

alison ann george

ALISON.GEORGE@STATE.CO.US

PROFESSIONAL SUMMARY: Dedicated affordable housing expert with extensive experience successfully managing staff and consultants to further the development of multifamily and single family affordable housing. Highly effective leader and communicator, skilled in enlisting the support of all team members in aligning organizational goals through the successful management of programs including the design and implementation of new funding programs serving people with the greatest need for affordable housing.

HIGHLIGHTS:

- Managed teams with 190 professional staff and program budgets with \$200 to \$300 million annually in federal, state and custodial funds for the development and operations of affordable housing throughout Colorado.
- Oversaw more than 9,000 housing vouchers, building code professionals overseeing factory built structures, regulating mobile home parks and administering grant and loan programs for the development and operations of affordable housing throughout Colorado.
- Oversaw the administration of over \$1.5 billion in pandemic relief funding that seeded creative financing tools including grants and revolving loan funds for rental, homeownership and supportive housing, the creation of supportive residential communities and navigation campuses serving people faced with homelessness with substance use disorders and funding for emergency rental and mortgage assistance.
- Successfully designed and implemented new statewide affordable housing loan program (Colorado Housing Investment Fund [CHIF]) with seed funds from the 2012 Mortgage Servicing Settlement of \$13 million. Based on success of initial funding program, \$23 million additional custodial funds awarded to support the loan program.
- Managed contracts and development teams for the construction and rehabilitation of over 20 housing developments with budgets over \$170 million in Colorado, Missouri, Kansas, Oklahoma and Texas for nonprofit and for-profit developers.
- Structured and maintained project budgets utilizing 4% and 9% Low Income Housing Tax Credits (LIHTC); Missouri State AHAP credits; HOPE VI; Federal Home Loan Bank AHP; HOME; CDBG; IRP; Project Based Vouchers; Public Housing Assistance; Colorado's Child Care Contribution Credit; and 221(d)4, private activity bonds and conventional financing.
- Acquired and rehabilitated historic hotel, Aromor Apartments, as permanent supportive housing for the homeless partnered with Denver's Road Home and the Denver Housing Authority. The Aromor was recognized with the following awards: Housing Colorado's Eagle award; Capitol Hill United Neighborhood's Good Neighbor

award; Historic Denver, Inc.'s Community Preservation award; and McGraw Hill's Gold Hard Hat award.

- Co-authored and edited flagship publication focusing on community-lender partnerships for nationally recognized community advocacy organization with over 600 member organizations.

PROFESSIONAL EXPERIENCE:

Colorado Department of Local Affairs, Division of Housing

Director – June 2015 to present

Deputy Director/Manager of Housing Programs – March 2010 to May 2015

Mercy Housing Colorado, Denver, CO

Regional Vice President of Multifamily Development – April 2008 to March 2010

Director of Multifamily Housing Development – 2006 to April 2008

The Michaels Development Company, Kansas City, MO / Denver, CO

Vice President of Development, 2002 – 2006

Development Officer, 1999 – 2002

Housing Authority of Kansas City, MO

Development Coordinator, 1997 – 1999

National Community Reinvestment Coalition, Washington, DC

Research Specialist, 1996 – 1997

EDUCATION:

UNIVERSITY OF KANSAS, Lawrence, KS

Master of Urban Planning, Housing concentration, May 1999

Bachelor of Arts, Environmental Studies, December 1994

PROFESSIONAL ASSOCIATIONS:

Council of State Community Development Agencies (COSFDA), Washington, DC

Board President – 2023 to present

Board Member - 2014 to present

Co-chair Housing Committee 2010 – 2014

Legislative Transformational Affordable Housing Task Force, Colorado

Appointment - 2021

Middle Income Housing Authority board, Colorado
Appointment since August 2022

Governor's Advisory Council on Community Corrections, Colorado
Appointment July 2019 - December 2022

Housing Colorado
Board Member 2018 - December 2023

Legislative Advisory Committee: Task Force Concerning the Treatment of Persons with
Mental Health Disorders in the Criminal Justice System (MHDCJS)
Appointment August 2016 to August 2019

Denver Mayor's Housing Advisory Committee
Appointment July 2015 to 2019

Hope Communities, Inc., Denver, CO
Co-President of Board of Directors – 2008 to 2010
Real Estate Committee – 2003 to May 2010
Chair of Real Estate Committee – 2005 to May 2010