the United States of America in Congress assembled,*

1 **SECTION 1. SHORT TITLE.**

2 This Act may be cited as the “CFO Vision Act of  
3 2020”.

4 **SEC. 2. CHIEF FINANCIAL OFFICERS; GOVERNMENTWIDE**  
5 **FINANCIAL MANAGEMENT PLAN.**

6 (a) CHIEF FINANCIAL OFFICER AND DEPUTY CHIEF  
7 FINANCIAL OFFICER.—Chapter 9 of title 31, United  
8 States Code, is amended—

9 (1) in section 902(a)—

10 (A) in the matter preceding paragraph (1),  
11 by striking “An” and inserting “It shall be the  
12 duty and responsibility of each agency Chief Fi-  
13 nancial Officer to oversee and provide leader-  
14 ship in the areas of budget formulation and  
15 execution, planning and performance, risk man-  
16 agement, internal controls, financial systems,  
17 and accounting. In carrying out the preceding  
18 sentence, each”;

19 (B) in paragraph (3)—

20 (i) in subparagraph (C), by inserting  
21 “areas and” before “systems”; and

22 (ii) in subparagraph (D)—

23 (I) in clause (iii), by striking  
24 “and” at the end;

25 (II) in clause (iv), by striking  
26 “performance,” and inserting “per-

1 formance and integration of perform-  
 2 ance and cost information; and”; and

3 (III) by adding at the end the  
 4 following:

5 “(v) annual agency financial state-  
 6 ments prepared in accordance with United  
 7 States generally accepted accounting prin-  
 8 ciples;”.

9 (C) by redesignating paragraph (8) as  
 10 paragraph (10);

11 (D) by redesignating paragraphs (5)  
 12 through (7) as paragraphs (6) through (8), re-  
 13 spectively;

14 (E) by inserting after paragraph (4) the  
 15 following:

16 “(5) prepare, in consultation with financial manage-  
 17 ment and other appropriate experts, an agency plan to im-  
 18 plement the 4-year financial management plan prepared  
 19 by the Director of the Office of Management and Budget  
 20 under section 3512(a)(2) of this title and to achieve and  
 21 sustain effective financial management in the agency;  
 22 which shall—

23 “(A) be completed within 90 days of the  
 24 issuance of a governmentwide plan under section  
 25 3512(a)(2) of this title;

1           ~~“(B) be revised as determined necessary by the~~  
 2           ~~Chief Financial Officer;~~

3           ~~“(C) include performance-based financial man-~~  
 4           ~~agement metrics against which the financial man-~~  
 5           ~~agement performance of the agency shall be as-~~  
 6           ~~sessed; and~~

7           ~~“(D) be submitted upon completion or revision~~  
 8           ~~to the head of the agency, the Director of the Office~~  
 9           ~~of Management and Budget, the Comptroller Gen-~~  
 10          ~~eral; and appropriate committees of Congress; and~~  
 11          ~~be made publicly available;”;~~

12           ~~(F) in paragraph (6), as so redesignated—~~

13                   ~~(i) by striking subparagraph (A);~~

14                   ~~(ii) by redesignating subparagraphs~~  
 15           ~~(B) through (E) as subparagraphs (A)~~  
 16           ~~through (D), respectively; and~~

17                   ~~(iii) in subparagraph (C), as so redes-~~  
 18           ~~ignated, by adding “and” at the end;~~

19           ~~(G) in paragraph (7), as so redesignated—~~

20                   ~~(i) in the matter preceding subpara-~~  
 21           ~~graph (A), by striking “and the Director of~~  
 22           ~~the Office of Management and Budget,”~~  
 23           ~~and inserting “, the Director of the Office~~  
 24           ~~of Management and Budget, the Comp-~~  
 25           ~~troller General, and appropriate commit-~~

tees of Congress, which shall be made publicly available and”;

(ii) in subparagraph (A), by striking “agency;” and inserting “agency, including—

“(i) the progress of the agency in implementing the agency plan described in paragraph (5);

“(ii) the progress of the agency in implementing the governmentwide 4-year financial management plan prepared by the Director of the Office of Management and Budget under section 3512(a)(2) of this title; and

“(iii) the performance of the agency against financial management metrics established by the Director of the Office of Management and Budget;” and

(iii) in subparagraph (D)—

(I) by striking “of the reports” and inserting “of—

“(i) the reports”;

(II) in clause (i), as so designated, by striking “the amendments made by the Federal Managers’ Financial Integrity Act of 1987 (Public

