men and women in uniform have the wherewithal to do their job.”

“Joe Dunford is a man for all seasons,” says Jim Mattis, the former defense secretary. “Joe has a great mind, not easily distracted; he quantifies things, but he brings in the nonquantifiable. Still, that water runs deep in him. You simply can’t shake his faith in his fundamental values.”

Mattis cites two combat anecdotes to explain the subject’s unflappable style. In March 2003, on the eve of the invasion of Iraq, Mattis told Dunford that because of a lastminute change in plans, his regiment had to move out in five hours, rather than at dawn the next morning. “He just took it in stride,” says Mattis. A few days later, Dunford’s unit had fought its way to the Tigris River, with the loss of some Marines, and was ready to seize a strategic bridge. Mattis told him he had to fall back until conditions were safer for the assault. Dunford obeyed that painful retreat order without hesitation, Mattis says. During the job, he was a son of a Marine who fought at Chesnut Reservoir during the Korean War, he grew up in Quincy, Mass., a working-class suburb of Boston. Colleagues admired those grounded values throughout a rapidly rising career.

Gen. Frank McKenzie, head of the Central Command and a former Marine, remembers that Dunford faced a delicate problem as a young lieutenant colonel on the staff of the Marine commandant. He had to manage a team of junior officers replaced by less experienced officers. He promptly removed the officer, to the consternation of some politically powerful friends.

Dunford’s dream was probably to become Marine commandant himself, and after he was appointed to that position in 2014, friends say it was his last military post. When President Barack Obama nominated him chairman in 2015, “he took the job with a Catholic sense of guilt” to do his duty, says one friend.

On Dunford’s desk as chairman, he placed the admonition of a venerated predecessor, Gen. Omar Bradley, who cautioned his staff that they didn’t have the “luxury” of focusing on just one theater but needed to think globally. Dunford has prodded the different service staffs and commanders to do just that—move toward integrated global strategy, rather than separate fiefdoms.

Dunford built a powerful joint staff to coordinate policy, directed by strong officers such as McKenzie and Adm. Michael Gilday, the new chief of naval operations. The joint staff’s importance grew as the interagency team grew, with such as McKenzie and Adm. Michael Gilday, the new chief of naval operations. The joint staff’s importance grew as the interagency team grew, with such as McKenzie and Adm. Michael Gilday, the new chief of naval operations. The joint staff’s importance grew as the interagency team grew, with such as McKenzie and Adm. Michael Gilday, the new chief of naval operations. The joint staff’s importance grew as the interagency team grew, with such

**PERSONAL EXPLANATION**

- **Mr. RUBIO.** Mr. President, due to a family matter, I am unable to be in Washington, DC, today. I informed Senate leaders of this commitment several weeks ago.

**ARMS SALES NOTIFICATION**

**Mr. RISCH.** Mr. President, section 36(b) of the Arms Export Control Act requires that Congress receive prior notification of certain proposed arms sales as defined by that statute. Upon such notification, the Congress has 30 calendar days during which the sale may be reviewed. The provision stipulates that, in the Senate, the notification of proposed sales shall be sent to the chairman of the Senate Foreign Relations Committee.

In keeping with the committee’s intention to see that relevant information is available to the full Senate, I ask unanimous consent to have printed in the RECORD the notifications which have been received. If the cover letter references a classified annex, then such annex is available to all senators in the office of the Foreign Relations Committee, room SD-423.

There being no objection, the material was ordered to be printed in the RECORD, as follows:

**DEFENSE SECURITY COOPERATION AGENCY, Arlington, VA.**

**HON. JAMES E. RISCH,** Chairman, Committee on Foreign Relations, U.S. Senate, Washington, DC.

**DEAR MR. CHAIRMAN:** Pursuant to the reporting requirements of Section 36(b)(1) of the Arms Export Control Act, as amended, we are forwarding herewith Transmittal No. 19-47 concerning the Air Force’s proposed Letter(s) of Offer and Acceptance to the Government of Qatar for defense articles and services estimated to cost $86 million. After this letter is delivered to your office, we plan to issue a news release to notify the public of this proposed sale.

Sincerely,

**GREGORY M. KAUNER**

(For Charles W. Hooper, Lieutenant General, USA, Director, Enclosures.)

**TRANSMITTAL NO. 19-47**

Notice of Proposed Issuance of Letter of Offer Pursuant to Section 36(b)(1) of the Arms Export Control Act, as amended (i) Prospective Purchaser: Government of Qatar.


(iii) Description and Quantity of Articles or Services under Consideration for Purchase: Qatar requested a possible sale of two (2) AN-AAQ-24(V)N Large Aircraft Infrared Countermeasures (LAIRCM) System Processor Replacements (LSPR) (2 installed, 5 spares); twenty-three (23) Missile Warning Sensors (MWS) (10 installed, 13 spares); Control Indicator Unit Replacements (CIUR); Smart Card Assemblies (SCAs); High Capacity Cards (HCCs); User Data Memory (UDM) cards; initial spares; repairability and logistics support; and other related elements of logistics and program support. The estimated cost is $86 million.

This proposed sale will support the foreign policy and national security of the United States by helping to improve the security of a friendly country that continues to be an important force for political and economic progress in the Middle East. Qatar is host to the U.S. Central Command forces and serves as a critical forward-deployed location in the region.

The proposed sale will improve Qatar’s capability to deter regional threats. The self-protection suite will facilitate a more robust capability into areas of increased missile threats. Qatar will have no difficulty absorbing this equipment and capability into its armed forces.

The proposed sale of this equipment and support will not alter the basic military balance in the region.

The prime contractor will be Northrop Grumman, Rolling Meadows, IL. There are no direct offsets associated with this sale.

**P.O.:** Express Air Mail, 3rd Class.

**Sincerely,**

**[Signatures]**