1 law 97–255); and” and inserting “sec-  
 2 tion 3512(d) of this title;”, and

3 (III) by adding at the end the  
 4 following:

5 “(ii) agency spending data published under  
 6 the Federal Funding Accountability and Trans-  
 7 parency Act of 2006 (31 U.S.C. 6101 note);  
 8 and

9 “(iii) the reporting of the agency under the  
 10 Federal Financial Management Improvement  
 11 Act of 1996 (31 U.S.C. 3512 note); and”;

12 (II) in paragraph (8), as so redesignated—

13 (i) by striking “monitor the” and in-  
 14 sert “manage the formulation and”; and

15 (ii) by striking “; and prepare and  
 16 submit to the head of the agency timely  
 17 performance reports; and” and inserting a  
 18 semicolon;

19 (I) by inserting after paragraph (8), as so  
 20 redesignated, the following:

21 “(9) be responsible for linking performance and cost  
 22 information, including the preparation and submission to  
 23 the head of the agency of timely performance reports that  
 24 incorporate cost information;”;

1           ~~(J)~~ in paragraph ~~(10)~~, as so redesignated—

2  
3           (i) by inserting “inflation and” before  
4           “costs”; and

5           (ii) by striking the period at the end  
6           and inserting “; and”; and

7           ~~(K)~~ by adding at the end the following:

8           “(11) coordinate with senior agency personnel,  
9           including the Chief Data Officer, Chief Information  
10          Officer, Chief Performance Officer, Chief Acquisition  
11          Officer, Chief Risk Officer, and Chief Evaluation Of-  
12          ficer of the agency on—

13           “(A) the exercise of authorities under this  
14          subsection; and

15           “(B) the strategic planning, performance  
16          measurement and reporting, and risk manage-  
17          ment functions of the agency.”; and

18          ~~(2)~~ in section 903—

19           (A) in subsection (a), by inserting “and  
20          who shall assist the agency Chief Financial Of-  
21          ficer in the performance of each of the duties  
22          of the agency Chief Financial Officer under this  
23          chapter” after “matters”; and

24           (B) by adding at the end the following:

1       “(c) Notwithstanding subchapter III of chapter 33 of  
 2 title 5, United States Code, in the event of a vacancy in  
 3 the position of Chief Financial Officer of an agency, only  
 4 the Deputy Chief Financial Officer of the agency shall  
 5 serve as the acting Chief Financial Officer.”.

6       (b) GOVERNMENTWIDE FINANCIAL MANAGEMENT  
 7 PLAN.—Section 3512 of title 31, United States Code, is  
 8 amended—

9           (1) in subsection (a)—

10               (A) in paragraph (1), by striking “a finan-  
 11 cial management status report and a govern-  
 12 mentwide 5-year financial management plan”  
 13 and inserting “a governmentwide 4-year finan-  
 14 cial management plan and a financial manage-  
 15 ment status report”;

16               (B) by striking paragraph (2);

17               (C) by redesignating paragraph (3) as  
 18 paragraph (2);

19               (D) in paragraph (2), as so redesignated—

20                   (i) in subparagraph (A)—

21                       (I) by striking “5-year” and in-  
 22 serting “4-year”;

23                       (II) by striking “shall describe”  
 24 and inserting the following: “shall—

25                           “(i) describe”;



(III) in clause (i), as so designated, by striking “5 fiscal years to improve the financial management of the Federal Government.” and inserting “4 fiscal years to improve the financial management of the Federal Government in a manner that is strategic, comprehensive, and cost-effective; and”; and

(IV) by adding at the end the following:

“(ii) be developed in consultation with the Chief Financial Officers Council, the Chief Information Officers Council, the Chief Data Officer Council, the Chief Acquisition Officers Council, the Council of the Inspectors General on Integrity and Efficiency, the Government Accountability Office, and other appropriate financial management experts.”; and

(ii) in subparagraph (B)—

(I) in the matter preceding clause (i), by striking “5-year” and inserting “4-year”;

(II) in clause (iii)—

1                   (aa) by striking “for devel-  
 2                   oping” and inserting “for im-  
 3                   proving financial management  
 4                   systems, including—

5                   “(I) developing”; and

6                   (bb) by adding at the end  
 7                   the following:

8                   “(II) linking performance and cost in-  
 9                   formation to facilitate effective and effi-  
 10                  cient decision making;

11                  “(III) eliminating duplicative and un-  
 12                  necessary systems; and

13                  “(IV) identifying opportunities for  
 14                  agencies to share systems and encouraging  
 15                  agencies to do so where practicable;”;

16                  (III) by striking clause (iv);

17                  (IV) by redesignating clause (v)  
 18                  as clause (iv);

19                  (V) by inserting after clause (iv),  
 20                  as so redesignated, the following:

21                  “(v) provide a strategy for reporting per-  
 22                  formance and cost information;”;

23                  (VI) in clause (vi), by striking  
 24                  “5-year” and inserting “4-year”;

1                   (VII) in clause (vii), by striking  
 2                   “identify” and inserting “provide a  
 3                   strategy for strengthening the Federal  
 4                   financial management workforce, in-  
 5                   cluding identification of”;

6                   (VIII) in clause (viii), by striking  
 7                   “and” at the end;

8                   (IX) by redesignating clause (ix)  
 9                   as clause (x);

10                  (X) by inserting after clause  
 11                  (viii) the following:

12                  “(ix) include comprehensive financial man-  
 13                  agement performance-based metrics against  
 14                  which the financial management performance of  
 15                  executive agencies can be assessed; and”; and

16                  (XI) in clause (x), as so redesign-  
 17                  ated, by striking “5-year” and in-  
 18                  serting “4-year”;

19                  (E) by inserting after paragraph (2) the  
 20                  following:

21                  “(3) A financial management status report under this  
 22                  subsection shall include—

23                  “(A) a description and analysis of the status of  
 24                  financial management in the executive branch, in-  
 25                  cluding the progress made towards implementing the

1 governmentwide 4-year financial management plan;  
 2 the status of remaining challenges, and cost esti-  
 3 mates of improvements to Federal financial manage-  
 4 ment;

5 “(B) a summary of the performance of agencies  
 6 against the metrics developed and identified by the  
 7 Director of the Office of Management and Budget in  
 8 the governmentwide 4-year financial management  
 9 plan;

10 “(C) a summary of the most recently completed  
 11 financial statements—

12 “(i) of Federal agencies under section  
 13 3515 of this title; and

14 “(ii) of Government corporations;

15 “(D) a summary of the most recently completed  
 16 financial statement audits and reports—

17 “(i) of Federal agencies under subsections  
 18 (e) and (f) of section 3521 of this title; and

19 “(ii) of Government corporations;

20 “(E) a summary of reports on internal account-  
 21 ing and administrative control systems submitted to  
 22 the President and Congress under subsection (d);

23 “(F) a listing of agencies whose financial man-  
 24 agement systems do not comply substantially with  
 25 the requirements of section 803(a) of the Federal

1 Financial Management Improvement Act of 1996  
 2 (31 U.S.C. 3512 note), and a summary statement of  
 3 the efforts underway to remedy the noncompliance;  
 4 and

5 “(G) any other information the Director con-  
 6 siders appropriate to fully inform Congress regard-  
 7 ing the financial management of the Federal Gov-  
 8 ernment.”;

9 (F) in paragraph (4)—

10 (i) in subparagraph (A)—

11 (I) by striking “15 months after  
 12 the date of the enactment of this sub-  
 13 section” and inserting “January 31  
 14 after the date of enactment of the  
 15 CFO Vision Act of 2020”; and

16 (II) by striking “5-year” and in-  
 17 serting “4-year”; and

18 (ii) in subparagraph (B)—

19 (I) in clause (i)—

20 (aa) by striking “Not later  
 21 than January 31 of each year  
 22 thereafter” and inserting “At a  
 23 minimum, concurrently with the  
 24 submission of the budget of the  
 25 United States Government under

1 section 1105(a) of this title made  
 2 in the first full fiscal year fol-  
 3 lowing any year in which the  
 4 term of the President commences  
 5 under section 101 of title 3”;

6 (bb) by striking “financial  
 7 management status report and a  
 8 revised governmentwide 5-year”  
 9 and inserting “governmentwide  
 10 4-year”; and

11 (cc) by striking “5 fiscal  
 12 years” and all that follows  
 13 through the period at the end  
 14 and inserting “4 fiscal years.”;  
 15 and

16 (H) in clause (ii), by striking  
 17 “revised governmentwide 5-year” and  
 18 inserting “governmentwide 4-year”;  
 19 and

20 (iii) by adding at the end the fol-  
 21 lowing:

22 “(C) Each year, concurrently with the submis-  
 23 sion of the budget of the United States Government  
 24 under section 1105(a) of this title, the Director of  
 25 the Office of Management and Budget shall submit

1 to the appropriate committees of Congress and the  
 2 Comptroller General a financial management status  
 3 report.”; and

4 (G) by striking paragraph (5);

5 (2) in subsection (d)(2)—

6 (A) in subparagraph (A), by striking  
 7 “and” at the end;

8 (B) in subparagraph (B), by striking the  
 9 period at the end and inserting “; and”; and

10 (C) by adding at the end the following:

11 “(C) a separate report on the results of the as-  
 12 sessment required under subsection (c)(2).”;

13 (3) by redesignating subsections (e), (f), and  
 14 (g) as subsections (f), (g), and (h), respectively; and

15 (4) by inserting after subsection (d) the fol-  
 16 lowing:

17 “(e) The head of each executive agency shall—

18 “(1) in establishing the internal accounting and  
 19 administrative controls under subsection (c), identify  
 20 the key financial management information needed  
 21 for effective financial management decision making;  
 22 and

23 “(2) annually assess the effectiveness of the in-  
 24 ternal controls of the executive agency over financial

1 reporting and key financial management information  
 2 identified under paragraph (1).”.

3 ~~(c) AUDITS BY AGENCIES.—Section 3521 of title 31,~~  
 4 ~~United States Code, is amended—~~

5 (1) in subsection (c)—

6 (A) by redesignating paragraphs (1) and  
 7 (2) as subparagraphs (A) and (B), respectively,  
 8 and adjusting the margins accordingly;

9 (B) by striking “(c) Each financial” and  
 10 inserting “(c)(1) Each financial”;

11 (C) in paragraph (1), as so designated, by  
 12 striking “standards—” and inserting “stand-  
 13 ards.”; and

14 (D) by inserting after paragraph (1), as so  
 15 designated, the following:

16 “(2) As part of each audit under this subsection, the  
 17 auditor shall—

18 “(A) evaluate the design of the internal control  
 19 of the agency over financial reporting and key finan-  
 20 cial information, as assessed and reported on by the  
 21 head of the agency under section 3512(d)(2)(C) of  
 22 this title;

23 “(B) determine whether those controls have  
 24 been implemented;



1           “(C) for controls that are properly designed and  
 2           implemented; perform sufficient tests of those con-  
 3           trols to conclude whether the controls are operating  
 4           effectively and to support a low level of assessed con-  
 5           trol risk; and

6           “(D) communicate controls that the auditor  
 7           concludes are not suitably designed and implemented  
 8           or are not operating effectively, as appropriate under  
 9           applicable generally accepted government auditing  
 10          standards.

11          “(3) Audits under this subsection shall be con-  
 12       ducted—”; and

13           (2) in subsection (h), by striking “section  
 14       3512(a)(3)(B)(viii)” and inserting “section  
 15       3512(a)(2)(B)(viii)”.

16       (d) TECHNICAL AND CONFORMING AMENDMENT.—  
 17       Section 3348(e) of title 5, United States Code, is amend-  
 18       ed—

19           (1) in paragraph (3), by adding “or” at the  
 20       end;

21           (2) by striking paragraph (4); and

22           (3) by redesignating paragraph (5) as para-  
 23       graph (4).

1 **SECTION 1. SHORT TITLE.**

2       *This Act may be cited as the “CFO Vision Act of*  
 3 *2020”.*

4 **SEC. 2. CHIEF FINANCIAL OFFICERS; GOVERNMENTWIDE FI-**  
 5 **NANCIAL MANAGEMENT PLAN.**

6       *(a) CHIEF FINANCIAL OFFICER AND DEPUTY CHIEF*  
 7 *FINANCIAL OFFICER.—Chapter 9 of title 31, United States*  
 8 *Code, is amended—*

9           *(1) in section 902(a)—*

10               *(A) in the matter preceding paragraph (1),*  
 11               *by striking “An” and inserting “It shall be the*  
 12               *duty and responsibility of each agency Chief Fi-*  
 13               *nancial Officer to oversee and provide leadership*  
 14               *in the areas of budget formulation and execution,*  
 15               *planning and performance, risk management,*  
 16               *internal controls, financial systems, accounting,*  
 17               *and other areas as the Director of the Office of*  
 18               *Management and Budget may designate. In car-*  
 19               *rying out the preceding sentence, each”;*

20               *(B) in paragraph (3)—*

21                       *(i) in subparagraph (C), by inserting*  
 22                       *“areas and” before “systems”; and*

23                       *(ii) in subparagraph (D)—*

24                               *(I) in clause (iii), by striking*  
 25                               *“and” at the end;*

1                   (II) in clause (iv), by striking  
2                   “performance;” and inserting “per-  
3                   formance and integration of perform-  
4                   ance and cost information; and”; and  
5                   (III) by adding at the end the fol-  
6                   lowing:

7                   “(v) annual agency financial state-  
8                   ments prepared in accordance with United  
9                   States generally accepted accounting prin-  
10                  ciples;”.

11                  (C) by redesignating paragraph (8) as  
12                  paragraph (10);

13                  (D) by redesignating paragraphs (5)  
14                  through (7) as paragraphs (6) through (8), re-  
15                  spectively;

16                  (E) by inserting after paragraph (4) the fol-  
17                  lowing:

18                  “(5) prepare, in consultation with financial manage-  
19                  ment and other appropriate experts, an agency plan to im-  
20                  plement the 4-year financial management plan prepared by  
21                  the Director of the Office of Management and Budget under  
22                  section 3512(a)(2) of this title and to achieve and sustain  
23                  effective financial management in the agency, which shall—

1           “(A) be completed within 90 days of the issuance  
2 of a governmentwide plan under section 3512(a)(2) of  
3 this title;

4           “(B) be revised as determined necessary by the  
5 Chief Financial Officer;

6           “(C) include performance-based financial man-  
7 agement metrics against which the financial manage-  
8 ment performance of the agency shall be assessed; and

9           “(D) be submitted upon completion or revision to  
10 the head of the agency, the Director of the Office of  
11 Management and Budget, the Comptroller General,  
12 and appropriate committees of Congress, and be made  
13 publicly available;”;

14           (F) in paragraph (6), as so redesignated—

15               (i) by striking subparagraph (A);

16               (ii) by redesignating subparagraphs  
17 (B) through (E) as subparagraphs (A)  
18 through (D), respectively; and

19               (iii) in subparagraph (C), as so redes-  
20 igned, by adding “and” at the end;

21           (G) in paragraph (7), as so redesignated—

22               (i) in the matter preceding subpara-  
23 graph (A), by striking “and the Director of  
24 the Office of Management and Budget,” and  
25 inserting “, the Director of the Office of

1           *Management and Budget, the Comptroller*  
 2           *General, and appropriate committees of*  
 3           *Congress, which shall be made publicly*  
 4           *available and”;*

5           *(ii) in subparagraph (A), by striking*  
 6           *“agency;” and inserting “agency, includ-*  
 7           *ing—*

8           *“(i) the progress of the agency in imple-*  
 9           *menting the agency plan described in paragraph*  
 10          *(5);*

11          *“(ii) the progress of the agency in imple-*  
 12          *menting the governmentwide 4-year financial*  
 13          *management plan prepared by the Director of*  
 14          *the Office of Management and Budget under sec-*  
 15          *tion 3512(a)(2) of this title; and*

16          *“(iii) the performance of the agency against*  
 17          *financial management metrics established by the*  
 18          *Director of the Office of Management and Budg-*  
 19          *et;”;* and

20          *(iii) in subparagraph (D)—*

21                  *(I) by striking “of the reports”*  
 22                  *and inserting “of—*

23                  *“(i) the reports”;*

24                  *(II) in clause (i), as so des-*  
 25                  *ignated, by striking “the amendments*

1                   *made by the Federal Managers’ Finan-*  
 2                   *cial Integrity Act of 1987 (Public law*  
 3                   *97–255); and” and inserting “section*  
 4                   *3512(d) of this title;”; and*

5                   *(III) by adding at the end the fol-*  
 6                   *lowing:*

7                   *“(ii) agency spending data published under*  
 8                   *the Federal Funding Accountability and Trans-*  
 9                   *parency Act of 2006 (31 U.S.C. 6101 note); and*

10                  *“(iii) the reporting of the agency under the*  
 11                  *Federal Financial Management Improvement*  
 12                  *Act of 1996 (31 U.S.C. 3512 note); and”;*

13                  *(H) in paragraph (8), as so redesignated—*

14                   *(i) by striking “monitor the” and in-*  
 15                   *sert “manage the formulation and”; and*

16                   *(ii) by striking “, and prepare and*  
 17                   *submit to the head of the agency timely per-*  
 18                   *formance reports; and” and inserting a*  
 19                   *semicolon;*

20                  *(I) by inserting after paragraph (8), as so*  
 21                  *redesignated, the following:*

22                  *“(9) be responsible for linking performance and cost*  
 23                  *information, including the preparation and submission to*  
 24                  *the head of the agency of timely performance reports that*  
 25                  *incorporate cost information;”;*

1                   *(J) in paragraph (10), as so redesignated—*

2                   *(i) by inserting “inflation and” before*

3                   *“costs”; and*

4                   *(ii) by striking the period at the end*

5                   *and inserting “; and”; and*

6                   *(K) by adding at the end the following:*

7                   *“(11) coordinate with senior agency personnel,*  
 8                   *including the Chief Data Officer, Chief Information*  
 9                   *Officer, Chief Performance Officer, Chief Acquisition*  
 10                   *Officer, Chief Risk Officer, and Chief Evaluation Offi-*  
 11                   *cer of the agency on—*

12                   *“(A) the exercise of authorities under this*  
 13                   *subsection; and*

14                   *“(B) the strategic planning, performance*  
 15                   *measurement and reporting, and risk manage-*  
 16                   *ment functions of the agency.”; and*

17                   *(2) in section 903—*

18                   *(A) in subsection (a), by inserting “and*  
 19                   *who shall assist the agency Chief Financial Offi-*  
 20                   *cer in the performance of each of the duties of the*  
 21                   *agency Chief Financial Officer under this chap-*  
 22                   *ter” after “matters”; and*

23                   *(B) by adding at the end the following:*

24                   *“(c) Notwithstanding subchapter III of chapter 33 of*  
 25                   *title 5, in the event of a vacancy in the position of Chief*

1 *Financial Officer of an agency, the Deputy Chief Financial*  
 2 *Officer of the agency shall serve as the acting Chief Finan-*  
 3 *cial Officer.”.*

4 (b) *GOVERNMENTWIDE FINANCIAL MANAGEMENT*  
 5 *PLAN.—Section 3512 of title 31, United States Code, is*  
 6 *amended—*

7 (1) *in subsection (a)—*

8 (A) *in paragraph (1), by striking “a finan-*  
 9 *cial management status report and a govern-*  
 10 *mentwide 5-year financial management plan”*  
 11 *and inserting “a governmentwide 4-year finan-*  
 12 *cial management plan and a financial manage-*  
 13 *ment status report”;*

14 (B) *by striking paragraph (2);*

15 (C) *by redesignating paragraph (3) as*  
 16 *paragraph (2);*

17 (D) *in paragraph (2), as so redesignated—*

18 (i) *in subparagraph (A)—*

19 (I) *by striking “5-year” and in-*  
 20 *serting “4-year”;*

21 (II) *by striking “shall describe”*  
 22 *and inserting the following: “shall—*  
 23 *“(i) describe”;*

24 (III) *in clause (i), as so des-*  
 25 *ignated, by striking “5 fiscal years to*



1 *improve the financial management of*  
 2 *the Federal Government.” and insert-*  
 3 *ing “4 fiscal years to improve the fi-*  
 4 *nancial management of the Federal*  
 5 *Government in a manner that is stra-*  
 6 *tegic, comprehensive, and cost-effective;*  
 7 *and”;* and

8 *(IV) by adding at the end the fol-*  
 9 *lowing:*

10 *“(ii) be developed in consultation with the*  
 11 *Chief Financial Officers Council, the Chief Infor-*  
 12 *mation Officers Council, the Chief Data Officer*  
 13 *Council, the Chief Acquisition Officers Council,*  
 14 *the Council of the Inspectors General on Integ-*  
 15 *rity and Efficiency, the Government Account-*  
 16 *ability Office, and, as appropriate, other coun-*  
 17 *cils and financial management experts.”;* and

18 *(ii) in subparagraph (B)—*

19 *(I) in the matter preceding clause*  
 20 *(i), by striking “5-year” and inserting*  
 21 *“4-year”;*

22 *(II) in clause (iii)—*

23 *(aa) by striking “for devel-*  
 24 *oping” and inserting “for improv-*

1                    *ing financial management sys-*  
 2                    *tems, including—*

3                    *“(I) developing”; and*

4                    *(bb) by adding at the end the*  
 5                    *following:*

6                    *“(II) linking performance and cost in-*  
 7                    *formation to facilitate effective and efficient*  
 8                    *decision making;*

9                    *“(III) eliminating duplicative and un-*  
 10                    *necessary systems and activities; and*

11                    *“(IV) identifying opportunities for*  
 12                    *agencies to share systems and services and*  
 13                    *encouraging agencies to do so where prac-*  
 14                    *ticable;”;*

15                    *(III) by striking clause (iv);*

16                    *(IV) by redesignating clause (v)*  
 17                    *as clause (iv);*

18                    *(V) by inserting after clause (iv),*  
 19                    *as so redesignated, the following:*

20                    *“(v) provide a strategy for reporting per-*  
 21                    *formance and cost information;”;*

22                    *(VI) in clause (vi), by striking “5-*  
 23                    *year” and inserting “4-year”;*

24                    *(VII) in clause (vii), by striking*  
 25                    *“identify” and inserting “provide a*

1                   *strategy for strengthening the Federal*  
 2                   *financial management workforce, in-*  
 3                   *cluding identification of”;*

4                   *(VIII) in clause (viii), by striking*  
 5                   *“and” at the end;*

6                   *(IX) by redesignating clause (ix)*  
 7                   *as clause (x);*

8                   *(X) by inserting after clause (viii)*  
 9                   *the following:*

10                   *“(ix) include comprehensive financial man-*  
 11                   *agement performance-based metrics against*  
 12                   *which the financial management performance of*  
 13                   *executive agencies can be assessed; and”;* and

14                   *(XI) in clause (x), as so redesign-*  
 15                   *ated, by striking “5-year” and insert-*  
 16                   *ing “4-year”;*

17                   *(E) by inserting after paragraph (2) the fol-*  
 18                   *lowing:*

19                   *“(3) A financial management status report under this*  
 20                   *subsection shall include—*

21                   *“(A) a description and analysis of the status of*  
 22                   *financial management in the executive branch, in-*  
 23                   *cluding the progress made towards implementing the*  
 24                   *governmentwide 4-year financial management plan,*  
 25                   *the status of remaining challenges, and, as necessary*

1     *based on obligations or expenditures, any updates or*  
 2     *revisions to the cost estimates included in the most re-*  
 3     *cent governmentwide 4-year financial management*  
 4     *plan;*

5             *“(B) a summary of the performance of agencies*  
 6     *against the metrics developed and identified by the*  
 7     *Director of the Office of Management and Budget in*  
 8     *the governmentwide 4-year financial management*  
 9     *plan;*

10            *“(C) a summary of the most recently completed*  
 11     *financial statements—*

12                 *“(i) of Federal agencies under section 3515*  
 13     *of this title; and*

14                 *“(ii) of Government corporations;*

15            *“(D) a summary of the most recently completed*  
 16     *financial statement audits and reports—*

17                 *“(i) of Federal agencies under subsections*  
 18     *(e) and (f) of section 3521 of this title; and*

19                 *“(ii) of Government corporations;*

20            *“(E) a summary of reports on internal account-*  
 21     *ing and administrative control systems submitted to*  
 22     *the President and Congress under subsection (d);*

23            *“(F) a listing of agencies whose financial man-*  
 24     *agement systems do not comply substantially with the*  
 25     *requirements of section 803(a) of the Federal Finan-*

1      *cial Management Improvement Act of 1996 (31*  
 2      *U.S.C. 3512 note), and a summary statement of the*  
 3      *efforts underway to remedy the noncompliance; and*

4            *“(G) any other information the Director con-*  
 5      *siders appropriate to fully inform Congress regarding*  
 6      *the financial management of the Federal Govern-*  
 7      *ment.”;*

8            *(F) in paragraph (4)—*

9            *(i) in subparagraph (A)—*

10            *(I) by striking “15 months after*  
 11      *the date of the enactment of this sub-*  
 12      *section” and inserting “6 months after*  
 13      *the date of enactment of the CFO Vi-*  
 14      *sion Act of 2020”;* and

15            *(II) by striking “5-year” and in-*  
 16      *serting “4-year”;* and

17            *(ii) in subparagraph (B)—*

18            *(I) in clause (i)—*

19            *(aa) by striking “Not later*  
 20      *than January 31 of each year*  
 21      *thereafter” and inserting “At a*  
 22      *minimum, concurrently with the*  
 23      *submission of the budget of the*  
 24      *United States Government under*  
 25      *section 1105(a) of this title made*

1           *in the first full fiscal year fol-*  
 2           *lowing any year in which the*  
 3           *term of the President commences*  
 4           *under section 101 of title 3”;*

5                     *(bb) by striking “financial*  
 6                     *management status report and a*  
 7                     *revised governmentwide 5-year”*  
 8                     *and inserting “governmentwide 4-*  
 9                     *year”; and*

10                    *(cc) by striking “5 fiscal*  
 11                    *years” and all that follows*  
 12                    *through the period at the end and*  
 13                    *inserting “4 fiscal years.”; and*  
 14                    *(II) in clause (ii)—*

15                    *(aa) by striking “revised gov-*  
 16                    *ernmentwide 5-year” and insert-*  
 17                    *ing “governmentwide 4-year”;*  
 18                    *and*

19                    *(bb) by striking “paragraph*  
 20                    *(3)(B)(viii)” and inserting “para-*  
 21                    *graph (2)(B)(viii)”;* and

22                    *(iii) by adding at the end the fol-*  
 23                    *lowing:*

24                    “(C) *Each year, concurrently with the submis-*

25                    *sion of the budget of the United States Government*

1 *under section 1105(a) of this title, the Director of the*  
 2 *Office of Management and Budget shall submit to the*  
 3 *appropriate committees of Congress and the Comp-*  
 4 *troller General a financial management status re-*  
 5 *port.”; and*

6 *(G) by striking paragraph (5);*

7 *(2) in subsection (d)(2)—*

8 *(A) in subparagraph (A), by striking “and”*  
 9 *at the end;*

10 *(B) in subparagraph (B), by striking the*  
 11 *period at the end and inserting “; and”; and*

12 *(C) by adding at the end the following:*

13 *“(C) a separate report on the results of the as-*  
 14 *essment and conclusion required under subsection*  
 15 *(e)(2).”;*

16 *(3) by redesignating subsections (e), (f), and (g)*  
 17 *as subsections (f), (g), and (h), respectively; and*

18 *(4) by inserting after subsection (d) the fol-*  
 19 *lowing:*

20 *“(e) The head of each executive agency shall—*

21 *“(1) in establishing the internal accounting and*  
 22 *administrative controls under subsection (c), identify*  
 23 *the key financial management information needed for*  
 24 *effective financial management and decision making;*  
 25 *and*

1           “(2) annually assess and make a conclusion on  
 2           the effectiveness of the internal controls of the execu-  
 3           tive agency over financial reporting and key financial  
 4           management information identified under paragraph  
 5           (1).”.

6           (c) *AUDITS BY AGENCIES*.—Section 3521 of title 31,  
 7           United States Code, is amended—

8           (1) in subsection (e)—

9                   (A) by redesignating paragraphs (1) and  
 10                  (2) as subparagraphs (A) and (B), respectively,  
 11                  and adjusting the margins accordingly;

12                  (B) by striking “(e) Each financial” and  
 13                  inserting “(e)(1) Each financial”;

14                  (C) in paragraph (1), as so designated, by  
 15                  striking “standards—” and inserting “stand-  
 16                  ards.”; and

17                  (D) by inserting after paragraph (1), as so  
 18                  designated, the following:

19           “(2) As part of each audit under this subsection, the  
 20           auditor shall—

21                   “(A) evaluate the design of the internal control  
 22                  of the agency over financial reporting and key finan-  
 23                  cial information, as assessed and reported on by the  
 24                  head of the agency under section 3512(d)(2)(C) of this  
 25                  title;



1           “(B) determine whether those controls have been  
2       implemented;

3           “(C) for controls that are properly designed and  
4       implemented, perform sufficient tests of those controls  
5       to conclude whether the controls are operating effec-  
6       tively and to support a low level of assessed control  
7       risk; and

8           “(D) communicate controls that the auditor con-  
9       cludes are not suitably designed and implemented or  
10      are not operating effectively, as appropriate under  
11      applicable generally accepted government auditing  
12      standards.

13          “(3) Audits under this subsection shall be conducted—  
14      ”; and

15           (2) in subsection (h), by striking “section  
16      3512(a)(3)(B)(viii)” and inserting “section  
17      3512(a)(2)(B)(viii)”.

18          (d) *TECHNICAL AND CONFORMING AMENDMENT.*—Sec-  
19      tion 3348(e) of title 5, United States Code, is amended—

20           (1) in paragraph (3), by adding “or” at the end;

21           (2) by striking paragraph (4); and

22           (3) by redesignating paragraph (5) as para-  
23      graph (4).

Calendar No. 572

116<sup>TH</sup> CONGRESS  
2<sup>D</sup> Session

**S. 3287**

[Report No. 116–278]

**A BILL**

To modify the governmentwide financial  
management plan, and for other purposes.

OCTOBER 19, 2020

Reported with an amendment